

# Financial Results for Fiscal 2007 and Forecasts for Fiscal 2008

April 30, 2008 Sojitz Corporation

# Presentation Summary

#### **Overview of Fiscal 2007 Results**

Full-year Results: Recurring profit: ¥101.5 billion (As percentage of revised forecast: 102%)

Net income: ¥62.7 billion (As percentage of revised forecast: 96%)

(Recurring profit and net income set new records thanks to steady progress led by mineral

resources, automobiles, and chemicals)

Risk Management: Elaborated risk assessment methods for risk assets

Credit Ratings: S&P and R&I raised company's ratings. All credit ratings, including JCR, reached investment

grade; initial targets achieved.

Year-end Dividends: ¥4.50 per share and full-year dividend increases ¥2.00 year on year to ¥8.00 per share

#### **Forecasts for Fiscal 2008**

Financial Targets: Recurring profit ¥100.0 billion

Net income ¥ 60.0 billion

Dividends (expected): Increased to ¥9.00 per share (interim ¥4.50; year-end ¥4.50)

### **Initiatives in the Final Year of New Stage 2008**

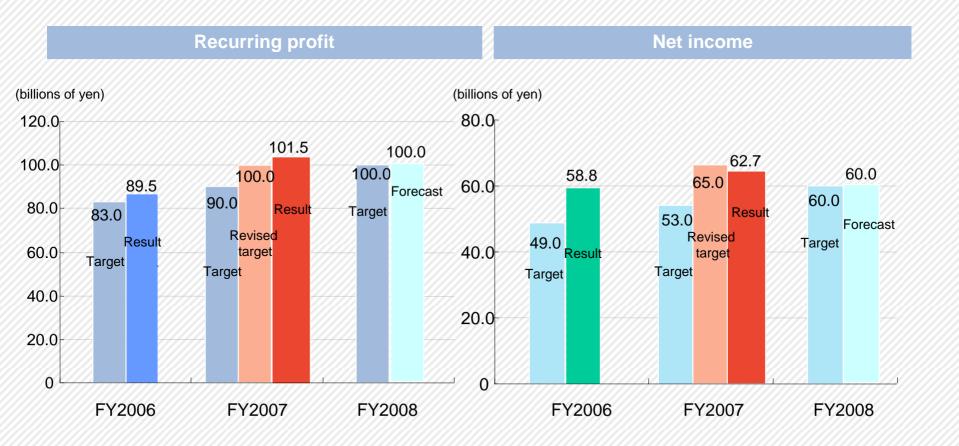
- This is a year to establish a solid foundation for the next medium-term management plan
- Reinforce earnings base
- Implement ¥300.0 billion in new investments and loans, as per initial plan, with a focus on earnings drivers such as energy, mineral resources, machinery & aerospace
- Improve profit structure by restructuring and consolidating group companies, and reconfiguring the textile business
- Strengthen financial base
- Continue efforts to improve financing structure stability and establish a commitment line



Summary of Fiscal 2007 Results

# ☐ Financial Targets: Recurring Profit and Net Income

### Both recurring profit and net income set new records





# □ P/L Summary

### Both recurring profit and net income set new records

(billions of yen)

	,4,4,4,4,4,4,7				(billions of yell)
	FY2007 Results	FY2006 Results	Change (Percentage)	FY2007 Forecast (announced on October 30, 2007)	Accomplish- ment rate
Net sales	5,771.0	5,218.2	+552.8 (+10.6%)	5,650.0	102%
Gross trading profit	277.7	254.5	+23.2 (+9.1%)	277.0	100%
Operating income	92.4	77.9	+14.5 (+18.5%)	92.0	100%
Recurring profit	101.5	89.5	+12.0 (+13.3%)	100.0	102%
Net income	62.7	58.8	+3.9 (+6.7%)	65.0	96%
Core earnings	110.7	89.8	+20.9 (+23.3%)	103.0	107%

Reference:

