

New way, New value

# Financial Results for the Third Quarter Ended December 31, 2019 (Reference)

February 5, 2020 Sojitz Corporation

## Index

- I. Financial Results for the Third Quarter and Full Year Forecast of Fiscal Year Ending March 31, 2020
- ${\rm I\hspace{-0.5mm}I}$  . Dividends

[Supplemental Data]

- I. Segment Information
- II. Summary of Financial Results

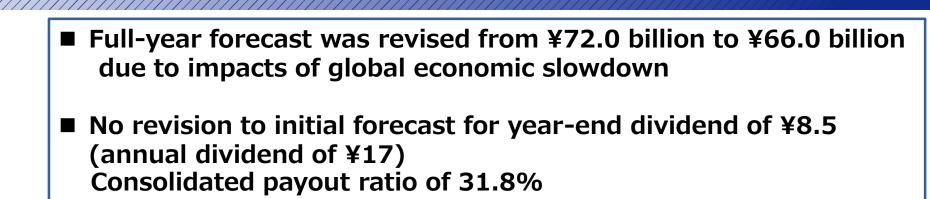
**Caution regarding Forward-looking Statements** 

This document contains forward-looking statements based on information available to the company at the time of disclosure and certain assumptions that management believes to be reasonable. Sojitz makes no assurances as to the actual results and/or other outcomes, which may differ substantially from those expressed or implied by such forward-looking statements due to various factors including changes in economic conditions in key markets, both in and outside of Japan, and exchange rate movements.

The company will provide timely disclosure of any material changes, events, or other relevant issues.

I. Financial Results for the Third Quarter and Full Year Forecast of Fiscal Year Ending March 31, 2020

#### Summary of Financial Results for the Third Quarter Ended December 31, 2019



(will be determined at general shareholders' meeting in June, 2020)

	FY2018 3Q Results	FY2019 3Q Results	Difference	FY2019 Initial Forecast	FY2019 Revised Forecast (Feb.5, 2020)	Achieved (vs. Revised Forecast)
Profit for the period (attributable to owners of the Company)	¥53.7bn	¥37.5bn	¥(16.2)bn	¥72.0bn	¥66.0bn	57%
Cash divided per share	_	-	_	¥17	¥17	_
ROA	_	_	_	3.1%	2.8%	_
ROE	_	_	_	11.3%	10.7%	-
Net DER (Times)	1.09	0.98	(0.11)	1.0	1.0	_

#### **Cash Flow Management**

Positive three-year aggregate FCF and core cash flow projected in light of favorable core operating cash flow and asset replacement progress

	FY2018 Results	FY2019 3Q Results	MTP 2020 3-year total (FY2018-FY2020)
Core operating cash flow (*1)	¥79.0bn	¥59.0bn	About ¥210.0bn $\sim$
Asset Replacement (Investment recovery)	¥92.0bn	¥22.0bn	¥120.0~¥150.0bn
New investments and loans others	¥(91.0)bn	¥(57.0)bn	¥(270.0)~¥(300.0)bn
Shareholder Returns others (*2)	¥(17.0)bn	¥(26.0)bn	About ¥(60.0)bn
Core cash flow (*3)	¥63.0bn	¥(2.0)bn	Positive
Free cash flow	¥54.0bn	¥19.0bn	Positive

\*1. Core operating cash flow = Net cash provided by (used in) operating activities - Changes in working capital

\*2. 3-year total estimate based on target profit of over ¥75.0bn for the final year of MTP2020.

FY2019 3Q results include acquisition of treasury stock.

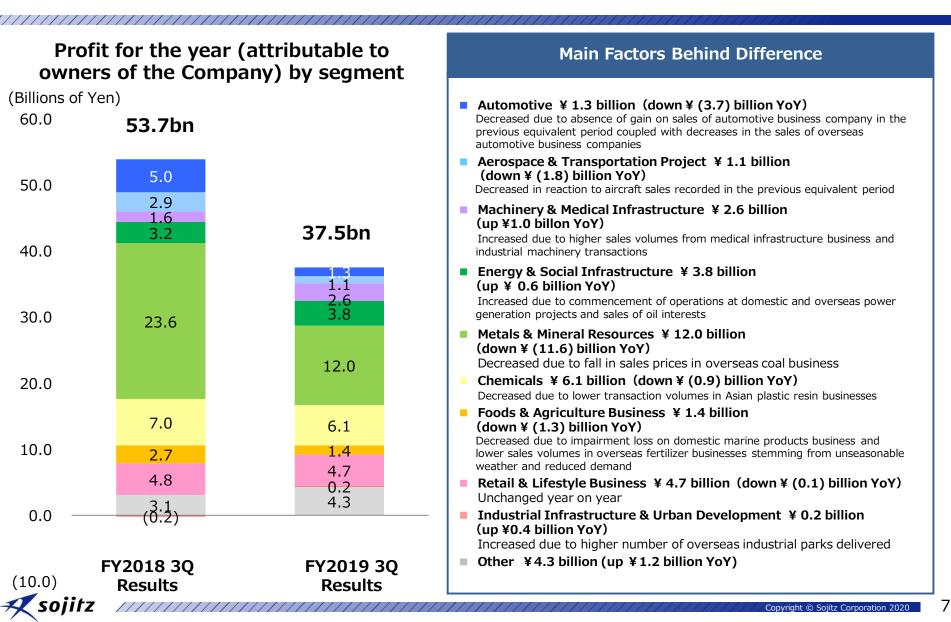
\*3. Core cash flow = Core operating cash flow (excluding changes in working capital) + Investing cash flow (including asset replacement) – Dividends paid – Purchase of treasury stock



### **Summary of Profit or Loss**

(Billions of yen)	FY2018 3Q Results	FY2019 3Q Results	Difference	FY2019 Initial Forecast	FY2019 Revised Forecast (Nov.1,19)	FY2019 Revised Forecast (Feb.5,20)	Achieved
Revenue	1,410.6	1,318.6	(92.0)	_	_	_	_
Gross profit	181.8	159.4	(22.4)	260.0	250.0	230.0	69%
Selling, general and administrative expenses	(128.1)	(129.9)	(1.8)	(182.5)	(178.0)	(175.0)	_
Share of profit (loss) of investments accounted for using the equity method	18.8	18.5	(0.3)	28.0	28.0	26.0	71%
Profit before tax	74.2	46.8	(27.4)	97.0	94.0	82.0	57%
Profit for the Year Attributable to Owners of the Company	53.7	37.5	(16.2)	72.0	72.0	66.0	57%
Core earnings	70.3	45.8	(24.5)	97.0	94.0	76.0	60%

