Sojitz New way, New value

News Release

Sojitz Corporation January 31, 2014

Sojitz Corporation Announces Organizational Reforms, Executive Changes and Corporate Officer

Sojitz Corporation's Board of Directors, at its meeting on January 31, 2014, approved the following organizational reforms, executive changes and corporate officer. Directors will be formally appointed after the General Shareholders' Meeting scheduled to be held in late June.

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I Organizational Reforms

1. Organizational Reforms (effective April 1, 2014)

Operating Divisions

Energy & Metal Division

- The Coal & Nuclear Unit and the Steel & Mineral Resources Unit will be integrated to form the Metal & Utility Unit.
- The Nuclear Energy Department will be renamed the Nuclear Energy & Utility Business Department.

Consumer Lifestyle Business Division

Three organizations—the Foods Resources Unit, the Agriculture & Forest Resources Unit, and the Consumer Service & Development Unit—will be reorganized into two: the Foods & Agriculture Business Unit and the Forest Products & Lifestyle Unit.

Chemicals Division

The Life Science Business Development Office will be renamed the Medical & Healthcare Business Development Office.

2. Purpose of Organizational Reforms

Operating Divisions

Energy & Metal Division

∇ Metal & Utility Unit

By consolidating the Group's mineral resource-related businesses within a single organization, it will be possible to raise the organization's flexibility and profitability by sharing expertise relating to these businesses, boosting responsiveness to customers shared between different businesses, and pursuing improved efficiency.

Consumer Lifestyle Business Division

∇ Foods & Agriculture Business Unit

The Agribusiness Department is responsible for fertilizer and agricultural production businesses, both upstream areas of the foodstuffs value chain, whereas the Grain & Feed Material Department and the Foodstuffs Department deal with the midstream and downstream areas of wholesale and retail. By consolidating these three departments within one organization, we will work to capture demand inside of Asia and improve profitability.

∇ Forest Products & Lifestyle Unit

This organization will consolidate the Forest Products Department, Consumer Goods Distribution Business Department, Textile Business Department, and Overseas Construction Development Department. By positioning these four departments within the same organization, we will share demand-related information and strengthen accumulation capabilities, particularly in Asia, while generating synergies in relation to business development and operating company management. This will enable us to accelerate the advancement of strategies and boost earnings.



II Corporate Officer Changes

1. Executive Officers

(1) New appointments: 2 (effective April 1, 2014)

Name	New position	Current position
Yasushi Nishimura	Executive Officer Asset Management, Investment Management	Corporate Officer Senior General Manager, Asset Management, Investment Management
Seiichi Tanaka	Executive Officer Finance, General Manager, Finance Department	General Manager, Finance Department



(2) Promotions: 5 (effective April 1, 2014)

Name	New position	Current position
Yoshio Mogi	Executive Vice President CFO Senior Management of Finance & Accounting, Risk Management Corporate Accounting, Forex & Securities	Senior Managing Executive Officer CFO Senior Management of Finance & Accounting, Risk Management Corporate Accounting, Finance, Forex & Securities
Satoshi Mizui	Senior Managing Executive Officer President, Energy & Metal Division	Managing Executive Officer President, Chemicals Division
Tsutomu Tanaka	Managing Executive Officer President, Chemicals Division	Executive Officer Senior Vice President, Chemicals Division Senior General Manager, Chemicals Unit
Shigeru Nishihara	Managing Executive Officer Corporate Planning, Logistics & Insurance, Investor Relations	Executive Officer Corporate Planning, Logistics & Insurance, Investor Relations
Masato Takei	Managing Executive Officer President, Consumer Lifestyle Business Division	Executive Officer Senior Vice President, Consumer Lifestyle Business Division Senior General Manager, Agriculture & Forest Resources Unit

(3) Retirees: 3 (effective March 31, 2014)

Name	Current position	
	Executive Vice President	
	President & CEO for Europe, Africa, Middle East,	
Joji Suzuki	Russia & NIS	
	Managing Director, Sojitz Europe plc	
	Managing Director, Sojitz UK plc	
	President & CEO for China	
	Chairman, Sojitz (China) Co., Ltd.,	
Shigeru Ohno	Sojitz (Shanghai) Co., Ltd.,	
	Sojitz (Dalian) Co., Ltd.	
	Sojitz (Tianjin) Co., Ltd.,	