ROA: 2.3% in FY2006; 2.4% in FY2007 ROE: 12.8% in FY2006; 13.0% in FY2007



# **B/S Summary**

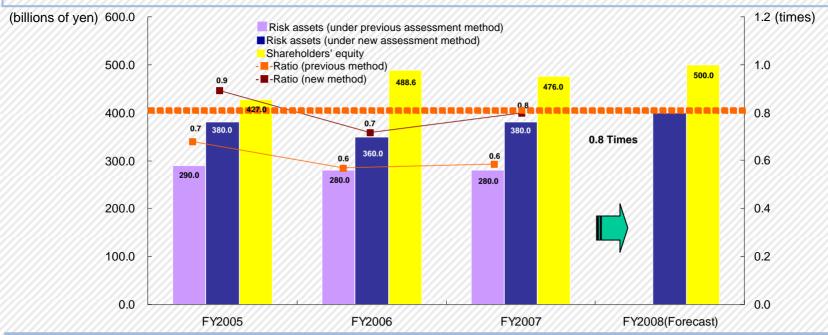
	As of	As of			As of	As of	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(billions of yen)	March 31, 2008	March 31, 2007	Change		March 31, 2008	March 31, 2007	Change
Current assets	1,676.0	1,615.1	+60.9	Liabilities	850.0	770.2	+79.8
	i			Interest- Short-	597.3	512.0	+85.3
Investments			▲11.0	bearing Long- debt term	701.8	805.7	▲103.9
and other assets	993.4	1,004.4		Shareholders' equity(*1) (Total net assets)	476.0 (520.3)	488.6 (531.6)	▲ 12.6 (▲ 11.3)
Total assets	2,669.4	2,619.5	+49.9	Total liabilities and net assets	2,669.4	2,619.5	+49.9
Shareholders' equity ratio (%)	17.8%	18.7%	▲ 0.9%	Net interest- bearing debt	918.9	846.1	+72.8
Current ratio (%)	121%	126% (*2)	▲ 5%	Net DER			.00
Long-term debt ratio (%)	54%	61%	▲ 7%	(times) (Net assets basis)	1.9 (1.8)	(1.6)	+0.2 (+0.2)

<sup>(\*1)</sup> Shareholders'equity = Total net assets – Minority interests
(\*2) The current ratio at March 31, 2007 is calculated in real terms, having deducted a sum of ¥75 billion equivalent to the value of the corporate bonds acquired to fund the repurchase and cancellation of preferred shares.

### **Risk Asset Condition**

Strengthened risk management by changing methods for assessing risk assets

#### Shareholders' Equity and Risk Assets



#### Details of change in method for assessing risk assets (effective FY2007)

- ◆Develop and apply a method to assess business risk
  - Of items in the consolidated balance sheet, most assets related to business investments are recorded as investment securities (unlisted), investment in partners or fixed assets. In the past these items have been assessed for credit risk and country risk, but now the Company assesses them for business risk rather than credit risk. Soiitz Corporation's operations have been divided into 33 business categories, and assessment will be based on risk weightings assigned to each category. This will ensure elaborated risk assessment across all Sojitz businesses
- ◆ A method appropriate to the Sojitz asset portfolio and policy on expanding business investment Management believes that the change in assessment method described above gives it a comprehensive method for assessing business investment risk, an important requirement for a trading company. In addition, the new method has been judged appropriate in light of Sojitz' current business policy and asset portfolio.

# Ratings: Investment-grade Credit Ratings Obtained

S&P

Corporate credit rating

(March 28, 2008)

$$BB+ \rightarrow BBB-$$
 (stable)

Long-term senior unsecured debt rating (March 28, 2008)

BBB- → BBB

R&I

Issuer rating

(December 13, 2007)

$$BB+ \rightarrow BBB$$
 (stable)

Short-term rating

(December 13, 2007)

a-3→ **a-2** 

**JCR** 

Long-term rating

(April 3, 2007)

BBB (Positive)

 Domestic commercial paper rating (April 3, 2007)

