

# Sojitz IR Day Chemicals Division

December 18, 2013
Sojitz Corporation
Satoshi Mizui
President, Chemicals Division



- Division Overview
- Growth Strategy
- Supplemental Data (Main Businesses)

#### Caution regarding Forward-looking Statements

This document contains forward-looking statements based on information available to the Company at the time of disclosure and certain assumptions that management believes to be reasonable. Sojitz makes no assurances as to the actual results and/or other outcomes, which may differ substantially from those expressed or implied by such forward-looking statements due to various factors including changes in economic conditions in key markets, both in and outside of Japan, and exchange rate movements. The Company will provide timely disclosure of any material changes, events, or other relevant issues.







# Operating Companies, Overseas Bases and Staff



Ecological Materials & Resources Unit



Life Science Business Development Office



(As of September 30, 2013)

Domestic 18 companies,

about 1,000 people

Overseas 36 companies,

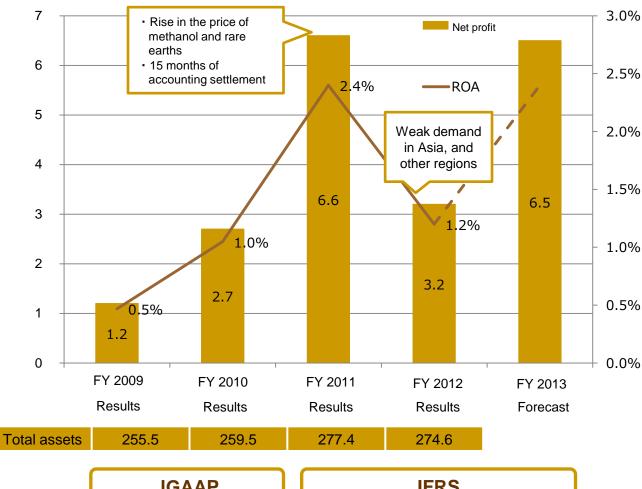
about 700 people



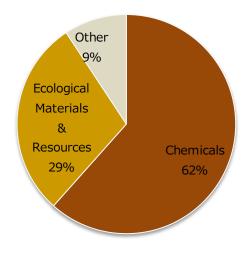


# Division Performance and Outlook





#### **FY 2012 Gross Profit Contribution by Unit**



**JGAAP** 

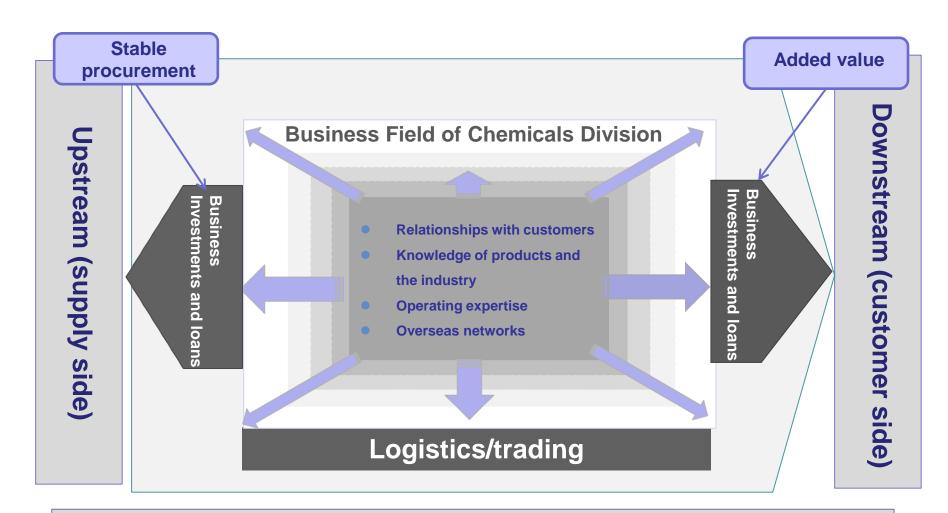
**IFRS** 



# Growth Strategy



# **Growth Strategy**



Achieve sustained growth through logistics/trading and business investments and loans