#### Summary of Profit or Loss Profit for the Year by segment



#### FY2019 Forecast Profit for the Year by Segment

(Billions of Yen)	FY2019 3Q Results	FY2019 Revised Forecast (Nov.1,19)	FY2019 Revised Forecast (Feb.5,20)	
Automotive	1.3	5.5	2.0	[
Aerospace & Transportation Project	1.1	5.0	5.0	•
Machinery & Medical Infrastructure	2.6	4.5	4.5	
Energy & Social Infrastructure	3.8	8.0	8.0	
Metals & Mineral Resources	12.0	23.5	21.5	[
Chemicals	6.1	11.0	9.5	•
Foods & Agriculture Business	1.4	2.0	2.0	
Retail & Lifestyle Business	4.7	7.5	7.5	
Industrial Infrastructure & Urban Development	0.2	1.0	1.0	
Other	4.3	4.0	5.0	•
Total	37.5	72.0	66.0	

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#### **Progress Overview**

#### Automotive ¥1.3 billion

Downward revision to forecasts in reflection of reduced overall automotive demand and profit margin declines associated with sales promotion activities primarily in Asia

#### Aerospace & Transportation Project ¥ 1.1 billion Earnings contributions anticipated from aerospace-related business and railway projects

Machinery & Medical Infrastructure ¥ 2.6 billion Earnings from medical infrastructure-related projects, industrial machinery transactions, and domestic and overseas affiliates anticipated

#### Energy & Social Infrastructure ¥ 3.8 billion

Continuous earnings accumulation anticipated from domestic and overseas power generation businesses and from subsidiaries/associates

#### Metals & Mineral Resources ¥ 12.0 billion

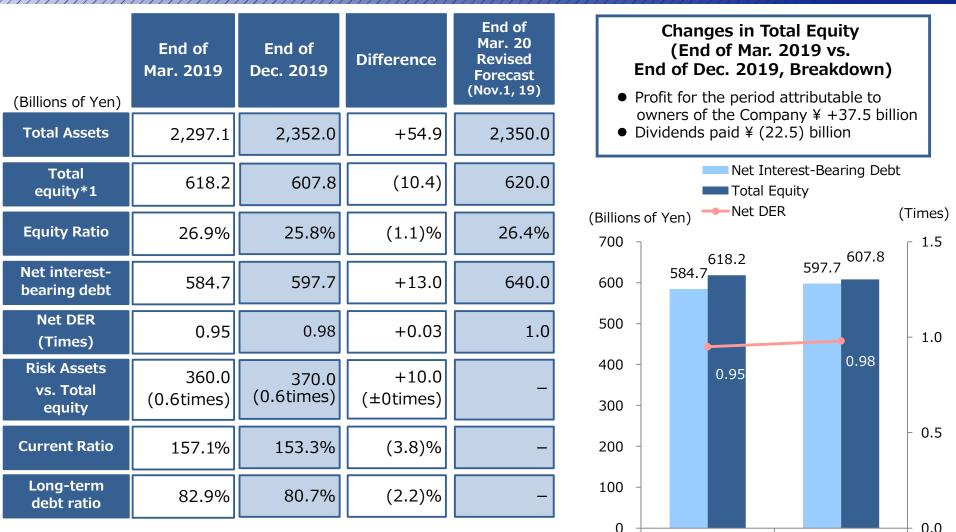
Downward revision to forecasts despite revisions to operating cost estimates, out of consideration for delays in the commencement of new businesses and sluggish steel demand

#### Chemicals ¥ 6.1 billion

Downward revision to forecasts based on faltering plastic resin demand and methanol prices seen in Asia leading up to the third quarter

- Foods & Agriculture Business ¥ 1.4 billion Performance generally as forecast
- Retail & Lifestyle Business ¥ 4.7 billion Performance generally as forecast
- Industrial Infrastructure & Urban Development ¥ 0.2 billion Performance generally as forecast

## **Summary of Balance Sheets**



(\*1) "Total equity attributable to owners of the Company" is recognized as "Total equity" above and is also used in the denominator of the "Net DER" and the numerator of the "Equity ratio".

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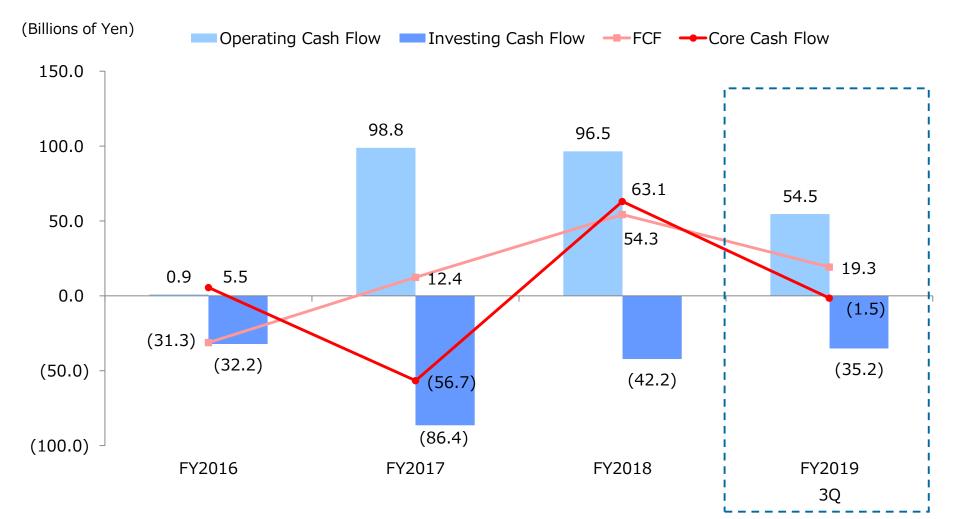
End of

Dec. 2019

End of

Mar. 2019

## **Summary of Free Cash Flows**



\*Core cash flow = Core operating cash flow + Post-adjustment net cash provided by (used in) investing activities - Dividends paid - Purchase of treasury stock (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.) sojitz

#### **Investments and Loans and Asset Replacement** for the Third Quarter Ended December 31, 2019

FY2019 3Q Results	Main Businesses
Investments and Loans	<ul> <li>Telecommunication infrastructure business in Myanmar</li> <li>Offshore wind power generation operations in Taiwan</li> <li>IPP business in the United States</li> <li>Auto self-financing operations in Mexico</li> <li>Investment in and operation of shopping centers in Japan</li> <li>CAPEX etc.</li> </ul>
Investments and Loans Results	Approx. ¥57.0bn
Asset Replacement	<ul> <li>Recovery of investment in IPP business in the United States</li> <li>Sales of aircraft</li> <li>Sales of marine vessels</li> <li>Sales of domestic real estate etc.</li> </ul>
Asset Replacement Results	Approx. ¥22.0bn

