

Performance at Consolidated Subsidiaries and Equity-method Associates

(1) Number of Consolidated Subsidiaries and Equity-method Associates

Segment	2020			2021			Change		
	Profit	Loss	Total	Profit	Loss	Total	Profit	Loss	Total
Automotive	15	8	23	14	11	25	(1)	3	2
Aerospace & Transportation Project	29	10	39	32	7	39	3	(3)	0
Machinery & Medical Infrastructure	12	3	15	12	1	13	0	(2)	(2)
Energy & Social Infrastructure	30	6	36	32	6	38	2	0	2
Metals & Mineral Resources	13	7	20	10	7	17	(3)	0	(3)
Chemicals	9	0	9	10	0	10	1	0	1
Foods & Agriculture Business	12	6	18	13	4	17	1	(2)	(1)
Retail & Lifestyle Business	24	9	33	18	13	31	(6)	4	(2)
Industrial Infrastructure & Urban Development	7	0	7	5	2	7	(2)	2	0
Corporate	24	4	28	18	8	26	(6)	4	(2)
Total	175	53	228	164	59	223	(11)	6	(5)
% of profit		77%			74%			3%	

(2) Earnings of Consolidated Subsidiaries and Equity-method Associates

Segment	2020			2021			Change		
	Profit	Loss	Total	Profit	Loss	Total	Profit	Loss	Total
Automotive	3.8	(1.0)	2.8	3.7	(1.3)	2.4	(0.1)	(0.3)	(0.4)
Aerospace & Transportation Project	3.0	(1.8)	1.2	3.1	(1.0)	2.1	0.1	0.8	0.9
Machinery & Medical Infrastructure	7.1	(0.1)	7.0	8.5	(0.3)	8.2	1.4	(0.2)	1.2
Energy & Social Infrastructure	10.3	(4.1)	6.2	10.0	(3.2)	6.8	(0.3)	0.9	0.6
Metals & Mineral Resources	22.4	(1.1)	21.3	6.0	(6.2)	(0.2)	(16.4)	(5.1)	(21.5)
Chemicals	7.2	(0.1)	7.1	5.0	0	5.0	(2.2)	0.1	(2.1)
Foods & Agriculture Business	4.5	(1.4)	3.1	7.7	(0.5)	7.2	3.2	0.9	4.1
Retail & Lifestyle Business	7.1	(1.3)	5.8	7.6	(3.2)	4.4	0.5	(1.9)	(1.4)
Industrial Infrastructure & Urban Development	4.2	0	4.2	3.1	(0.1)	3.0	(1.1)	(0.1)	(1.2)
Corporate	1.6	(0.9)	0.7	1.3	(1.9)	(0.6)	(0.3)	(1.0)	(1.3)
Total	71.2	(11.8)	59.4	56.0	(17.7)	38.3	(15.2)	(5.9)	(21.1)

Notes: 1. Companies included in the scope of consolidation are those for which the Company directly performs consolidation accounting.

2. Earnings of consolidated subsidiaries and associates related to two segments are acknowledged in each segment and they do not correspond to Number of Consolidated Subsidiaries and Equity-method Associates disclosed as above.

3. Effective April 1, 2018, the Aerospace & IT Business Division, the Infrastructure & Environment Business Division, and the Energy Division were reorganized to the Aerospace & Transportation Project Division, the Machinery & Medical Infrastructure Division, and the Energy & Social Infrastructure Division.

In addition, the name of the Metals & Coal Division was changed to the Metals & Mineral Resources Division. These reorganizations have resulted in changes to reportable segments. Segment information for the year ended March 31, 2018, has been restated to reflect these changes.