## 1. Marine Chemicals Business

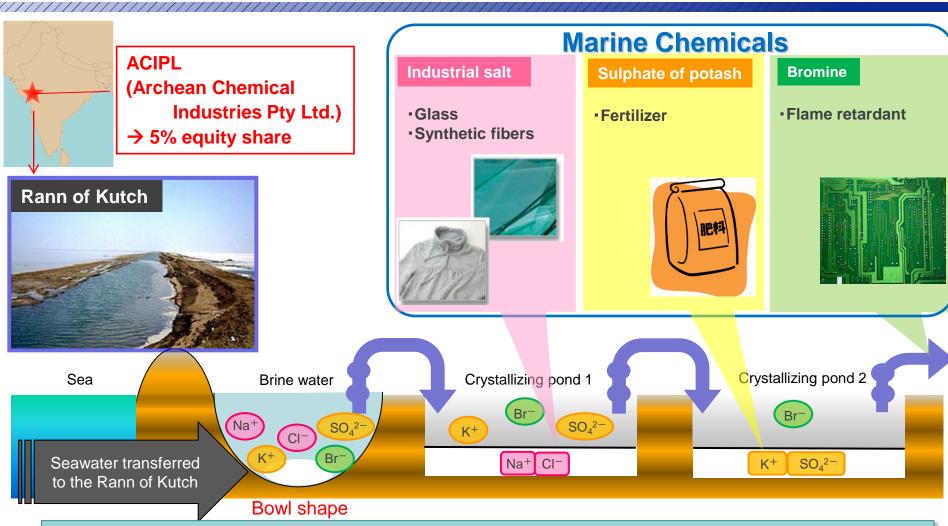
What are Marine Chemicals?

- Market Trends
- Our Strengths
- Growth Strategy





#### 1. Marine Chemicals Business: What are Marine Chemicals?

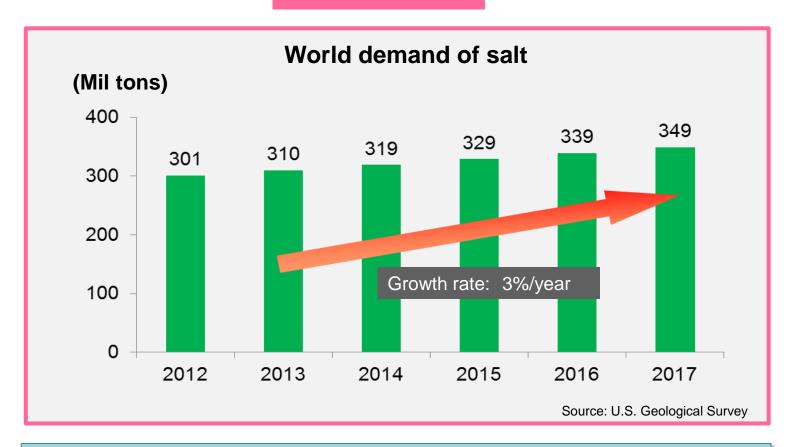


Marine Chemicals = Commodities derived from sea minerals



### 1. Marine Chemicals Business: Market Trends

### **Industrial Salt**



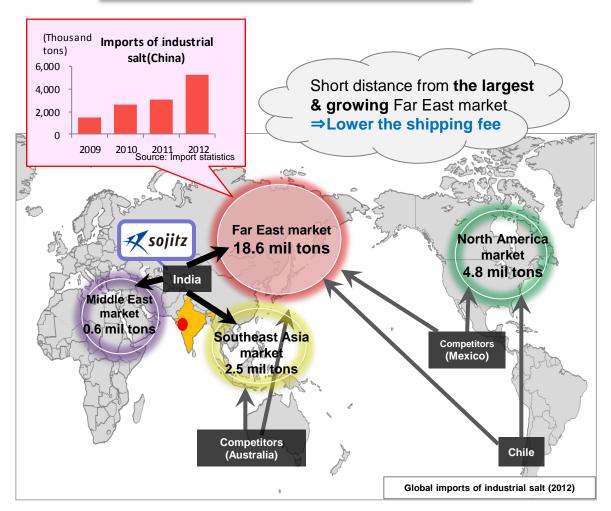
Market is anticipated a stable growth over the long term



