

March 1st, 2017

Sojitz Corporation

Sojitz Corporation Announces Executive Appointments and Organizational Reforms

At a meeting of the Board of Directors held today, Sojitz Corporation approved the following changes to executives, which we announce alongside the changes to the organizational structure scheduled to occur form April 1st.

These changes include some transfers and appointments which are to be finalized at the General Shareholders' Meeting and subsequent Meeting of the Board of Directors scheduled for late June.

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[For questions, contact:]

Sojitz Corporation Public Relations Dept. 03-6871-3404



I Executive Appointments

1. Directors

(1) New appointments: 2 (finalized at General Shareholders' Meeting scheduled for June 2017)

Name	New position	Current position
	President & CEO *1	Senior Managing Executive
		Officer
Masayoshi		Corporate Planning, Strategic
Fujimoto		Investment, Investor Relations,
		Public Relations, Logistics &
		Insurance
	Representative Director, Senior	
Seiichi Tanaka	Managing Executive Officer	
	CFO	Managing Executive Officer
	Executive Management of	CFO
	General Accounting, IT	Finance, General Accounting
	Planning, Structured Finance,	
	Investor Relations, Finance*1	

^{*1:} To be finalized at the meeting of the Board of Directors following the General Shareholders' Meeting scheduled for June 2017

(2) Change of appointment: 2 (scheduled to take effect June 2017)*

Name	New position	Current position
Yutaka Kase	Senior Advisor	Representative Director, Chairman of the Board
Yoshio Mogi	Executive Vice President Advisor to the President Legal, Internal Control Administration, Internal Audit CCO	Representative Director, Executive Vice President Advisor to the President Executive Management of Finance & Accounting, Risk Management

^{*}Scheduled to retire from position of Representative Director as of the General Shareholders' Meeting scheduled for June 2017.



2. Executive Officers

(1) New appointments: 4 (effective as of April 1, 2017)

Name	New position	Current position
Takafumi Ogasawara	Executive Officer Risk Management Planning, Risk Management, Controller Office Oversight	Corporate Officer CFO, CAO for Europe, Russia & NIS
Masakazu Hashimoto	Executive Officer COO, Infrastructure & Environment Business Division	Vice COO, Infrastructure & Environment Business Division
Naoki Yokoyama	Executive Officer COO, Retail & Lifestyle Business Division	Vice COO, Retail Division General Manager, Investment Management Dept.
Toshifumi Murata	Executive Officer Vice President for the Americas (South America) Chairman, Sojitz do Brasil S.A.	Chairman, Sojitz do Brasil S.A.

(2) Promotions: 2 (effective as of April 1, 2017)

Name	New position	Current position
Yasushi Nishimura	Managing Executive Officer President & CEO for China Chairman & President, Sojitz (China) Co., Ltd., General Manager, Qingdao Branch and Chongqing Office Chairman, Sojitz (Dalian) Co., Ltd. and Sojitz (Guangzhou) Co., Ltd. General Manager, Beijing (Liaison) Office	Executive Officer COO, Retail Division
Masaaki Kushibiki	Managing Executive Officer Human Resources & General Affairs	Executive Officer Risk Management Planning, Risk Management, Controller Office Oversight



(3) Retirees: 4 (effective as of March 31, 2017)

	1	
Name	Current position	
	Executive Vice President	
Shinichi	Executive Management of	
Taniguchi	Kansai Region	
	East Asia	
	Senior Managing Executive	
Magata	Officer	
Masato	Special Assistant to the	
Takei	President (Australia Business	
	Development)	
	Managing Executive Officer	
	President & CEO for Asia &	
III: de ale:	Oceania	
Hideaki Vote	Managing Director, Sojitz Asia	
Kato	Pte. Ltd.	
	General Manager, and	
	Singapore Branch	
Masayuki	Managing Executive Officer	
Masayuki Hanai	CCO	
	Legal	

Mr. Shinichi Taniguchi and Mr. Masayuki Hanai to be appointed as Corporate Advisors of Sojitz Corporation.

Mr. Hideaki Kato to be appointed as Chairman of Sojitz Pla-Net Corporation.



