

February 10, 2025 Sojitz Corporation

Sojitz Corporation Announces Organizational Reforms and Appointments

Sojitz Corporation has approved the following changes to company organizational structure, as well as other appointments.

- I. Organizational Reforms (effective as of April 1, 2025)
- II. Other Appointments



I. Organizational Reforms (effective as of April 1, 2025)

To accelerate efforts to realize the Sojitz Growth Story announced in Medium-term Management Plan 2026, Sojitz will implement the following changes to company organizational structure from April 1, 2025.

[Business Divisions]

- Aerospace, Transportation & Infrastructure Division
- The Aerospace, Transportation & Infrastructure Division will newly establish the Business Jet Department and the National Security & Public Project Department with the aim of accelerating growth for key focus areas such as the division's business jet segment and defense business.
- Energy Solutions & Healthcare Division
- Energy Solutions Business Department 1 will be restructured into the Infrastructure Business
 Development Department as a specialized organization to promote asset management and
 project development in public and social infrastructure fields including energy, residential housing,
 and hospitals. This reorganization aims to transform the division's business portfolio and
 business models to accelerate growth.
- As a result of this restructuring, Energy Solutions Business Department 4 will be renamed Energy Solutions Business Department 1.
- Metals, Mineral Resources & Recycling Division
- The Metals, Mineral Resources & Recycling Division will utilize the functions it has acquired through its resource recycling business and consolidate these functions into high-affinity businesses in order to strengthen competitiveness and achieve a competitive advantage.
- Consumer Industry & Agriculture Business Division
- The Consumer Industry & Agriculture Business Division will restructure its food and forestry industry businesses in order to strengthen operations and expand its functions with the aim of providing additional value.



[Corporate Departments]

- The Investor Relations Office and Corporate Sustainability Department will be restructured into the Investor Relations & Corporate Sustainability Department and Human Capital Department 2 in order to strengthen management with an approach based on sustainability and human capital insights.
- As a result of this restructuring, the current Human Resources Department will be renamed Human Capital Department 1.

Date	New position	Name	Continuous position,
			() Previous position
Apr.1	Senior Auditor	Hirofumi Shibata	(CFO, CAO for Asia & Oceania
			CFO, CAO, Sojitz Asia Pte. Ltd.)
Apr.1	General Manager,	Atsuhiko Tsukamoto	(General Manager,
	Human Capital Dept.1		Investor Relations Office)
Apr.1	General Manager,	Shu Onodera	(General Manager,
	Human Capital Dept.2		Planning & Administration
			Office,
			Aerospace, Transportation &
			Infrastructure Division)
Apr.1	General Manager,	Akiko Tambe	(General Manager,
	Investor Relations & Corporate		Corporate Sustainability Dept.)
	Sustainability Dept.		
Apr. 1	Executive Officer	Takahiro Matsunaga	(Vice COO,
	COO, Corporate Planning		Corporate Planning Dept.
	Department, Energy		General Manager, M&A Strategy
	Transformation Department,		& Value Creation Office)
	M&A Strategy & Value Creation		
	Office*		

II. Other Appointments



Date	New position	Name	Continuous position,
			() Previous position
Apr.1	General Manager,	Rei Hasegawa	(Energy Transformation Dept.)
	M&A Strategy & Value Creation		
	Office		
Apr.1	General Manager,	Tomohiro Nakatani	(M&A Strategy & Value Creation
	General Accounting Dept.		Office)
Apr.1	General Manager,	Taku Imai	(General Manager,
	Planning & Administration		Aviation & Marine Asset Dept.)
	Office,		
	Aerospace, Transportation &		
	Infrastructure Division		
Apr.1	General Manager,	Yohei Sakurai	(Aerospace Dept.)
	Business Jet Dept.		
Apr.1	General Manager,	Hiroshi Naito	(Managing Executive Officer,
	National Security & Public		JALUX Inc.)
	Project Dept.		
Apr.1	General Manager,	Hachiman Yokoi	(General Manager,
	Infrastructure Business		Energy Solution Business
	Development Dept.		Dept.1)
Apr.1	General Manager,	Toshinori Kawahara	(General Manager,
	Energy Solution Business		Energy Solutions Business
	Dept.1		Dept.4)
Apr.1	General Manager,	Yasuhiro Nagao	(General Manager,
	Planning & Administration		Agribusiness Dept.)
	Office, Metals, Mineral		
	Resources & Recycling Division		



Date	New position	Name	Continuous position,
			() Previous position
Apr.1	General Manager,	Takeshi Okumachi	(General Manager,
	Metal Products & Recycling		Metal Products Business Dept.)
	Business Dept.		
Apr.1	General Manager,	Takuya Sudo	(General Manager,
	Planning & Administration		Foodstuffs Business Dept.)
	Office, Consumer Industry &		
	Agriculture Business Division		
Apr.1	General Manager,	Satoshi Okazaki	(Agribusiness Dept.)
	Agribusiness Dept.		
Apr.1	General Manager,	Shumpei Yamada	(General Manager,
	Food & Forestry Business Dept.		Planning & Administration
			Office, Consumer Industry &
			Agriculture Business Division)
Apr.1	General Manager,	Yoko Shimizu	(Retail Business Dept.1)
	Planning & Administration		
	Office, Retail & Consumer		
	Service Division		
Apr.1	President,	Kenichi Ariga	(President,
	Sojitz (China) Co., Ltd.		Sojitz (Hong Kong) Ltd.)
Apr.1	President,	Toshitsugu Hoshi	(Sojitz Pla-Net Corporation)
	Sojitz (Hong Kong) Ltd.		
Apr.1	CFO, CAO for Asia & Oceania	Kensuke Kawana	(General Manager,
	CFO, CAO, Sojitz Asia Pte.		General Accounting Dept.)
	Ltd.		

*Change to area of responsibility from those announced on January 23, 2025.