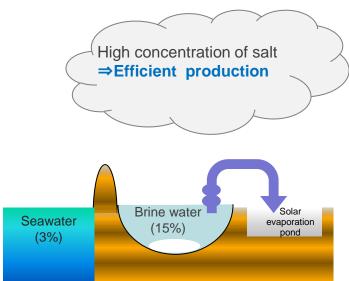


## 1. Marine Chemicals Business: Our Strengths

### (1) Geographical advantage



### (2) Production efficiency



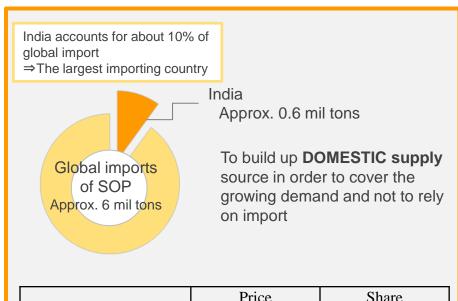




## 1. Marine Chemicals Business: Growth Strategy

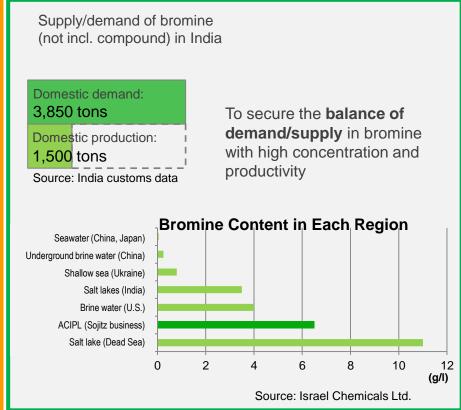
### Sulphate of Potash (SOP)

### **Bromine**



	Price	Share
ACIPL (brine water basis)	US\$196/MT	_
Brine water basis	US\$220-230/MT	30%
MOP + Sulphate	US\$350-400/MT	18%
MOP + Sulfuric acid	US\$500-560/MT	52%

Source: CRU/ IC Potash Corp. data (2011)



# High domestic demand x Cost competitiveness



## 1. Marine Chemicals Business: Growth Strategy

#### **Market**

[Industrial salt]
Growth of demand in China and Far East markets

【Sulphate of potash (SOP)/bromine】
Growth of demand in and outside of India

### Phase 1

Industrial salt 3.00 mil tons
SOP 0.13 mil tons
Bromine 0.01 mil tons

## Phase 2

Industrial salt 7.00 mil tons
SOP 0.40mil tons
Bromine 0.015mil tons

**Business scale** 

Expansion of production in order to meet the needs of growing market



# 2. Barite Business

What is Barite?