3. Changes to Executives' Areas of Responsibility (effective as of April 1, 2017)

Name	New position	Current position	
	Vice Chairman		
Shigeki	Executive Management of	Vice Chairman	
Dantani	Kansai Region	vice Chairman	
	East Asia		
	Executive Vice President	Executive Vice President	
Yoshio	Advisor to the President	Advisor to the President	
Mogi	Legal, Internal Control	Executive Management of	
Wiogi	Administration, Internal Audit	Finance & Accounting, Risk	
	CCO	Management	
	Executive Vice President		
	Advisor to the President	Executive Vice President	
	Executive Management of the	Advisor to the President	
Satoshi	Americas, Europe, Russia &		
Mizui	NIS	Executive Management of	
	Logistics Business, Executive	Business Group (Energy, Chemicals)	
	Management Affairs Office,	Chemicais)	
	Business Group		
	Senior Managing Executive		
	Officer		
	Executive Management of	Senior Managing Executive	
	Business Group (Energy, Metals	Officer	
	& Coal, Foods & Agriculture	Executive Management of	
Shigeru	Business, Retail & Lifestyle	Business Group (Metals & Coal,	
Nishihara	Business, Industrial	Foods & Agriculture Business,	
Nisiiiiaia	Infrastructure & Urban	Lifestyle Commodities &	
	Development)	Materials, Retail)	
	COO, Industrial Infrastructure &	General Manager, Overseas	
	Urban Development Division	Project Development Office	
	Overseas Project Development		
	Office		



Name	New position	Current position
Toshiharu Yoshimura	Senior Managing Executive Officer Executive Management of Business Group (Automotive, Aerospace & IT Business, Infrastructure & Environment Business, Chemicals)	Senior Managing Executive Officer Executive Management of Business Group (Automotive, Aerospace & IT Business) COO, Infrastructure & Environment Business Division
Masayoshi Fujimoto	Senior Managing Executive Officer Corporate Planning, Public Relations, Secretariat	Senior Managing Executive Officer Corporate Planning, Strategic Investment, Investor Relations, Public Relations, Logistics & Insurance
Masao Goto	Managing Executive Officer Kansai Region	Managing Executive Officer President & CEO for China Chairman & President, Sojitz (China) Co., Ltd., General Manager, Qingdao Branch, and Chongqing Office Chairman, Sojitz (Shanghai) Co., Ltd., Sojitz (Dalian) Co., Ltd., Sojitz (Guangzhou) Co., Ltd., and Sojitz (Hong Kong) Ltd., General Manager, Beijing (Liaison) Office
Ryutaro Hirai	Managing Executive Officer President & CEO for Asia & Oceania Managing Director, Sojitz Asia Pte. Ltd. General Manager, Singapore Branch	Managing Executive Officer Secretariat, Human Resources & General Affairs



Name	New position	Current position
Seiichi Tanaka	Managing Executive Officer CFO Executive Management of General Accounting, IT Planning, Structured Finance, Investor Relations, Finance	Managing Executive Officer CFO Finance, General Accounting
Yasushi Nishimura	Managing Executive Officer President & CEO for China Chairman & President, Sojitz (China) Co., Ltd., General Manager, Qingdao Branch and Chongqing Office Chairman, Sojitz (Dalian) Co., Ltd. and Sojitz (Guangzhou) Co., Ltd., General Manager, Beijing (Liaison) Office	Executive Officer COO, Retail Division
Masaaki Kushibiki	Managing Executive Officer Human Resources & General Affairs	Executive Officer Risk Management Planning, Risk Management, Controller Office Oversight
Yoshihiro Tamura	Executive Officer Executive Vice President for China Chairman & President, Sojitz (Shanghai) Co., Ltd. Chairman, Sojitz (Hong Kong) Ltd.	Executive Officer Executive Vice President for China President, Sojitz (Shanghai) Co., Ltd.
Satoru Takahama	Executive Officer COO, Energy Division	Executive Officer CIO IT Planning General Manager, Executive Management Affairs Office, Business Group



4. Updated List of Executives

Directors

(1) 7 directors (as of April 1, 2017)

Position	Name	
Representative Director, Chairman	airman Yutaka Kase	
of the Board	Tutaka Kase	
Representative Director, Vice	Takashi Hara	
Chairman	Takasiii Ilala	
Representative Director, President &	Yoji Sato	
CEO	Toji Sato	
Representative Director, Executive	Yoshio Mogi	
Vice President	Toomo wogi	
Representative Director, Executive	Satoshi Mizui	
Vice President	Satosiii Wiizui	
Director	Yoko Ishikura	
Director	Yukio Kitazume	

Ms. Yoko Ishikura and Mr. Yukio Kitazume satisfy the requirements to be outside directors as stipulated in Article 2, Paragraph 15 of the Companies Act.