#### Major One-time Gain/Loss for the Third Quarter Ended December 31, 2019

	FY	2018 3Q Results	FY2019 3Q Results			
Non- Resource	¥ 3.3 billion·Sale of automobile- Related companies ·Sales of aircraft 		¥(0.4) billion	<ul> <li>Impairment loss on domestic marine products business</li> <li>Gain on sales of domestic real estate</li> <li>Gain on sales of overseas power generation project etc.</li> </ul>		
Resource	¥0.6 billion	•Sale of oil and gas interests etc.	¥ 1.2 billion	•Exit of oil and gas interests etc.		
<b>Total</b> (After income tax expenses)		¥3.9 billion	¥ 0.8billion			



#### **Growth of Resource and Non-Resource Profit**

(Billions of yen)	FY2018 3Q Results	FY2019 3Q Results	Difference		FY2016 Results	FY2017 Results	FY2018 Results
①Profit for the year (attributable to Owners of the Company)	53.7	37.5	(16.2)	i [	40.8	56.8	70.4
(②Total one-time income movements)	3.9	0.8	(3.1)	¦[	(6.0)	(7.0)	1.9
<ol> <li>2 Profit for the year [(attributable to owners of the Company)] (Excluding one-time income movements)</li> </ol>		36.7	(13.1)		46.8	63.8	68.5
Resource	18.4	6.9	(11.5)	[	0.3	13.8	25.3
Non- Resource	31.4	29.8	(1.6)		46.5	50.0	43.2



#### Commodity Prices, Foreign Exchange, and Interest Rate

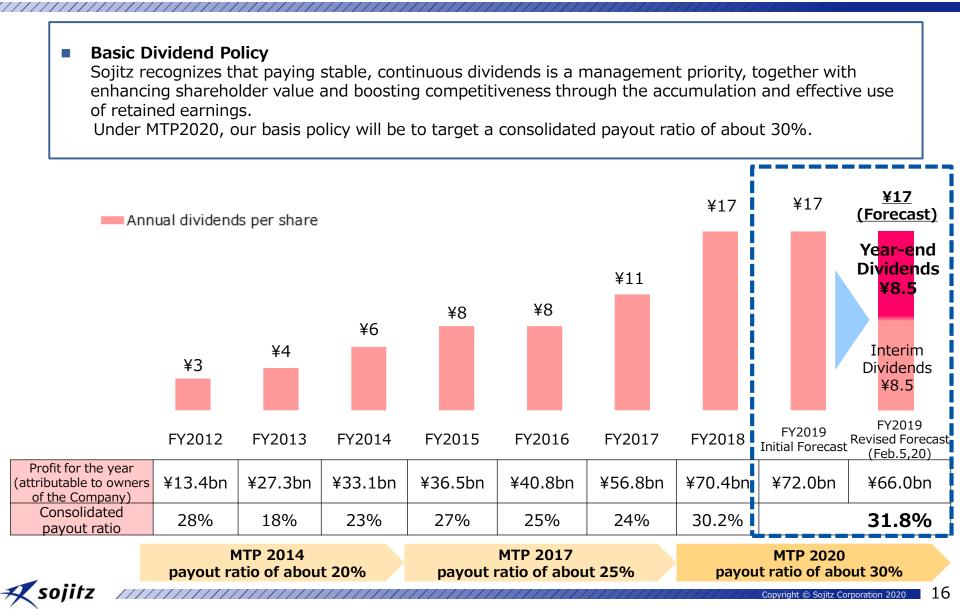
	E Contraction	FY2018 Results (AprDec. Avg.)	FY2019 Initial Assumptions (Annual Avg.)	FY2019 Results (AprDec. Avg.)	Latest Data (As of January 30, 2020)
da	Crude oil (Brent)	US\$73.1/bbl	US\$60.0/bbl	US\$64.3/bbl	US\$58.3/bbl
A Change	Thermal Coal*1	US\$109.1/t	US\$80.0/t	• US\$71.7/t	US\$67.0/t
N.	Coking Coal*1	US\$199.5/t	US\$180.0/t (1H) US\$170.0/t (2H)	US\$167.4/t	US\$151.6/t
	Exchange Rate *2	¥111.3/US\$	¥110.0/US\$	¥108.9/US\$	¥109.0/US\$
	Interest rate (TIBOR)	0.07%	0.10%	0.07%	0.07%

\*1 Coal prices are based on standard market prices and therefore differ from the Company's selling prices.

\*2 Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters gross profit by approx.
 ¥0.5 billion annually, profit for the year (attributable to owners of the Company) by approx. ¥0.25 billion annually, and total equity by approx. ¥2.0 billion.