- Market Trends
- Our Strengths
- Growth Strategy



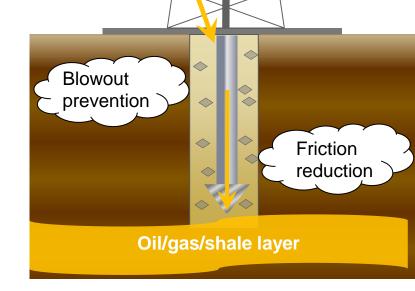




## 2. Barite Business: What is Barite?

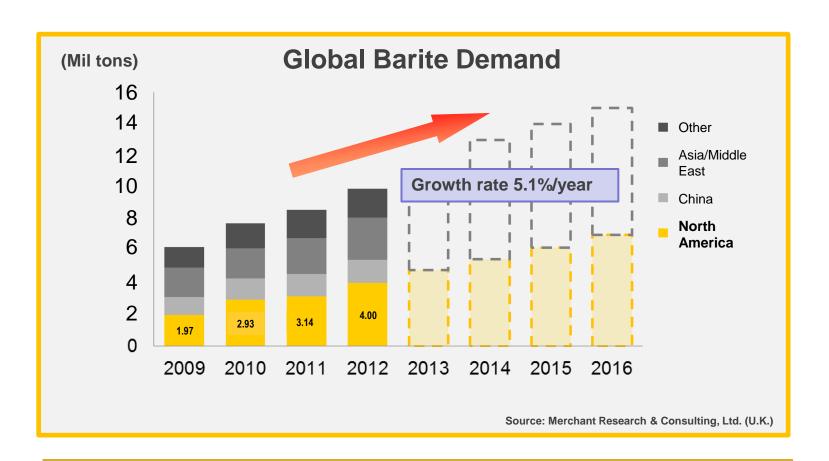


An **essential mineral** for drilling the underground resources





## 2. Barite Business: Market Trends

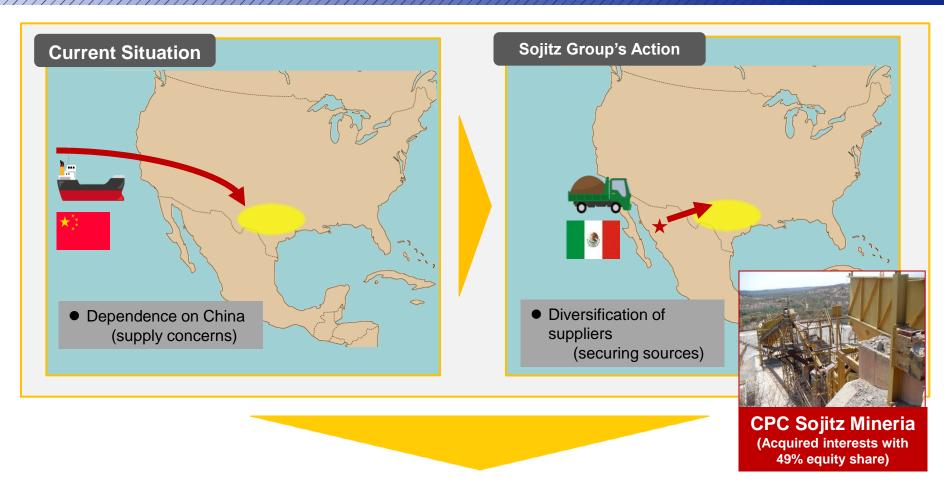


Increasing market needs must be filled.





# 2. Barite Business: Our Approach



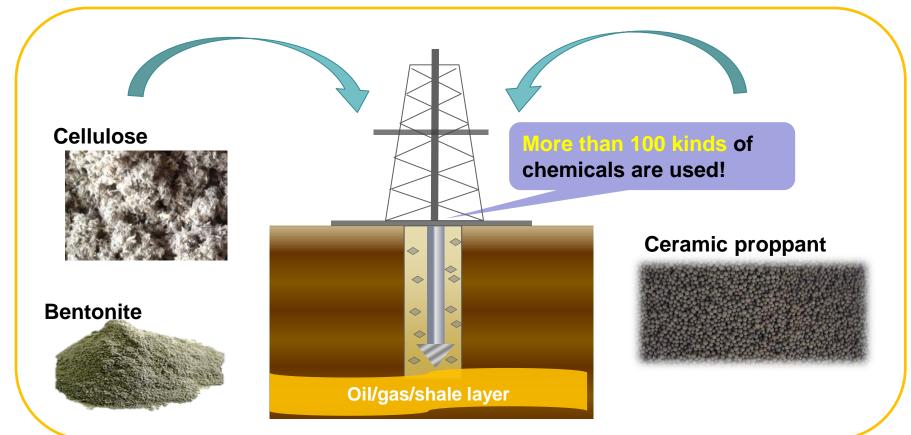
Supporting shale gas development





# 2. Barite Business: Growth Strategy

# Through Sojitz Group **networks**, develop sales channels for packaged drilling chemicals





# 3. Synthetic Resin Business

- Expansion of Business Domain Led by Sojitz Pla-Net Corporation
- Global Network
- Growth Strategy



# 3. Synthetic Resin Business





Plastic resins



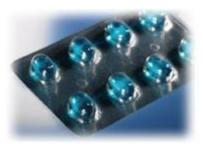
# Sojitz Pla-Net Corporation





Electronic materials

Packaging materials





# 3. Synthetic Resin Business: Global Operations





# 3. Synthetic Resin Business: Growth Strategy

# **Expansion of the Green Chemical Business**

Braskem Green polyethylene

Coexistence with the environment

Synbra Heat-resistant bioresin

Myriant Bio-succinic acid









# 4. Methanol Business

What is Methanol?