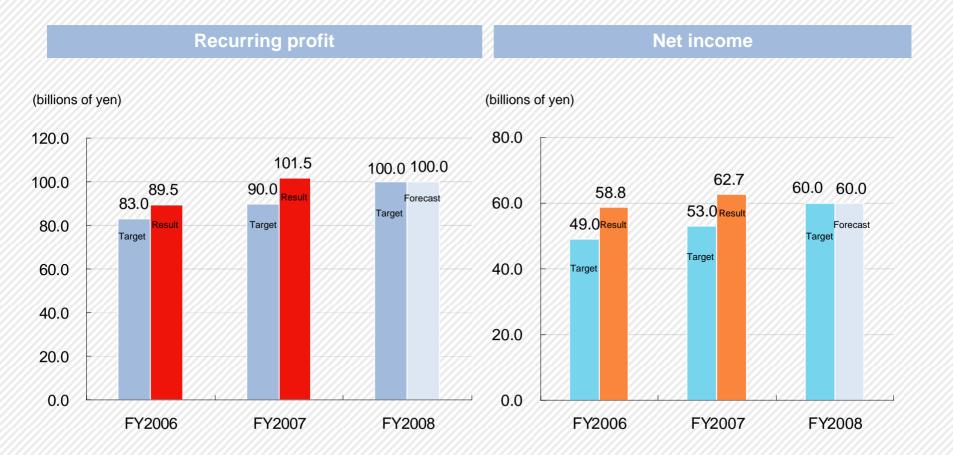
**J-2** 

Sojitz will reinforce its earnings base and ensure rigorous risk management in an effort to secure A-grade ratings

Fiscal 2008 Forecasts

# ☐ Financial Targets: Recurring Profit and Net Income

### **Achieve New Stage 2008 final-year targets**





# Fiscal 2008 Forecasts: P/L Summary

### **Achieve New Stage 2008 final-year targets**

(billions of yen) Reference Change FY2008 Plan FY2007 **FY2008** compared to (announced on **Forecasts** Results FY2007 April 28, 2006) **Net sales** 5.800.0 +29.0 5.771.0 6.100.0 **Gross trading profit** 285.0 +7.3 277.7 300.0 **Operating income** 95.0 92.4 +2.6 100.0 **Recurring profit** 100.0 **▲**1.5 101.5 100.0 **Net income** 60.0 **▲**2.7 62.7 60.0 **Core earnings** 100.0 **▲**10.7 110.7 100.0



## ☐ Fiscal 2008 Forecasts: Recurring Profit by Industry Segment

### **Achieve New Stage 2008 final-year targets**



# Market Forecasts Regarding Product Prices, Exchange Rates and Interest Rates

	FY2007 Forecasts	FY2007 Averages	FY2008 Forecasts	JanMar. 2008 Averages
Crude oil (Brent)*1	\$65/bbl (barrel)	\$73.2/bbl	\$90/bbl	\$96.5/bbl
Coal (thermal coal)*2	\$56/t	\$65/t	\$110/t	\$115/t
Molybdenum	\$31.0/lb (pound)	\$30.1/lb	\$29.5/lb	\$33.2/lb
Vanadium	\$6.0/lb (pound)	\$7.4/lb	\$6.5/lb	\$12.7/lb
Exchange rates*3	¥115.0/\$	Dec. year-end: ¥117.7/\$ Mar. year-end: ¥113.8/\$	¥100.0/\$	¥103.8/\$
Interest rates (TIBOR)*4	1.15%	0.79%	0.97%	

#### Notes:

<sup>\*4</sup> Impact of fluctuations in interest rates on earnings: 1% change alters annual earnings by around ¥1.5 billion to ¥2.0 billion.



<sup>\*1</sup> Impact of fluctuations in the crude oil and gas price on earnings: \$1/barrel change alters recurring profit by approx. ¥0.2 billion.

<sup>\*2</sup> Prices for coal are generally based on contracts for the year, so Sojitz is unaffected by spot market prices. The prices recorded in the "Averages" columns above differ from Sojitz Corporation's sales prices.

<sup>\*3</sup> Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters net sales by approx. ¥10 billion, recurring profit by approx. ¥0.3 billion to ¥0.4 billion and shareholders' equity by approx. ¥1.5 billion.



# Initiatives in the Final Year of New Stage 2008

The final year of New Stage 2008 is a year to establish a solid foundation for the next medium-term management plan

#### **Business Environment**

- Continuation of soaring prices for natural resources
- High demand, centered on developing countries
- Yen appreciation,

falling stock prices

Deceleration of the U.S. economy

#### **Develop Earnings Base**

- Implement ¥300.0 billion in new investments and loans, as per initial plan
- Review of the current state of growth businesses and future prospects
- Profit structure improvement