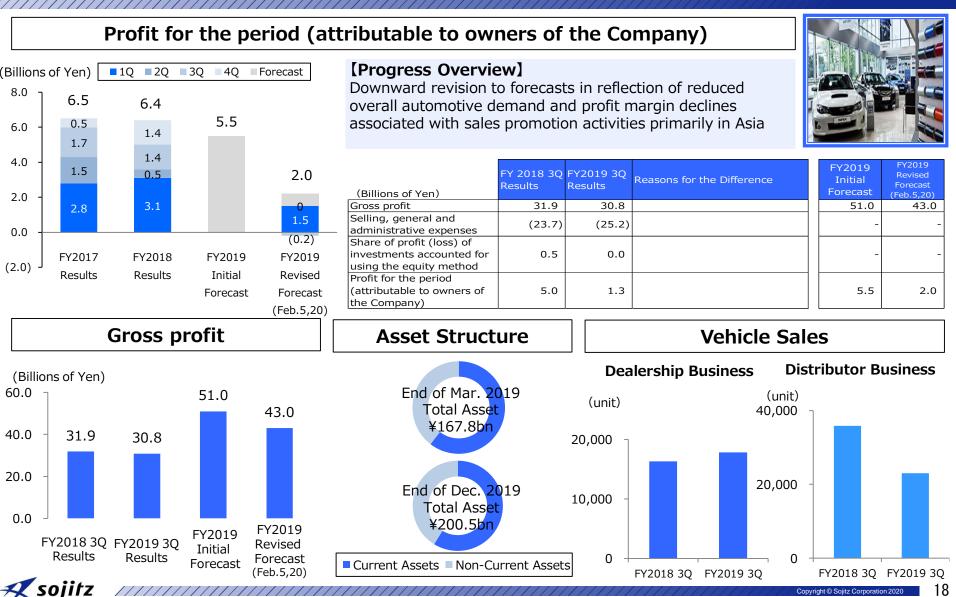
# ${\rm I\hspace{-0.5mm}I}$ . Dividends

## **Dividend Policy**



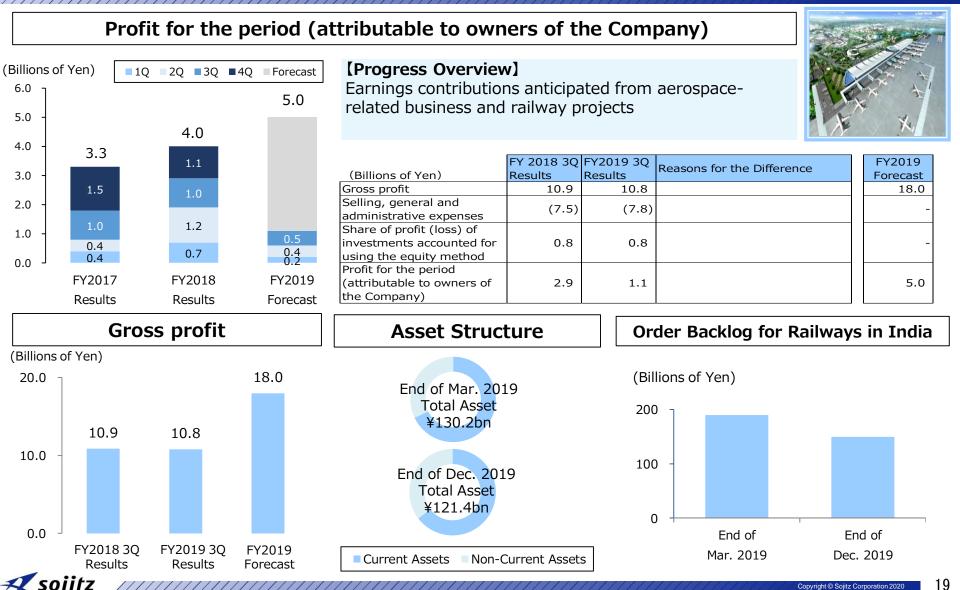
# [Supplemental Data] I. Segment Information

#### Automotive



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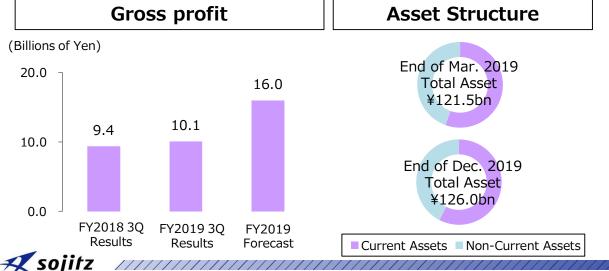
#### **Aerospace & Transportation Project**



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## **Machinery & Medical Infrastructure**

	Р	Profit for the	period (a	ttributable to own	ers of th	ne Comj	pany)	
6.0 5.0	f Yen) [ 5.7 1.1	■1Q ■2Q ■3Q ■4	4Q Forecast 4.5	<b>(Progress Overview</b> Earnings from medica industrial machinery overseas affiliates an	al infrastr transactio			
4.0 -	1.8	2.8		(Billions of Yen)	FY 2018 3Q Results	FY2019 3Q Results	Reasons for the Difference	FY2019 Forecast
3.0 -				Gross profit	9.4	10.1		16.0
2.0 -	2.9	1.2	1.1	Selling, general and administrative expenses	(8.8)	(9.1)		-
1.0 - 0.0 -	(0.1)	0.9 0.4 0.3	1.2 0.3	Share of profit (loss) of investments accounted for using the equity method	0.6	1.2		-
(1.0)	FY2017	7 FY2018	FY2019	Profit for the period (attributable to owners of	1.6	2.6		4.5
	Results	s Results	Forecast	the Company)				





 Smoothly progressing construction project at site of hospital in Turkey

(Completion of construction and start of operations now scheduled for the end of June 2020)

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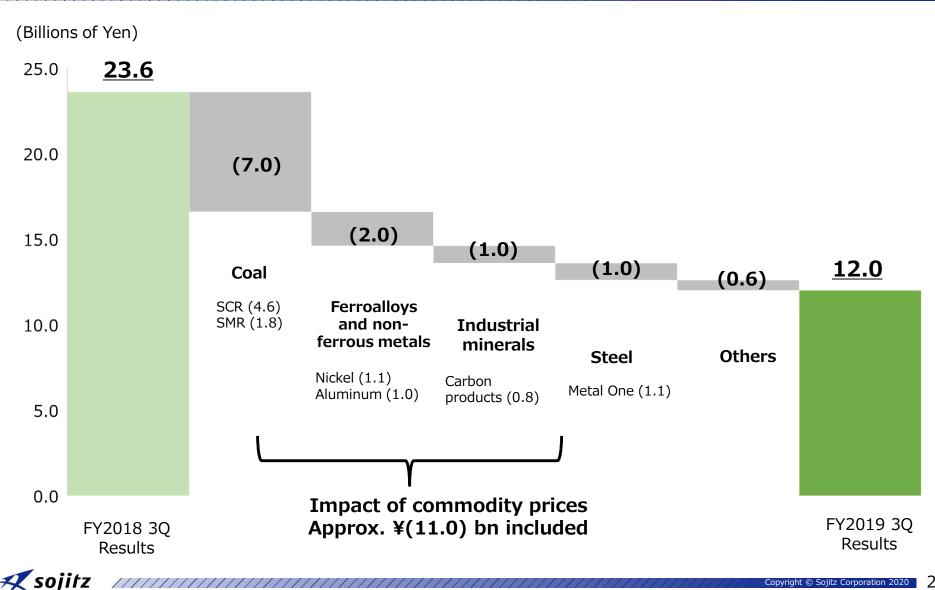
## **Energy & Social Infrastructure**