	Sojitz (Qingdao) Co., Ltd.,		
	Sojitz (Guangzhou) Co., Ltd.,		
	Sojitz (Hong Kong) Ltd.		
	General Manager, Beijing (Liaison) Office		
	Executive Vice President for China		
Yukio Matsuki	President, Sojitz (China) Co., Ltd.		
TURIO IVIAISURI	General Manager, Wuhan Office		
	General Manager, Chongqing Office		

Joji Suzuki is due to be appointed as an advisor of Sojitz Corporation. Shigeru Ohno is due to be appointed as a president of Sojitz Kyushu Corporation (pending approval at the General Shareholders' Meeting) . Yukio Matsuki is due to be appointed as a president of Sojitz Cosmetics Corporation (pending

approval at the General Shareholders' Meeting).



2. Changes to Executives' Areas of Responsibility (effective April 1, 2014)

Name	New position	Current position
Shinichi Taniguchi	Executive Vice President Senior Management of Internal Control Administration, IT Planning, Public Relations Executive Assistant to the President	Executive Vice President Secretariat, Public Relations, Regional Coordination & Administration, Asset Management, Investment Management
Tetsuya Konoda Masahiro Komiyama	Managing Executive Officer CFO Internal Control Administration, IT Planning, Public Relations Managing Executive Officer Global Business Support & Promotion, Controller Office Oversight	Managing Executive Officer CIO Internal Audit, Internal Control Administration, IT Planning Managing Executive Officer President, Energy & Metal Division
Hiroshi Matsumura	Managing Executive Officer Senior Vice President, Energy & Metal Division Senior General Manager, Metal & Utility Unit	Managing Executive Officer Senior Vice President, Energy & Metal Division Senior General Manager, Coal & Nuclear Unit
Hideaki Kato	Managing Executive Officer President & CEO for Asia & Oceania Managing Director, Sojitz Asia Pte. Ltd. General Manager, Phnom Penh Office General Manager, Singapore Branch	Managing Executive Officer President, Consumer Lifestyle Business Division Senior General Manager, Consumer Service & Development Unit
Masayuki Hanai	Managing Executive Officer CCO Legal, Internal Audit	Managing Executive Officer CCO Legal
Masao Goto	Executive Officer President & CEO for China Chairman, Sojitz (China) Co., Ltd., Sojitz (Shanghai) Co., Ltd., Sojitz (Dalian) Co., Ltd. Sojitz (Tianjin) Co., Ltd., Sojitz (Qingdao) Co., Ltd., Sojitz (Guangzhou) Co., Ltd.,	Executive Officer Executive Vice President for China President, Sojitz (Shanghai) Co., Ltd. General Manager, Nanjing Office



Takeshi Yoshimura	Sojitz (Hong Kong) Ltd. General Manager, Beijing (Liaison) Office Executive Officer President & CEO for Europe, Africa, Middle East, Russia & NIS Managing Director, Sojitz Europe plc Managing Director, Sojitz UK plc	Executive Officer Senior Vice President, Machinery Division Senior General Manager, Infrastructure Project & Industrial Machinery Unit
Masashi Shinohara	Executive Officer Vice President for Europe, Africa, Middle East, Russia & NIS (Africa & Middle East Region) President, Sojitz Corporation Iran Ltd.	Executive Officer Vice President for Europe, Africa, Middle East, Russia & NIS (Africa Region)
Masahiko Nishimura	Executive Officer Vice President for Europe, Africa, Middle East, Russia & NIS (Corporate Affairs))	Executive Officer Vice President for Europe, Africa, Middle East, Russia & NIS (Middle East Region) President, Sojitz Corporation Iran Ltd.
Yoshihiro Tamura	Executive Officer Executive Vice President for China President, Sojitz (China) Co., Ltd. General Manager, Wuhan Office General Manager, Chongqing Office President, Sojitz (Shanghai) Co., Ltd. General Manager, Nanjing Office	Executive Officer Senior Vice President, Chemicals Division Senior General Manager, Ecological Materials & Resources Unit
Toshiharu Yoshimura	Executive Officer Senior Vice President, Machinery Division Senior General Manager, Infrastructure Project & Industrial Machinery Unit	Executive Officer President & CEO for Asia & Oceania Managing Director, Sojitz Asia Pte. Ltd. General Manager, Phnom Penh Office General Manager, Singapore Branch
Ryutaro Hirai	Executive Officer Secretariat, Human Resources & General Affairs	Executive Officer Human Resources & General Affairs



3. List of New Corporate Officers

Directors

5 (Subject to approval at the General Shareholders' Meeting scheduled to be held in late June 2014)

Position	Name
Representative Director and Chairman	Yutaka Kase
Representative Director and Vice Chairman	Takashi Hara
Representative Director and President	Yoji Sato
Representative Director	Shigeki Dantani
Representative Director	Yoshio Mogi

Outside directors Yoshikazu Sashida and Toru Nagashima are slated to retire from their position as outside directors following the conclusion of the General Shareholders' Meeting scheduled to be held in late June 2014.