#### **Develop Financial Base**

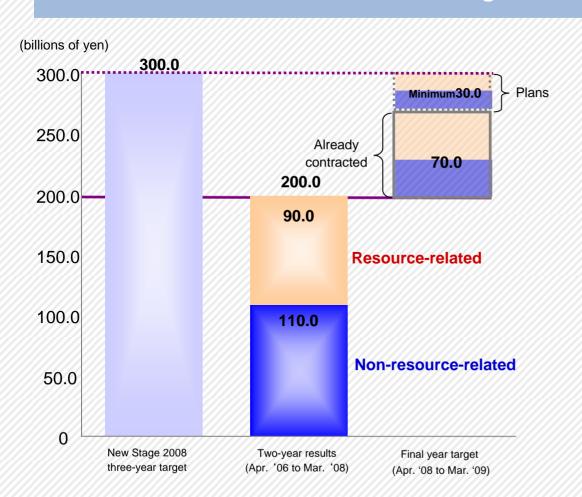
- Continuation of efforts to improve funding structure stability
  - Current ratio 121% (End FY2007) 120% or higher (End FY2008)
    Long-term debt ratio 54% (End FY2007) Approx. 70% (End FY2008)
- Establishment of a commitment line

Construct a robust business base in preparation for sustained growth



## ☐ ¥300.0 Billion in New Investments and Loans

### Investment in future growth businesses



#### Resource-Related Investment

- Two-Year Results
- Oil and gas ¥60.0 billion

Coal ¥13.0 billion

Mineral resources ¥11.0 billion

Others

¥6.0 billion

#### **Future Plans**

- > North American molybdenum mine expansion project
- >Australian non-ferrous metals project expansion

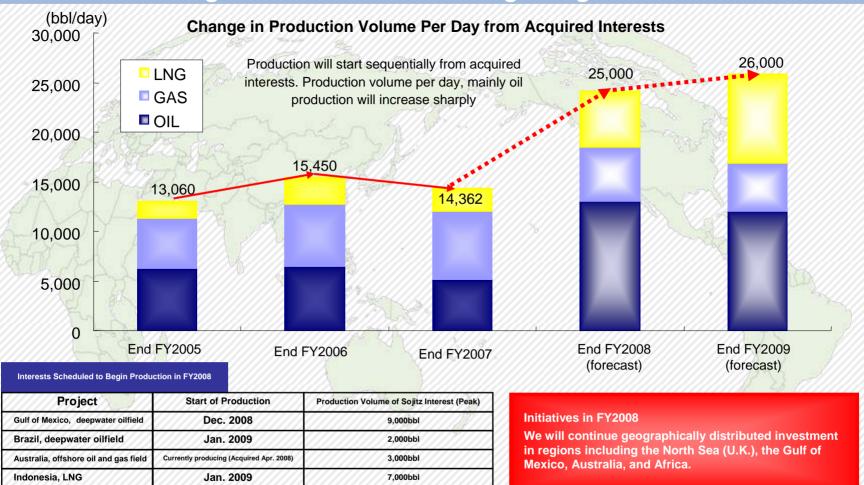
#### Non-Resource-Related Investment

- Two-Year Results
- Machinery & Aerospace ¥24.0 billion
- Chemicals & Plastics ¥8.0 billion
- Real Estate Development &
  - **Forest Products** ¥44.0 billion
- Consumer Lifestyle ¥8.0 billion
- Others ¥26.0 billion
- **Future Plans**
- Acquisition of overseas automobile sales companies
- ▶ Capital increase in an Australian industrial salt company



# Review of the Current State of Growth Businesses and Future Prospects — Oil, Gas & LNG

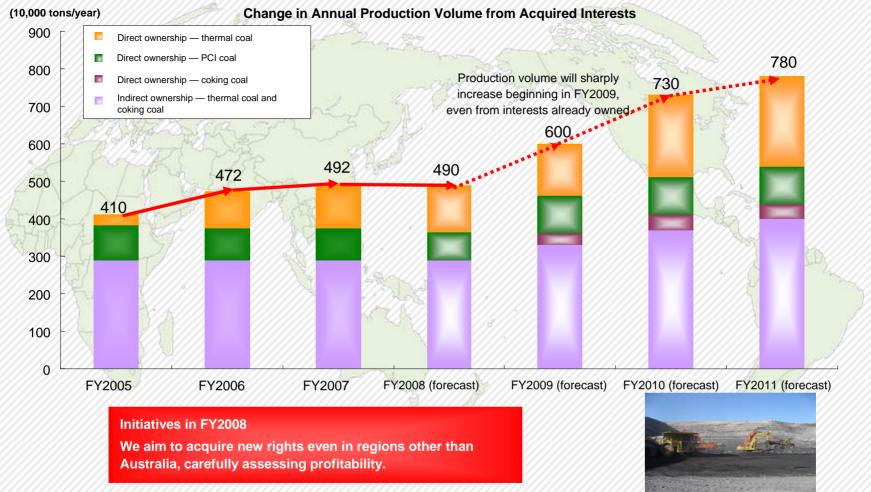
# Full-scale return on new investments and loans made during the term of New Stage 2008 will be realized beginning in fiscal 2009