//////	///////	///////	//////	///////	///////////////////////////////////////	//////	//////	///////////////////////////////////////		
	Pro	ofit for t	the peri	iod (att	ributable to owr	ners of	the Co	mpany)		
(Billions o	of Yen)	Q 2Q 3	3Q ∎4Q ■	Forecast	[Progress Overvi	ew]				
10.0 -		5.8		8.0		accumula		ipated from domestic	- + Ref	
5.0 -		_	5.5		subsidiaries/associat				A H	
	(5.8) 0.9	2.6 0.5 2.5		0.4 3.1						EV2010
0.0 -	0.2 (3.4)	0.2		0.3	- (Billions of Yen)	FY 2018 3Q Results	FY2019 3Q Results	Reasons for the Difference	FY2019 Initial Forecast	FY2019 Revised Forecast
(5.0) -	(3.5)				Gross profit	13.1	14.4		20.0	(Nov.1,19) 20.0
					Selling, general and administrative expenses	(14.4)	(14.2)		-	-
(10.0)	FY2017 Results	FY2018 Results	FY2019 Initial	FY2019 Revised	Share of profit (loss) of investments accounted for using the equity method	2.5	4.2	Earning from domestic and overseas solar power generation businesses	-	_
	Results	Results	Forecast	Forecast (Nov.1,19)	Profit for the period (attributable to owners of the Company)	3.2	3.8		5.5	8.0
	Gro	oss prof	fit		Asset Struct	ure	Cha	nge in Net Power-Gene	eration Ca	pacity
(Billion	s of Yen)						(MW)			
24.0	-		20.0	n	End of Mar. 2 Total Asse		2,000	<ul> <li>Biomass</li> <li>Wind P</li> <li>Solar Power</li> <li>Gas</li> </ul>	ower	
			2010		¥284.5bn		1 500	Fuel Oil		
16.0	13.1	14.4					1,500			
							1,000			
8.0					End of Dec. 2		500			
					Total Asset ¥282.9bn		0			
0.0	FY2018 30	) FY20193	3Q FY201	19			-	- 2018 - 2017 - 2016 - 2015 - 2015 - 2014 - 2013	- 2020 - 2019	2023
	Results	Results		Г	Current Assets Non-Cu	urrent Asset	ts	α ν σ τι 4 ω α	.9 20 1	Ξ IN LÖ
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#### **Metals & Mineral Resources**

/////		///////	///////	///////////////////////////////////////		//////	1//////		1111111		
	F	Profit fo	r the pe	eriod (at	tributable to ov	vners o	of the C	ompany)		-	
(Billions	of Yen) [	■1Q 2Q	■3Q ■4Q	Forecast	[Progress Overvi						
32.0	21.9	30.5 6.9	23.5	21.5	Downward revision cost estimates, out commencement of	of consid	eration fo	r delays in the	. J		
24.0 - 16.0 -	6.8	7.4 8.0			(Billions of Yen)	FY 2018 3Q Results	FY2019 3Q Results	Reasons for the Diff	erence	FY2019 Revised Forecast (Nov.1,19) (	FY2019 Revised Forecast Feb.5,20)
8.0 -		0.0	2.7	2.2 2.7	Gross profit	29.8	16.0			28.0	22.0
	5.3 4.2	8.2	7.1	7.1	Selling, general and administrative expenses	(9.5)	(9.9)			-	-
0.0 」	FY2017 Results	FY2018 Results	FY2019 Revised	FY2019 Revised	Share of profit (loss) of investments accounted for using the equity method	13.3	9.5			-	-
			Forecast (Nov.1,19)	Forecast	Profit for the period (attributable to owners of the Company)	23.6	12.0			23.5	21.5
	C	Gross pr	ofit		Asset Structure Change in Coal Sales Volume				ume		
(Billions of	of Yen)						(10,00	0 ton)	mal Coal 🗖	Coking Coal 🗖	
40.0 ¬					End of Mar. 2	2019	1,000				FCI COal
40.0	29.8		28.0	22.0	Total Asse ¥464.6br						_
20.0 -		16.0		22.0			500			_	
0.0					End of Dec. 2 Total Asse ¥465.0br	et	500				
	Y2018 3Q Results	FY2019 3Q Results	FY2019 Revised Forecast (Nov.1,19)	FY2019 Revised Forecast (Feb.5,20)	Current Assets Nor		0 ssets	FY2017 Results	FY2018 Results	FY2019 3Q Results	FY2019 Forecast
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#### Metals & Mineral Resources Year on Year Main Factors Behind Difference

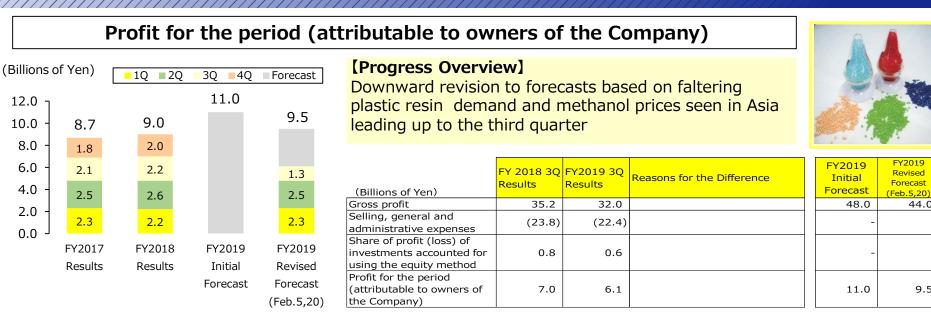


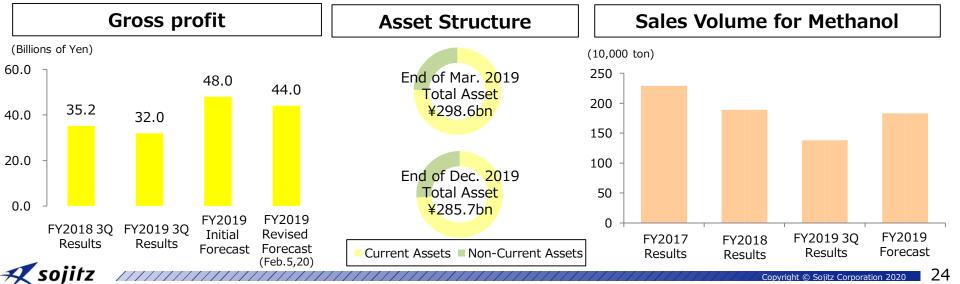
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## Chemicals