Information regarding new outside director candidates will be disclosed after candidates have been selected.

Auditors

5 (effective April 1, 2014)

Name	
Jun Matsumoto	Full-time Auditor
Yoichi Ojima	Full-time Auditor
Yukio Machida	Auditor
Miki Seko	Auditor
Tadao Tsuya	Auditor

Yoichi Ojima, Yukio Machida, Miki Seko, and Tadao Tsuya satisfy the requirements to be outside corporate auditors as stipulated in Article 2 paragraph 16 of the Companies Act.



Executive Officers: 31 (as of April 1, 2014)

Rank	Name	Position
Chairman	Yutaka Kase	
Vice Chairman	Takashi Hara	
President	Yoji Sato	CEO
Executive Vice President	Shigeki Dantani	Business Group
Executive Vice President	Shinichi Taniguchi	Senior Management of Internal Control Administration, IT Planning, Public Relations Executive Assistant to the President
Executive Vice President	Yoshio Mogi	CFO Senior Management of Finance & Accounting, Risk Management Corporate Accounting, Forex & Securities
Senior Managing Executive Officer	Satoshi Mizui	President, Energy & Metal Division
Managing Executive Officer	Tetsuya Konoda	CIO Internal Control Administration, IT Planning, Public Relations
Managing Executive Officer	Masahiro Komiyama	Global Business Support & Promotion, Controller Office Oversight
Managing Executive Officer	Shinichi Teranishi	President & CEO for the Americas President, Sojitz Corporation of America and Sojitz Canada Corporation
Managing Executive Officer	Hiroshi Matsumura	Senior Vice President, Energy & Metal Division Senior General Manager, Metal & Utility Unit
Managing Executive Officer	Junichi Hamatsuka	Risk Management Planning, Risk Management
Managing Executive Officer	Toshihiko Kita	President, Machinery Division



Managing Executive Officer Hideaki Kato		President & CEO for Asia & Oceania Managing Director, Sojitz Asia Pte. Ltd. General Manager, Phnom Penh Office General Manager, Singapore Branch	
Managing Executive Officer	Masayuki Hanai	CCO Legal, Internal Audit	
Managing Executive Officer	Tsutomu Tanaka	President, Chemicals Division	
Managing Executive Officer	Shigeru Nishihara	Corporate Planning, Logistics & Insurance, Investor Relations	
Managing Executive Officer	Masato Takei	President, Consumer Lifestyle Business Division	
Executive Officer Masao Goto		President & CEO for China Chairman, Sojitz (China) Co., Ltd., Sojitz (Shanghai) Co., Ltd., Sojitz (Dalian) Co., Ltd. Sojitz (Tianjin) Co., Ltd., Sojitz (Qingdao) Co., Ltd., Sojitz (Guangzhou) Co., Ltd., Sojitz (Hong Kong) Ltd. General Manager, Beijing (Liaison) Office	
Executive Officer	Takeshi Yoshimura	President & CEO for Europe, Africa, Middle East, Russia & NIS Managing Director, Sojitz Europe plc Managing Director, Sojitz UK plc	
Executive Officer Masashi Shinohara		Vice President for Europe, Africa, Middle East, Russia & NIS (Africa & Middle East Region) President, Sojitz Corporation Iran Ltd.	
Executive Officer	Yoshizumi Kurata	Senior Vice President, Machinery Division Senior General Manager, Automotive Unit	