# Review of the Current State of Growth Businesses and Future Prospects — Coal

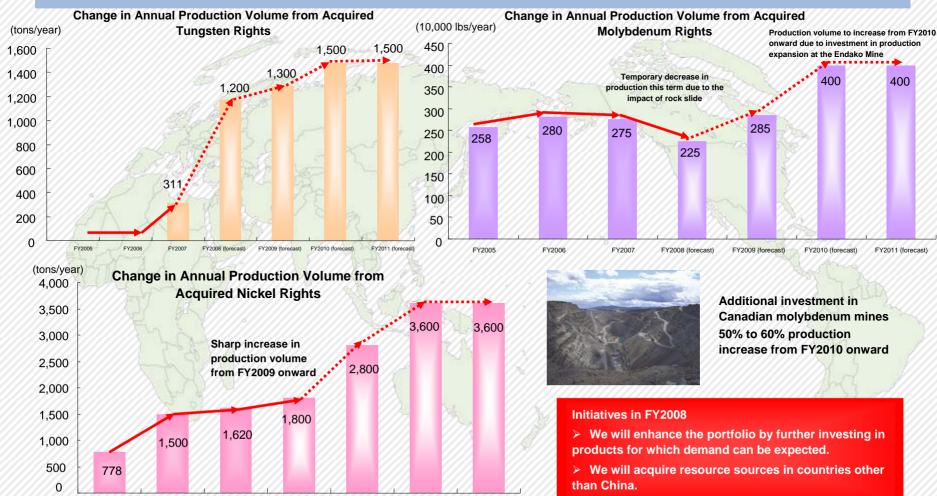
# Full-scale return on new investments and loans made during the term of New Stage 2008 will be realized beginning in fiscal 2009





# Review of the Current State of Growth Businesses and Future Prospects— Rare Metals

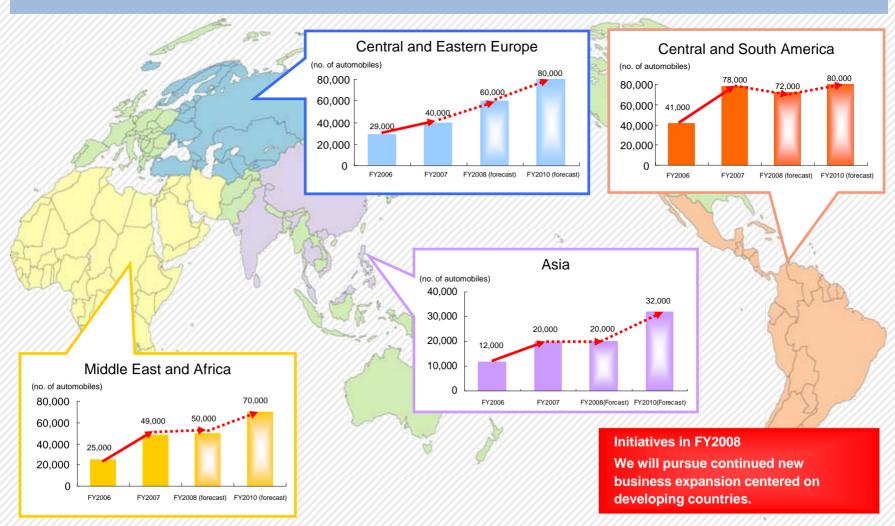
In the rare metals business, which has developed favorably during the course of New Stage 2008, production will increase sharply from fiscal 2009 onward.



