### HOW WE GET THERE

**Key Topics**

<table>
<thead>
<tr>
<th>Division</th>
<th>Event Dates</th>
<th>Details</th>
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<tr>
<td><strong>Automotive Division</strong></td>
<td>June 2018</td>
<td>• Formed capital &amp; business alliance with Global Mobility Service</td>
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<td>• Entered the assembly, wholesale, and retail business for Hyundai vehicles in Pakistan</td>
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<td><strong>Aerospace &amp; Transportation Project Division</strong></td>
<td>June 2018</td>
<td>• ANA Business Jet Co., Ltd. established</td>
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<td>July 2018</td>
<td>• Mitsubishi Estate, Kokuba-Gumi, and Sojitz to invested in Shimojishima Airport Management, a passenger terminal management company</td>
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<td><strong>Machinery &amp; Medical Infrastructure Division</strong></td>
<td>July 2017</td>
<td>• Joined project for operation of medical facilities in Turkey; scheduled to open in 2020</td>
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<td><strong>Energy &amp; Social Infrastructure Division</strong></td>
<td>May 2018</td>
<td>• Acquired stake in our second gas-fired power plant in the U.S.</td>
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<td>December 2018</td>
<td>• Concluded financing agreement on the Jawa 1 Gas-to-Power Project in Indonesia</td>
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<td><strong>Metals &amp; Mineral Resources Division</strong></td>
<td>May 2018</td>
<td>• Agreed to acquire full interest in Australia’s Gregory Crinum coking coal mine</td>
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<td>June 2018</td>
<td>• Joint research and development agreement on next-generation lithium-ion battery material with Toshiba and Companhia Brasileira de Metalurgia e Mineração</td>
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<td><strong>Chemicals Division</strong></td>
<td>March 2017</td>
<td>• Acquired major chemical distributor and marketing company in Germany</td>
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<td><strong>Foods &amp; Agriculture Business Division</strong></td>
<td>August 2018</td>
<td>• Sojitz tuna farm won runner-up prize at IT Japan Award 2018 (Sojitz Tuna Farm Takashima Co., Ltd.)</td>
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<td><strong>Retail &amp; Lifestyle Business Division</strong></td>
<td>February 2018</td>
<td>• Established Meat-One Corporation, a marketing company for livestock products</td>
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<td><strong>Industrial Infrastructure &amp; Urban Development Division</strong></td>
<td>June 2018</td>
<td>• Sojitz New Urban Development Corporation registered as a ZEH Developer, a business that supports net zero energy houses, by the Ministry of Economy, Trade and Industry</td>
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<tr>
<td><strong>Other</strong></td>
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SOJITS CORPORATION
INTEGRATED REPORT 2019
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September 2018
- GMO Cloud and Sojitz formed business alliance to promote connected car business utilizing GMO Cloud’s automotive IoT solutions

November 2018
- Established import distributor for Mitsubishi Fuso-brand vehicles in the Philippines

December 2018
- Shareholders’ agreement signed for participation in construction and operation of new terminal at Khabarovsk International Airport

May 2019
- MSJA-Kumamoto Consortium concluded basic agreement for the Qualified Project etc. for Kumamoto Airport Operation

August 2018
- Invested in TTCL, an engineering company listed on the Stock Exchange of Thailand

April 2019
- Joined one of Taiwan’s largest offshore wind power projects

May 2019
- Joined biomass power plant project in Tomakomai, Hokkaido

June 2019
- Sojitz and Osaka Gas established natural gas supply company in Vietnam

March 2019
- Agreed to divest interest in Indonesia’s BAU coal mine

March 2019
- Completed acquisition of Australia’s Gregory Crinum coking coal mine

January 2018
- Sojitz Pla-Net joined packaging material manufacturing business in Vietnam

September 2018
- Formed strategic business alliance with The Pan Group, a major listed food company in Vietnam

June 2018
- Acquired Vietnam’s largest manufacturer of household paper and industrial paper products

September 2018
- NIPPON REIT Investment Corporation gained a top-ranking Green Star in the GRESB (Global Real Estate Sustainability Benchmark) environmental assessment for the second year in a row

March 2019
- Concluded agreement with Kobe City and the Hyogo Economic Development Center (foundation) relating to overseas industrial parks

June 2019
- Acquired agent license for four industrial parks developed by major Thailand conglomerate

January 2019
- Acquired stake in Indian venture fund / established Sojitz Bengaluru Office
- Established corporate venture capital fund