Rank	Name	Position	
Executive Officer	Masahiko Nishimura	Vice President for Europe, Africa, Middle East, Russia & NIS (Corporate Affairs)	
Executive Officer Hideto Maruta		Senior Vice President, Machinery Division General Manager, Planning & Administration Office	
Executive Officer	Yoshihiro Tamura	Executive Vice President for China President, Sojitz (China) Co., Ltd. General Manager, Wuhan Office General Manager, Chongqing Office President, Sojitz (Shanghai) Co., Ltd. General Manager, Nanjing Office	
Executive Officer	Toshiharu Yoshimura	Senior Vice President, Machinery Division Senior General Manager, Infrastructure Project & Industrial Machinery Unit	
Executive Officer	Yutaka Yamada	Structured Finance	
Executive Officer	Ryutaro Hirai	Secretariat, Human Resources & General Affairs	
Executive Officer	Satoru Takahama	Senior Vice President, Energy & Metal Division General Manager, Planning & Administration Office	
Executive Officer	Yasushi Nishimura	Asset Management, Investment Management	
Executive Officer	Seiichi Tanaka	Finance General Manager, Finance Department	



4. Biographical Outlines of New Corporate Officers

Biographical Outline

Yasushi Nishimura

Date of Birth: September 1, 1958

Birthplace: Mie Prefecture

Education: Graduated from the Faculty of Economics, Hitotsubashi University in March

1981

Professional Experience:

April 2013-present Corporate Officer

Senior General Manager, Asset Management, Investment

Management

June 2009 Joined Sojitz Corporation

Senior General Manager, Business Promotion Department

June 2007 Senior Vice President, Commerce & Logistics Department

(currently Corporate Finance Department, Division 3)

Seconded to Sojitz Corporation

June 2005 Director General of Business Development Department

April 1981 Joined Japan Development Bank (currently Development

Bank of Japan Inc.)



Biographical Outline

Seiichi Tanaka

Date of Birth: September 14, 1960 Birthplace: Hiroshima Prefecture

Education: Graduated from the Faculty of Economics, Sophia University in March 1984

Professional Experience:

April 2011-present General Manager, Finance Department

October 2005 Sojitz Holdings and Sojitz Corporation merged to form the

newly named Sojitz Corporation

April 2004 Sojitz Corporation formed through the merger of Nichimen

Corporation and Nissho Iwai Corporation

April 1984 Joined Nissho Iwai Corporation



III Corporate Officer

1. Corporate Officer

Announce- ment Date	Position	Name	Continuing Responsibilities (Previous Position)
April 1,2014	Corporate Officer	Yoshiaki	General Director, Subaru Motor
	General Director, Subaru	Ichimura	LLC
	Motor LLC		
April 1,2014	Corporate Officer	Teruyasu	Senior General Manager, Risk
	Senior General Manager,	Yoneda	Management Planning, Risk
	Risk Management Planning,		Management
	Risk		
	Management		
April 1,2014	Corporate Officer	Noriyuki	General Manager, Regional
	General Manager, Global	Kitamura	Coordination & Administration
	Business Support &		Dept.
	Promotion Dept.		
April 1,2014	Corporate Officer	Masaatsu	Director Vice President, Sojitz
	Director Vice President,	Hirakawa	Logistics Corporation
	Sojitz Logistics Corporation		
April 1,2014	Corporate Officer	Tooru	General Manager, Risk
	General Manager, Risk	Hama	Management Planning Dept.
	Management Planning Dept.	_	
April 1,2014	Corporate Officer	Masaaki	General Manager, Corporate
	General Manager,	Kushibiki	Accounting Dept.
	Corporate Accounting Dept.		



IV Other Personnel Changes

Announce- ment Date	Announcement Details	Name	Current Division / Position
April 1,2014	Senior Vice President,	Kyosuke	(General Manager, Speciality
	Chemicals Division	Sasaki	Chemicals Dept.)
	Senior General Manager,		
	Chemicals Unit		
April 1,2014	Senior Vice President,	Masayuki	(General Manager, Osaka
	Chemicals Division	Hashimoto	Business Dept.)
	Senior General Manager,		
	Ecological Materials &		
	Resources Unit		
April 1,2014	Senior Vice President,	Kaoru Maeda	(Director President, Sojitz
	Consumer Lifestyle Business		Foods Corporation)
	Division		
	Senior General Manager,		
	Foods & Agriculture Business		
	Unit		
April 1,2014	Senior Vice President,	Tadahiro	(Vice President for Foods
	Consumer Lifestyle Business	Kinoshita	Resources, Consumer Lifestyle
	Division		Business Division)
	Senior General Manager,		
	Forest Products & Lifestyle		
	Unit		