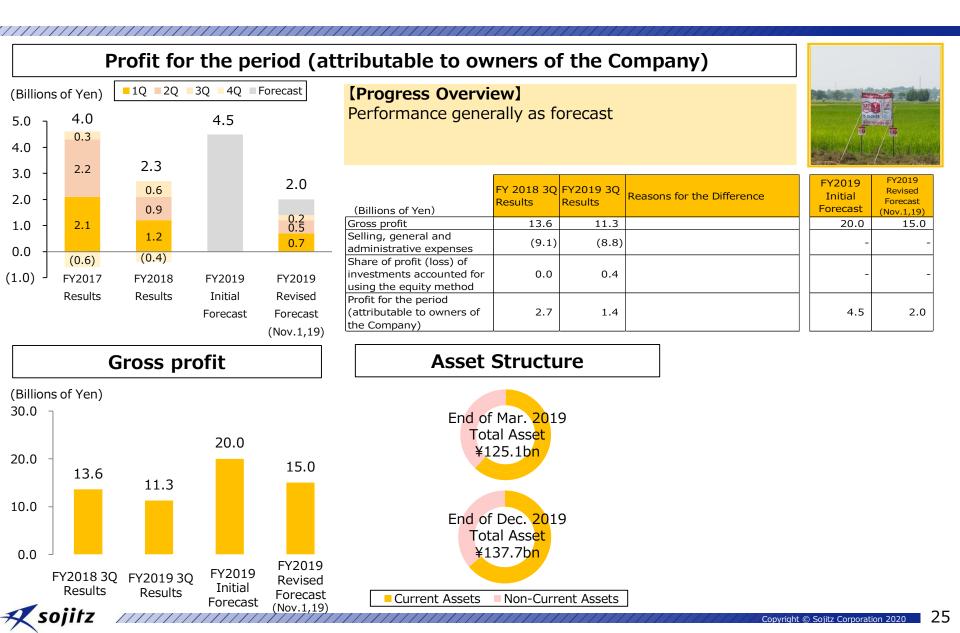
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9.5





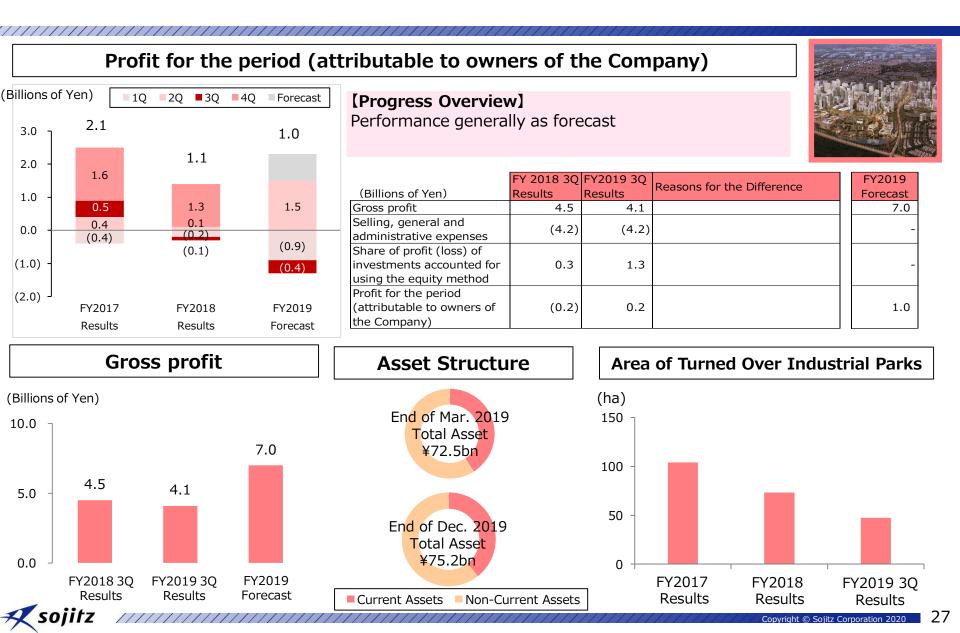
#### **Foods & Agriculture Business**



## **Retail & Lifestyle Business**

//////						//////	111111111111111111111		
	Ρ	rofit for the	period (att	tributable to ow	ners o	f the C	company)		
(Billions o	of Yen)	■ 1Q ■ 2Q ■ 3Q	■4Q Forecast		1				the state
8.0 J			7.5	<b>(Progress Overv</b> Performance gene		forecast	-		
6.0 -	5.6	5.7						dan id	
	1.4	0.9			FY 2018 3Q	FY2019 3Q		FY2019	FY2019 Revised
.0 -	1.5	1.5	1.9	(Billions of Yen)	Results	Results	Reasons for the Difference	Initial Forecast	Forecast (Feb.5,20)
.0 -	1.1	1.6	1.7	Gross profit Selling, general and administrative expenses	29.5 (19.7)	26.8 (20.4)	,	42.0	40.0
.0	1.6	1.7	1.1	Share of profit (loss) of investments accounted for using the equity method	(0.1)	0.4		-	-
0	FY2017 Results	FY2018 Results	FY2019 Forecast	Profit for the period (attributable to owners of the Company)	4.8	4.7		7.5	7.5
	Ģ	Gross profit		Asset Str	ucture		]		
Billions o	of Yen)						-		
D.0 _		42.0	0 40.0	End of Ma Total					
	29.5	26.8		¥395					
5.0 -									
				End of De					
o.o					Asset ).5bn				
F	Y2018 3Q Results	2 FY2019 3Q FY201 Results Foreca	al Revised ast Forecast	Current Assets	Non-curre	ent assets	]		
<b>Z</b> so	jitz		(Feb.5,20)	7//////////////////////////////////////	///////	//////	Cop	oyright © Sojitz Corpor	ration 2020

## **Industrial Infrastructure & Urban Development**



#### Profit or Loss of Major Subsidiaries and Associates

		(Billi	ons of Yen)		
Segment	Company	Subsidiary/	FY2018	FY2019	Difference
		Associate	3Q	3Q	Bindrenee
<ul> <li>Automotive</li> </ul>	Sojitz Autrans Corporation	Subsidiary	0.3	0.6	0.3
<ul> <li>Automotive</li> </ul>	Sojitz Automotive Group, Inc	Subsidiary	0.7	0.8	0.1
<ul> <li>Automotive</li> </ul>	Sojitz de Puerto Rico Corporation	Subsidiary	1.3	0.7	(0.6)
<ul> <li>Automotive</li> </ul>	Subaru Motor LLC	Subsidiary	(0.1)	(0.2)	(0.1)
<ul> <li>Automotive</li> </ul>	Sojitz Quality, Inc	Subsidiary	0.3	0.1	(0.2)
Aerospace & Transportation Project	Sojitz Aerospace Corporation	Subsidiary	0.4	0.8	0.4
Aerospace & Transportation Project	Sojitz Marine & Engineering Corporation	Subsidiary	0.4	0.4	0.0
Machinery & Medical Infrastructure	Sojitz Machinery Corporation	Subsidiary	0.5	0.8	0.3
Machinery & Medical Infrastructure	Sojitz Hospital PPP Investment B.V.	Subsidiary	1.4	2.4	1.0
Machinery & Medical Infrastructure	First Technology China Ltd.	Subsidiary	0.5	0.5	0.0
Energy & Social Infrastructure	Nissho Electronics Corporation	Subsidiary	0.4	0.5	0.1
Energy & Social Infrastructure	Tokyo Yuso Corporation	Subsidiary	0.3	0.3	0.0
Energy & Social Infrastructure	LNG Japan Corporation	Associate	1.0	1.7	0.7
Metals & Mineral Resources	Sojitz Coal Resources Pty. Ltd.	Subsidiary	6.5	1.9	(4.6)
Metals & Mineral Resources	Sojitz Moolarben Resources Pty. Ltd.	Subsidiary	3.2	1.4	(1.8)
Metals & Mineral Resources	Sojitz Resources (Australia) Pty. Ltd.	Subsidiary	1.3	0.0	(1.3)
Metals & Mineral Resources	Japan Alumina Associates (Australia) Pty. Ltd.	Associate	0.2	0.4	0.2
Metals & Mineral Resources	Metal One Corporation	Associate	7.4	6.3	(1.1)