(2) 7 directors (Subject to approval at the General Shareholder's Meeting scheduled to be held in June 2017)

Position	Name
Representative Director, Chairman of the Board	Yoji Sato
Representative Director, Vice Chairman	Takashi Hara
Representative Director, President & CEO	Masayoshi Fujimoto
Representative Director, Executive Vice President	Satoshi Mizui
Representative Director, Senior Managing Executive Officer	Seiichi Tanaka
Director	Yoko Ishikura
Director	Yukio Kitazume

Ms. Yoko Ishikura and Mr. Yukio Kitazume satisfy the requirements to be outside directors as stipulated in Article 2, Paragraph 15 of the Companies Act.

* The selection of Mr. Seiichi Tanaka is subject to official resolution at the Board of Directors Meeting following the General Shareholders' Meeting to be held in June 2017.

Auditors

5 Auditors (effective as of April 1, 2017)

Name		
Junichi	A Property of the control of the con	
Hamatsuka	Audit & Supervisory Board Member (full-time)	
Takayuki	Andit & Commission Doord March or (full time)	
Ishige	Audit & Supervisory Board Member (full-time)	
Miki	Andit & Companies and Decad Member	
Seko	Audit & Supervisory Board Member	
Tadao	Audit & Supervisory Board Member	
Tsuya		
Mikinao	Audit & Cunamicany Dound Mamban	
Kitada	Audit & Supervisory Board Member	

Mr. Takayuki Ishige, Ms. Miki Seko, Mr. Tadao Tsuya, and Mr. Mikinao Kitada satisfy the requirements to be outside corporate auditors as stipulated in Article 2, Paragraph 16 of the Companies Act.



Executive Officers

(1) 30 officers (effective as of April 1st, 2017)

Rank	Name	Position
Chairman	Yutaka Kase	
Vice Chairman	Takashi Hara	
		Executive Management of Kansai
Vice Chairman	Shigeki Dantani	Region
		East Asia
President	Yoji Sato	CEO
		Advisor to the President
Executive Vice	X 1' M '	Legal, Internal Control
President	Yoshio Mogi	Administration, Internal Audit
		CCO
		Advisor to the President
		Executive Management of the
Executive Vice	Catashi Mimui	Americas, Europe, Russia & NIS
President	Satoshi Mizui	Logistics Business, Executive
		Management Affairs Office,
		Business Group
		Global Business Support &
Senior Managing Executive Officer	Himachi Matayanya	Promotion
	Hiroshi Matsumura	President, Sojitz Research Institute,
		Ltd.
		Executive Management of Business
		Group (Energy, Metals & Coal,
		Foods & Agriculture Business,
		Retail & Lifestyle Business,
Senior Managing Executive Officer	Shigama Nighihara	Industrial Infrastructure & Urban
	Shigeru Nishihara	Development)
		COO, Industrial Infrastructure &
		Urban Development Division
		Overseas Project Development
		Office



Rank	Name	Position
		Executive Management of Business
Senior Managing	Toshiharu Yoshimura	Group (Automotive, Aerospace &
Executive Officer	Toshinaru Toshimura	IT Business, Infrastructure &
		Environment Business, Chemicals)
Senior Managing	Masayashi Eyiimata	Corporate Planning, Public
Executive Officer	Masayoshi Fujimoto	Relations, Secretariat
Managing Executive	Totavya Kanada	Special Assistant to the President
Officer	Tetsuya Konoda	Financial Planning
Managing Executive	Teutomu Tonolzo	COO, Chemicals Division
Officer	Tsutomu Tanaka	COO, Chemicais Division
Managing Executive	Masao Goto	Vancai Bagian
Officer	Wasao Goto	Kansai Region
	Ryutaro Hirai	President & CEO for Asia &
		Oceania
Managing Executive		Managing Director, Sojitz Asia Pte.
Officer		Ltd.
		General Manager, Singapore
		Branch
Managing Executive	Masashi Shinohara	President & CEO for Middle East
Officer		& Africa
Managing Executive Officer	Seiichi Tanaka	CFO
		Executive Management of General
		Accounting, IT Planning,
		Structured Finance
		Investor Relations, Finance