- Market Trends
- Our Strengths
- Growth Strategy





## 4. Methanol Business: What is Methanol?











Natural gas/ Coal ■





### **Energy applications**

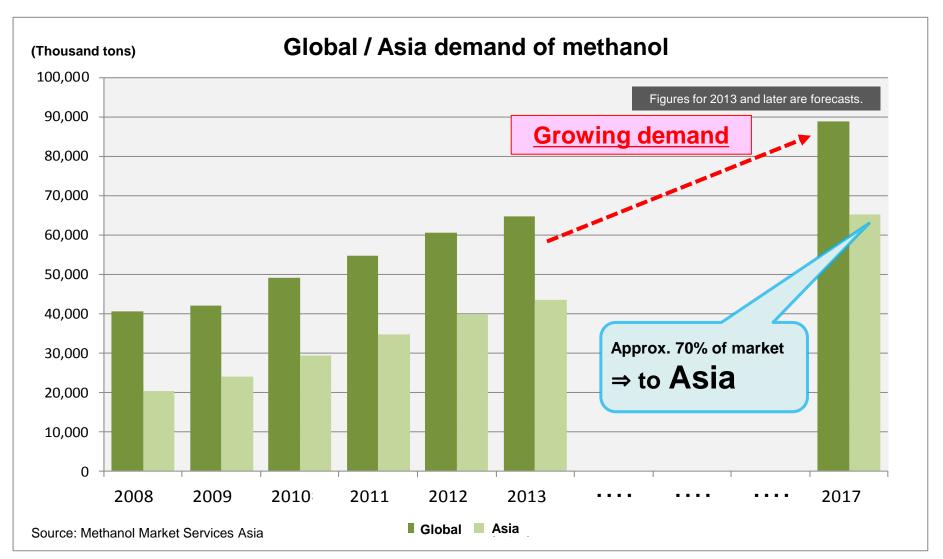




## Essential to modern life



## 4. Methanol Business: Market Trends

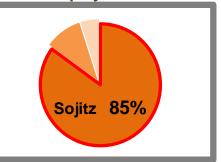




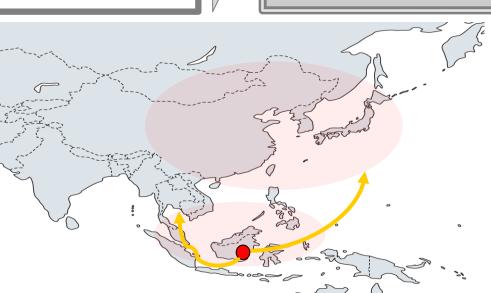
# 4. Methanol Business: Our Strengths

#### Sojitz takes a majority stakes in PT. Kaltim Methanol Industri ("KMI").

#### **Equity share**



- Manufacturer position
- Operation and Maintenances expertise









# 4. Methanol Business: Growth Strategy

External environment

Robust, growing demand

Internal resources

**O&M** functions

# Develop second methanol plant

#### (**↓** One potential site)



#### (**↓** Close ties with Papua New Guinea)



Sojitz President & CEO Yoji Sato (right) talks with Papua New Guinea Prime Minister Peter O'Neill.





# Initiatives toward the Final Year of the Next Medium-term Management Plan

Accumulation of earnings through logistics/trading and business investments and loans

**Medium-term Management Plan 2014** 

**Next Medium-term Management Plan** 

Earnings from upstream and downstream business investments

Solid base of earnings from logistics/trading

#### A division management foundation that supports earning capacity

Development and utilization of global human resources

Strengthening of overseas vertical management structure

Strengthening of business investment management

Chemical management and compliance



**Earnings** 



# Supplemental Data

# A D E

## Chemicals Division:

## Products Handled and Examples of Businesses

#### **Chemicals Unit**

- ◆Methanol: Own 85% of KMI in Indonesia and operate the business
- Solvents/liquid chemicals: Own tanks in two locations in Japan and have a leading domestic market share
- ◆Butadiene: Synthetic rubber raw material, long-term purchase and sale agreement with Brazil-based Braskem
- ◆Feedstock for plastic resins and synthetic fibers: Global business operations through Sojitz Pla-Net Corporation

# Ecological Materials & Resources Unit

- ◆Rare earths: Investments in Australia-based Lynas Corporation in addition to imports from China
- ◆Lithium compounds: Over 30 years of experience in marketing and sales in Japan
- Industrial salt: Handling salt from India and Australia, and have a leading share among trading companies in Japan
- ◆Barite: Acquired interests in a mine, and are the first Japanese company to undertake barite production and sales

Life Science
Business
Development
Office

- ◆Green chemicals: Plan to grow this into a core business through business participation
- ◆Agroscience: Expanding with a focus on the provision of agrochemicals and other agricultural materials
- Medical and Health Care: Providing support services centered on hospitals and the pharmaceutical business
- ◆Cosmetics: Sojitz Cosmetics Corporation markets its own anti-aging skin care brand