\*1 Associate = Equity in earnings

\*2 The above figures are for profit (loss) for the period (attributable to owners of the Company), which is calculated in accordance with IFRS and therefore may differ from past figures released by these companies.

#### Profit or Loss of Major Subsidiaries and Associates

				(Billi	ons of Yen)
Segment	Company	Subsidiary/ Associate	FY2018 3Q	FY2019 3Q	Difference
Chemicals	Sojitz Pla-Net Corporation	Subsidiary	1.2	0.6	(0.6)
Chemicals	PT. Kaltim Methanol Industri	Subsidiary	3.6	2.4	(1.2)
Chemicals	solvadis deutschland gmbh	Subsidiary	0.3	0.1	(0.2)
Foods & Agriculture Business	Atlas Fertilizer Corporation	Subsidiary	0.4	0.5	0.1
Foods & Agriculture Business	Japan Vietnam Fertilizer Company	Subsidiary	0.3	0.2	(0.1)
Retail & Lifestyle Business	Sojitz Building Materials Corporation	Subsidiary	0.4	0.1	(0.3)
Retail & Lifestyle Business	Sojitz Foods Corporation	Subsidiary	2.0	1.8	(0.2)
Retail & Lifestyle Business	Sojitz Fashion Co., Ltd.	Subsidiary	0.6	0.5	(0.1)
Industrial Infrastructure & Urban	Sojitz New Urban Development Corporation	Subsidiary	(0.3)	0.2	0.5

\*1 Associate = Equity in earnings

\*2 The above figures are for profit (loss) for the period (attributable to owners of the Company), which is calculated in accordance with IFRS and therefore may differ from past figures released by these companies.

For information on the following listed companies, please refer to their respective corporate websites.

Energy & Social Infrastructure Division: SAKURA Internet Inc. (equity-method associate)

Chemicals Division: Pla Matels Corporation (consolidated subsidiary)

Foods & Agriculture Business Division: Fuji Nihon Seito Corporation (equity-method associate), Thai Central Chemical Public Company Limited (consolidated subsidiary)

Retail & Lifestyle Business Division: JALUX Inc. (equity-method associate), Tri-Stage Inc. (equity-method associate) Industrial Infrastructure & Urban Development Division: PT. Puradelta Lestari. Tbk (equity-method associate)



# 【Supplemental Data】 II. Summary of Financial Results



## Summary of Profit or Loss (Results)

(Billions of Yen)	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 3Q
Net sales (JGAAP)	5,166.2	3,844.4	4,014.6	4,321.7	3,934.5	4,046.6	4,105.3	4,006.6	3,745.5	4,209.1	_	-
Revenue	_	_	_	2,006.6	1,747.8	1,803.1	1,809.7	1,658.1	1,555.3	1,816.5	1,856.2	1,318.6
Gross profit	235.6	178.2	192.7	217.1	187.2	198.2	197.7	180.7	200.7	232.4	241.0	159.4
Operating profit	52.0	16.1	37.5	57.5	25.5	23.7	33.6	29.2	51.6	59.8	_	_
Share of profit (loss) of investments accounted for using the equity method	2.5	9.2	19.3	16.3	15.8	31.0	28.6	23.2	12.7	25.1	27.8	18.5
Profit before tax	37.1	18.9	39.3	58.5	28.1	44.0	52.6	44.3	58.0	80.3	94.9	46.8
Profit for the year attributable to owners of the Company	19.0	8.8	16.0	(1.0)	13.4	27.3	33.1	36.5	40.8	56.8	70.4	37.5
Core earnings	48.3	14.4	41.9	65.8	38.5	68.0	66.3	41.6	54.2	90.8	93.2	45.8
ROA	0.8%	0.4%	0.7%	(0.0)%	0.6%	1.2%	1.5%	1.7%	1.9%	2.5%	3.0%	_
ROE	4.8%	2.6%	4.7%	(0.3)%	3.8%	6.5%	6.5%	6.8%	7.6%	10.0%	11.7%	-

(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for FY2008 through FY2010. sojitz

## Summary of Balance Sheets (Results)

(Billions of Yen)	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016	End of Mar. 2017	End of Mar. 2018	End of Mar. 2019	End of Dec. 2019
Total assets	2,313.0	2,160.9	2,117.0	2,190.7	2,150.1	2,220.2	2,297.4	2,056.7	2,138.5	2,350.4	2,297.1	2,352.0
Total equity	319.0	352.4	330.0	330.0	382.6	459.9	550.9	520.3	550.5	586.4	618.2	607.8
Equity ratio	13.8%	16.3%	15.6%	15.1%	17.8%	20.7%	24.0%	25.3%	25.7%	25.0%	26.9%	25.8%
Net interest- bearing debt	865.3	737.8	700.6	676.4	643.3	640.2	629.6	571.6	611.1	603.5	584.7	597.7
Net DER (times)	2.7	2.1	2.1	2.0	1.7	1.4	1.1	1.1	1.1	1.0	1.0	0.98
Risk assets (vs. Total equity, times)	350.0 1.1	320.0 0.9	310.0 0.9	330.0 1.0	340.0 0.9	350.0 0.8	320.0 0.6	330.0 0.6	320.0 0.6	350.0 0.6	360.0 0.6	370.0 0.6
Current ratio	141.7%	152.7%	142.2%	142.5%	152.1%	162.8%	169.5%	170.1%	171.3%	162.7%	157.1%	153.3%
Long-term debt ratio	66.7%	74.3%	72.3%	73.3%	76.0%	78.7%	79.9%	81.8%	82.9%	87.5%	82.9%	80.7%

(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for End of Mar. 2009 through 2011. Under JGAAP, Total equity is calculated as Total net assets – Minority interests.