Rank	Name	Position
		President & CEO for China
		Chairman & President, Sojitz
		(China) Co., Ltd.
Managing Evacutive		General Manager, Qingdao Branch
Managing Executive Officer	Yasushi Nishimura	and Chongqing Office
Officer		Chairman, Sojitz (Dalian) Co., Ltd.
		and Sojitz (Guangzhou) Co., Ltd.
		General Manager, Beijing (Liaison)
		Office
Managing Executive	Masaaki Kushibiki	Human Resources & General
Officer	Wasaaki Kusiiibiki	Affairs
		Executive Vice President for China.
Executive Officer	Yoshihiro Tamura	Chairman & President, Sojitz
Executive Officer	Yosniniro Tamura	(Shanghai) Co., Ltd. Chairman,
		Sojitz (Hong Kong) Ltd.
Executive Officer	Yutaka Yamada	Structured Finance
Executive Officer	Satoru Takahama	COO, Energy Division
Executive Officer	Yoshiaki Ichimura	COO, Foods & Agriculture
Executive Officer	TOSIIIAKI ICIIIIIIIII	Business Division
Executive Officer	Koichi Yamaguchi	COO, Aerospace & IT Business
Executive Officer	Kolem Tamaguem	Division
Executive Officer	Masaatsu Hirakawa	President, Sojitz Logistics
Executive Officer	Wasaatsu IIII akawa	Corporation
		President & CEO for the Americas
Executive Officer	Koji Izutani	President, Sojitz Corporation of
Executive Officer		America and Sojitz Canada
		Corporation
	Shigeya Kusano	President & CEO for Europe,
Executive Officer		Russia & NIS
Executive Officer		Managing Director, Sojitz Europe
		plc



Rank	Name	Position
Executive Officer	Takafumi Ogasawara	Risk Management Planning, Risk
		Management, Controller Office
		Oversight
Executive Officer	Masakazu Hashimoto	COO, Infrastructure &
		Environment Business Division
Executive Officer	Naoki Yokoyama	COO, Retail & Lifestyle Business
		Division
Executive Officer	Toshifumi Murata	Vice President for the Americas
		(South America)
		Chairman, Sojitz do Brasil S.A.

(2) 29 officers (following the General Shareholders' Meeting scheduled for June 2017)

Rank	Name	Position
Chairman*	Yoji Sato	
Vice Chairman	Takashi Hara	
Vice Chairman	Shigeki Dantani	Executive Management of Kansai Region East Asia
President*	Masayoshi Fuijmoto	CEO
Executive Vice President	Yoshio Mogi	Advisor to the President Legal, Internal Control Administration, Internal Audit CCO
Executive Vice President	Satoshi Mizui	Advisor to the President Executive Management of the Americas, Europe, Russia & NIS Logistics Business, Executive Management Affairs Office, Business Group



Rank	Name	Position
Senior Managing Executive Officer	Hiroshi Matsumura	Global Business Support &
		Promotion
		President, Sojitz Research Institute,
		Ltd.
		Executive Management of Business
		Group (Energy, Metals & Coal,
		Foods & Agriculture Business,
		Retail & Lifestyle Business,
Senior Managing	Chinama Nichilagua	Industrial Infrastructure & Urban
Executive Officer	Shigeru Nishihara	Development)
		COO, Industrial Infrastructure &
		Urban Development Division
		Overseas Project Development
		Office
	Toshiharu Yoshimura	Executive Management of Business
Senior Managing		Group (Automotive, Aerospace &
Executive Officer		IT Business, Infrastructure &
		Environment Business, Chemicals)
	Seiichi Tanaka	CFO
Canian Managing		Executive Management of General
Senior Managing		Accounting, IT Planning,
Executive Officer*		Structured Finance,
		Investor Relations, Finance
Managing Executive	T-4 I/ 1-	Special Assistant to the President
Officer	Tetsuya Konoda	Financial Planning
Managing Executive	Tsutomu Tanaka	COO, Chemicals Division
Officer	Toutonia Iunuiu	Coo, Chemiculo Division
Managing Executive	Masao Goto	Kansai Region
Officer	111111111111111111111111111111111111111	