FY2005

# Review of the Current State of Growth Businesses and Future Prospects— Automobiles

### Increase in unit sales of completely built-up vehicles in growth regions



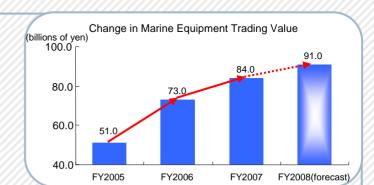
# Review of the Current State of Growth Businesses and Future Prospects — Ships

### Demonstrate strength through collective capabilities



### Marine Equipment Business

- ■More than 50 years of experience
- ■Approx. 10% share of marine equipment trading, including import-export and domestic transactions



### Ship-Owning Business

- Ownership of 13 ships, primarily dry bulk carriers ranging from small Handy to Panamax in size (plus 5 ships under construction)
- Operation/management via balance between medium- and long-term charter contracts, while also replacing existing ships

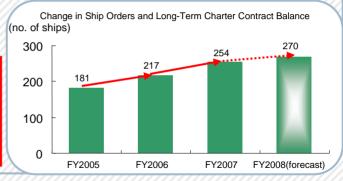
One-Stop Provision of Diverse Functions New Shipbuilding and Long-Term Chartering Business

■ New ship construction orders and long-term charter contract balance for approx. 250 ships





Initiatives in FY2008
We will continue to stabilize, and expand our profit base.



### Profit Structure Improvement

### Restructuring and Consolidation of Group Companies

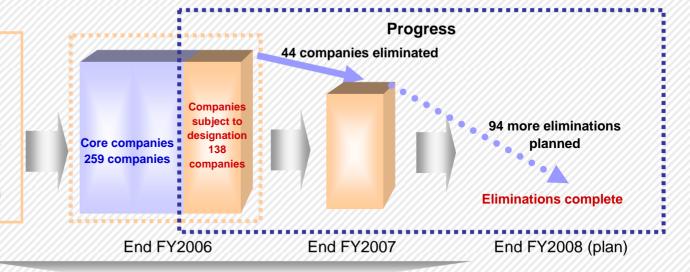
Reinforce the management foundation through further implementation of selection and focus initiatives targeting Group companies

- Objectives of the Selection and Focus Initiatives
  - Designate consistently unprofitable companies for elimination and low-profit companies for restructuring and consolidation.
  - Increase Group management efficiency through reallocation of management resources (personnel and assets).
  - Curtail group-wide management costs by reducing the number of companies.

#### **Group companies**

397 Group companies (excluding 137 overseas subsidiaries and SPCs)

- -259 core companies
- -138 companies subject to designation



Reinforcement of Group earning power through management cost reduction and elimination of unprofitable companies

### Profit Structure Improvement

### — Reconfiguring the Textile Business

### Analyze the environment and businesses and specialize in areas of focus

#### Overview

- Rigorous analysis of internal and external environments
- Review approx. 100 kinds of business by business partner/product and determine appropriate actions

#### Areas of Focus

Highly functional materials

New materials and environment

#### OEM

Maintain competitive advantage through increased efficiency Revise production infrastructure and product range

#### Nichimen Infinity

Business category innovation, brand development, wholesaling, SPA

**Upstream to Midstream** 

#### **Downstream to Retail**

#### Schedule

#### Nov. 2007 onward

Environment and business analysis

→ Determine appropriate action

#### Apr. 1, 2008

Establishment of Business
Management Office

(Dedicated textile business rebuilding unit)

#### To March 2009

Implementation of selection and focus initiatives

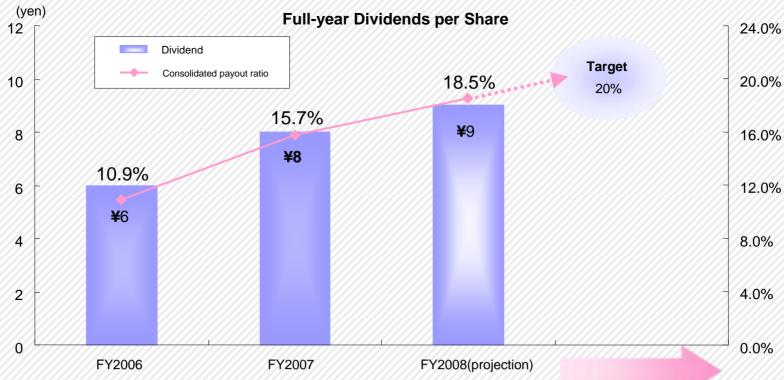
→ Completion during fiscal 2008

### Establish a foundation for growth based on areas of focus



### Dividends

Sojitz increased the dividend by ¥2 from the previous term to ¥8 in fiscal 2007 by means of capital restructuring and setting new record-high profits. We are progressing steadily toward a consolidated payout ratio of 20%



Note: The consolidated payout ratio is calculated based on the number of common shares outstanding at year-end.