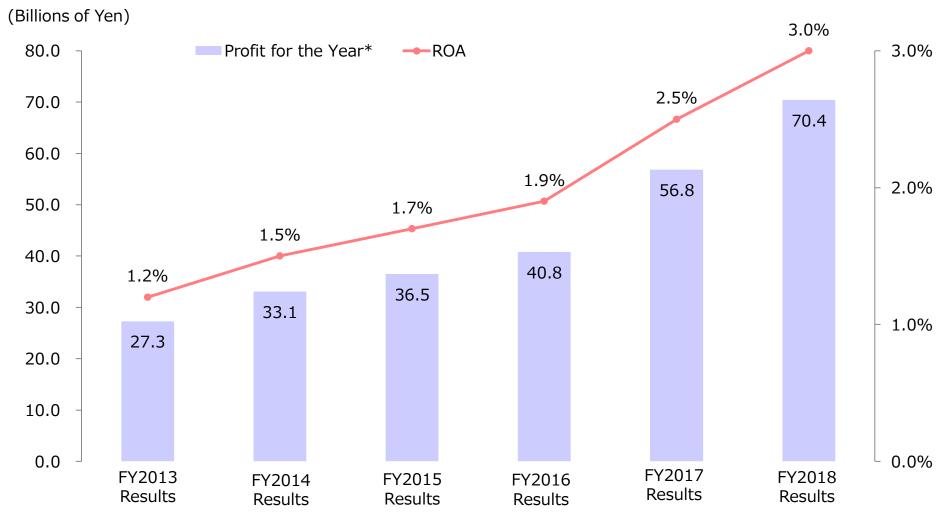
## Summary of Cash Flow (Results)

(Billions of Yen)	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016	End of Mar. 2017	End of Mar. 2018	End of Mar. 2019	End of Dec. 2019
Core cash flow	_	_	_	_	_	_	_	18.3	5.5	(56.7)	63.1	(1.5)
Free cash flow	86.5	135.7	48.0	46.4	43.4	22.5	25.3	66.0	(31.3)	12.4	54.3	19.3
Core operating cash flow	_	_	_	_	_	_	_	60.0	59.4	82.9	79.1	58.9
Cash flow from operating activities	103.7	107.2	67.9	88.7	55.1	47.0	39.1	99.9	0.9	98.8	96.5	54.5
Cash flow from investment activities	(17.2)	28.4	(19.9)	(42.3)	(11.7)	(24.5)	(13.8)	(33.9)	(32.2)	(86.4)	(42.2)	(35.2)
Cash flow from financing activities	(6.0)	(102.6)	(72.1)	(29.5)	(56.2)	(30.9)	(42.6)	(114.7)	(4.0)	(13.1)	(74.9)	(30.6)
Investments and loans	100.0	27.0	73.0	53.0	44.0	54.0	57.0	71.0	86.0	158.0	91.0	57.0

※ Core cash flow = Core operating cash flow +Investing cash flow (including asset replacement) - Dividends paid - Purchase of treasury stock (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)



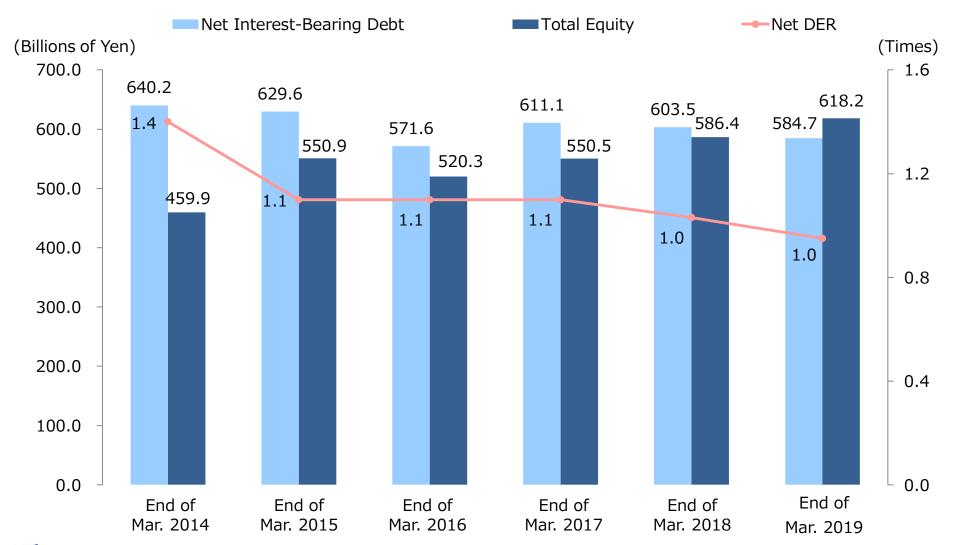
#### **Summary of Profit or Loss**



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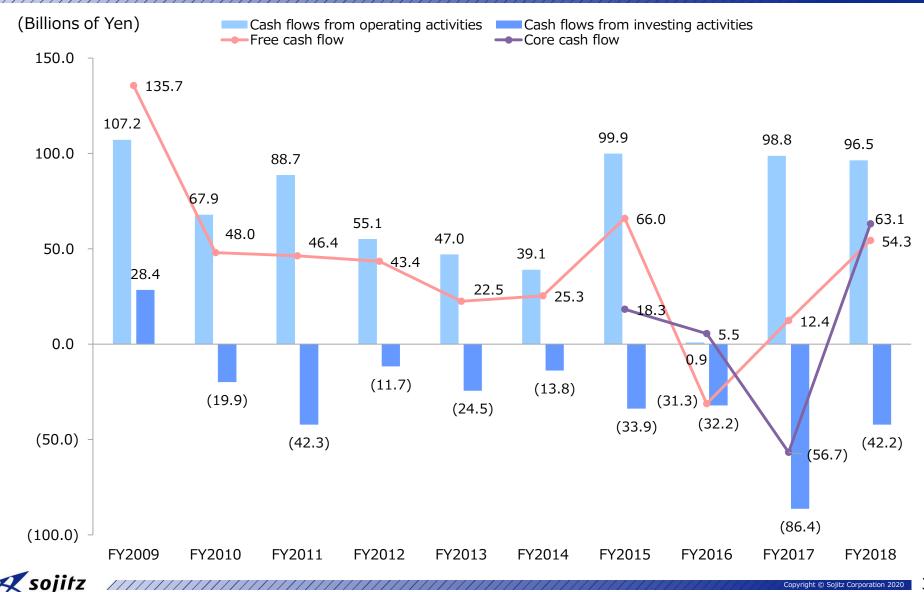
\* Attributable to owners of the Company

## **Summary of Balance Sheets**



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#### **Summary of Cash Flow**



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# New way, New value