Rank	Name	Position
Managing Executive		President & CEO for Asia &
		Oceania
	Ryutaro Hirai	Managing Director, Sojitz Asia Pte.
Officer	Kyutato fiitat	Ltd.
		General Manager, Singapore
		Branch
Managing Executive	Masashi Shinohara	President & CEO for Middle East
Officer		& Africa
		President & CEO for China
		Chairman & President, Sojitz
		(China) Co., Ltd.,
		General Manager, Qingdao Branch
Managing Executive	Yasushi Nishimura	and Chongqing Office
Officer		Chairman, Sojitz (Dalian) Co., Ltd.
		and Sojitz (Guangzhou) Co., Ltd.,
		General Manager, Beijing (Liaison)
		Office
Managing Executive	M1-171-11-11-1	Human Resources & General
Officer	Masaaki Kushibiki	Affairs
	Yoshihiro Tamura	Executive Vice President for China.
		Chairman & President, Sojitz
Executive Officer		(Shanghai) Co., Ltd., Chairman,
		Sojitz (Hong Kong) Ltd.
Executive Officer	Yutaka Yamada	Structured Finance
Executive Officer	Satoru Takahama	COO, Energy Division
Executive Officer	Yoshiaki Ichimura	COO, Foods & Agriculture
		Business Division
Executive Officer	Koichi Yamaguchi	COO, Aerospace & IT Business
LACCULIVE OFFICER		Division



Rank	Name	Position
Executive Officer	Masaatsu Hirakawa	President, Sojitz Logistics
		Corporation
	Koji Izutani	President & CEO for the Americas
Executive Officer		President, Sojitz Corporation of
Executive Officer		America and Sojitz Canada
		Corporation
	Shigeya Kusano	President & CEO for Europe,
Executive Officer		Russia & NIS
Executive Officer		Managing Director, Sojitz Europe
		plc
	Takafumi Ogasawara	Risk Management Planning, Risk
Executive Officer		Management, Controller Office
		Oversight
Executive Officer	Masakazu Hashimoto	COO, Infrastructure &
		Environment Business Division
Executive Officer	Naoki Yokoyama	COO, Retail & Lifestyle Business
		Division
	Toshifumi Murata	Vice President for the Americas
Executive Officer		(South America)
		Chairman, Sojitz do Brasil S.A.

^{*}Subject to official resolution at the Board of Directors Meeting following the General Shareholders' Meeting to be held in June 2017.



5. Biographical Outlines of New Executives

Biographical Outline

Name: Takafumi Ogasawara

Date of Birth: October 6, 1960

Birthplace: Tokyo

Education: Bachelor of Sociology from Rikkyo University, Tokyo, 1984

April 2016 - present Corporate Officer

CFO, CAO for Europe, Russia & NIS

April 2015 Corporate Officer

CFO, CAO for Europe, Africa, Middle East, Russia & NIS

October 2013 General Manager, Controller Office (Chemicals)

July 2011 General Manager, Risk Management Department 1

April 2010 General Manager, Risk Management Planning Department

October 2005 Sojitz Holdings and Sojitz Corporation merged to form the newly

named Sojitz Corporation

April 2004 Sojitz Corporation formed through the merger of Nichimen

Corporation and Nissho Iwai Corporation

April 1984 Joined Nichimen Corporation



Biographical Outline

Name: Masakazu Hashimoto

Date of Birth: June 13, 1967 Birthplace: Aichi Prefecture

Education: Bachelor of Social Sciences from Hitotsubashi University, Tokyo, 1990

April 2016 – present Vice COO, Infrastructure & Environment Business Division

April 2015 Deputy COO, Infrastructure & Environment Business

Division

General Manager, Environmental Infrastructure Department

April 2013 General Manager, Power & Environmental Infrastructure

Department

April 2011 General Manager, Environment & Urban Infrastructure

Development Office

October 2005 Sojitz Holdings and Sojitz Corporation merged to form the newly

named Sojitz Corporation

April 2004 Sojitz Corporation formed through the merger of Nichimen

Corporation and Nissho Iwai Corporation

April 1990 Joined Nissho Iwai Corporation



Biographical Outline

Name: Naoki Yokoyama

Date of Birth: March 6, 1967 Birthplace: Fukuoka Prefecture

Education: Bachelor of Economics Kyoto University, Kyoto, 1989

April 2015 - present Vice COO, Retail Division

General Manager, Investment Management Department

April 2013 General Manager, Investment Management Department

December 2006 Joined Sojitz Corporation

April 2003 Resigned

April 1989 Joined Nissho Iwai Corporation



Biographical Outline

Name: Toshifumi Murata

Date of Birth: November 18, 1960

Birthplace: Saga Prefecture

Education: Bachelor of Arts from Sophia University, Tokyo, 1984

October 2016- present Joined Sojitz Corporation

Chairman, Sojitz do Brasil S.A.