#### **Policy on Profit Distribution**

Sojitz recognizes that the provision of stable, continuing dividends coupled with the enhancement of competitive strength and shareholder value through the accumulation and effective use of retained earnings is an important management priority.

Appendix: Fiscal 2008 Forecasts by Industry Segment

# □ Machinery & Aerospace

(billions of yen)

	FY2007 (result)	FY2008 (forecast)	Change	Gross trading profit Current situation and forecast for the year
Gross trading profit	74.8	75.0	+0.2	
Automobiles	35.9	36.5	+0.6	Little change expected as higher unit sales in Central & Eastern Europe and the Middle East & Africa should offset decline in Central and South America
Information and Industrial Machinery	14.6	16.4	+1.8	Increase due to increased order backlog for plant-related transactions
Aircraft	11.0	8.5	▲2.5	Decrease due to reduction in leasing fee income in the leasing business accompanying sale of aircraft owned
Ships	10.4	11.6	+1.2	Increase owing to anticipated continuation of excellent market conditions overall
Recurring profit	23.3	24.5	+1.2	



# □ Energy & Mineral Resources

(billions of yen)

		FY2007 (result)	FY2008 (forecast)	Change	Gross trading profit Current situation and forecast for the year
Gross t		41.3	48.0	+6.7	
Oil	& Gas	17.4	22.8	+5.4	Increase due to higher production and improvement in market conditions
	Coal	3.1	7.7	+4.6	Increase due to higher selling prices
	ineral sources	15.8	14.2	▲1.6	Decrease owing to anticipated decline in production for some ferroalloys
Recu pro		36.1	37.0	+0.9	



# ☐ Chemicals & Plastics

					(billions of yen)
		FY2007 (result)	FY2008 (forecast)	Change	Gross trading profit Current situation and forecast for the year
G	ross trading profit	53.8	51.0	▲2.8	
	Chemicals	16.8	18.6	+1.8	Increase due to anticipated rise in transaction volume
	Plastics	15.5	15.7	+0.2	Little change expected
	Fertilizer	10.4	10.8	+0.4	Little change expected as increase in sales volume should offset higher raw material costs
	Methanol	11.2	5.5	<b>▲</b> 5.7	Decrease due to anticipated drop in sales volume and fall in prices
	Recurring profit	17.0	13.5	▲3.5	



# □ Real Estate Development & Forest Products

(billions of yen)

	FY2007 (result)	FY2008 (forecast)	Change	Gross trading profit Current situation and forecast for the year
Gross trading profit	21.3	23.5	+2.2	
Condominiums	7.9	4.7	▲3.2	Decrease due to decline in units sold
Development of retail property	2.6	5.2	+2.6	Increase due to rise in office building contracts
Forest Products	9.4	11.6	+2.2	Increase due to likelihood of gradual market recovery and stabilization of prices
Recurring profit	4.7	11.0	+6.3	



# Consumer Lifestyle Business

0.1

2.5

(billions of ven) **FY2007 FY2008 Gross trading profit** Change **Current situation and forecast for the year** (result) (forecast) **Gross trading** 38.6 40.0 +1.4profit Decrease due to drop in transaction volume for non-apparel-related business accompanying rebuilding of the textile business; this drop should outweigh an anticipated rise in transaction volume for woodchips used in paper manufacturing Textiles & General 26.7 26.0 **▲**0.7 Commodities Increase due to anticipated growth in transactions for Foods 11.9 14.0 +2.1 cereals, animal feed, and tuna Recurring

+2.4



profit

# Overseas Subsidiaries

(billions of yen) FY2007 FY2008 **Gross trading profit** Change **Current situation and forecast for the year** (forecast) **Gross trading** 26.0 **▲**13 27.3 profit Decrease due to anticipated drop in machinery and mineral **Americas** 9.7 **\$2.6** 12.3 resources transactions **Europe** 4.6 4.9 +0.3 Little change expected China 3.7 3.7 Little change expected Asia 5.1 5.2 +0.1 Little change expected Recurring 12.8 9.0 ▲3.8 profit





#### **Forward-looking Statements**

Readers are advised that the contents of this document are based on various assumptions and that forward-looking statements regarding the Company's business plans and initiatives involve risks and uncertainties