June 2015 Advisor

Banco de Tokyo-Mitsubishi UFJ Brasil S/A

July 2013 Executive Officer

Regional Head for Latin America

President, Banco de Tokyo-Mitsubishi UFJ Brasil S/A

June 2013 Executive Officer

President, Banco de Tokyo-Mitsubishi UFJ Brasil S/A

March 2010 President, Banco de Tokyo-Mitsubishi UFJ Brasil S/A

August 2008 The Bank of Tokyo-Mitsubishi UFJ, Ltd.

Deputy General Manager of Global Planning Division

September 2001 Banco Bradesco S.A.

Department Director

April 1984 The Sanwa Bank Ltd. (Tokyo Branch - Tokyo, Japan)

Section of Foreign Business



II. Corporate Officer Appointments

1. Corporate Officers

Changes to Area of Responsibility: 1; New appointments: 2 (effective as of April 1, 2017)

Name	New position	Current position
Osamu Iwai	Corporate Officer CFO, CAO for Europe, Russia & NIS	Corporate Officer Internal Audit, Internal Control Administration
Yoshito Suzuki	Corporate Officer Director President, PT. Kaltim Methanol Industri	Director President, PT. Kaltim Methanol Industri
Masanori Kawakami	Corporate Officer General Accounting, IT Planning General Manager, General Accounting Dept.	General Manager, General Accounting Dept.



III. Organizational Reforms

1. Organizational Reforms (effective as of April 1-, 2017)

Asset Management Dept.

[Business Divisions]

☐ The Lifestyle Commodities & Materials Division and Retail Division will be reorganized into the Retail & Lifestyle Business Division and Industrial Infrastructure & Urban Development Division.

Current Structure (as of March 2017) New Structure (starting April 2017) Food & Retail Dept. Retail & Lifestyle Business Lifestyle Commodities & Forest Products Dept. **Materials Division** Investment Management Dept. Division **General Commodities** General Commodities & & Lifestyle Dept. Lifestyle Division Dept. Textile & Apparel Textile Business Dept. Business Dept. Forest Products Dept. Food & Retail Dept. Industrial Infrastructure & Urban Development Overseas Industrial & Urban **Retail Division** Investment Management Dept. Infrastructure Development Dept. Division Overseas Industrial & Urban Infrastructure Development Dept. Asset Management Dept.



[Business Divisions (Department-level)] ☐ Industrial & Environmental Business Division Medical Infrastructure Office - newly established by separating the medical infrastructure business from the Industrial & Environment Business Division's Transportation & Social Infrastructure Dept. and merging it with the Chemical Division's Medical & Healthcare Business Development Office. [Corporate Departments] ☐ Logistics Business Dept. – name changed from Logistics & Insurance Dept. after insurance-related business conducted by the department is moved to the **Finance Dept.** ☐ Strategic Investment Office – merged with the Corporate Planning Dept. 2. Purpose of Organizational Reforms These organizational changes are designed to clarify which functions we need to strengthen, expand, and draw out greater synergy between in working to meet the goals of Medium-term Management Plan 2017. [Business Divisions] ☐ Retail & Lifestyle Business Division ∇ This reorganization aims to concentrate resources on our retail-related businesses—to meet the needs of consumers primarily in (1) Japan and (2) the quickly growing ASEAN region. At the same time, also concentrate resources on businesses which provide lifestyle-related commodities and services. Seek to create greater synergy between these businesses. ☐ Industrial Infrastructure & Urban Development Division ∇ This reorganization aims to concentrate resources on urban/infrastructure development, condominiums and other residence-related development, and service fields related to both these segments. Additionally, it seeks to create greater synergy between them.



[Business Divisions (Department-level)]

☐ Medical Infrastructure Office

□ By establishing this new Medical Infrastructure Office as part of the Industrial & Environment Business Division, we will consolidate different Divisions' efforts in the medical field, shore up our framework for greater efforts in this field, hone our expertise, and laterally expand our business.

[Corporate Departments]

☐ Logistics Business Dept. and Finance Dept.

This reorganization aims to strengthen logistics oversight and compliance functions for the entire Sojitz Group.

∇ By merging these insurance functions with Finance Dept., we aim to raise the
department's comprehensive finance functions (insurance, foreign exchange,
capital procurement) and streamline operations.

☐ Corporate Planning Dept.

∀ We established the Strategic Investment Office in April 2016 to promote business investment based on company-wide business strategy. By merging this function with the Corporate Planning Dept., we will bring this function closer to the management and accelerate work on building productive assets for future growth.