

New way, New value

# Financial Results for the First Half Ended September 30, 2019

#### **Caution regarding Forward-looking Statements**

This document contains forward-looking statements based on information available to the company at the time of disclosure and certain assumptions that management believes to be reasonable. Sojitz makes no assurances as to the actual results and/or other outcomes, which may differ substantially from those expressed or implied by such forward-looking statements due to various factors including changes in economic conditions in key markets, both in and outside of Japan, and exchange rate movements. The company will provide timely disclosure of any material changes, events, or other relevant issues.

November 1, 2019 Sojitz Corporation

# FY2019 2Q Summary

41% progress with full-year forecasts including impacts of global economic slowdown and falling resource prices

	FY2018 2Q Results	FY2019 2Q Results	Difference		FY2019 Revised Forecast (Nov.1, 2019)	Achieved
Profit for the period (attributable to owners of the Company)	¥37.1bn	¥29.5bn	¥(7.6)bn	¥72.0bn	¥72.0bn	41%
ROA	_	_	_	3.1%	3.1%	_
ROE	_	-	_	11.3%	11.6%	_

- Rising uncertainty regarding global economy due to impacts of trade friction between the United States and China and emerging economic slowdown in China
- Need to continuously monitor the impacts of trade friction between the United States and China, foreign exchange rates, and commodity prices on emerging economies going forward
- No change to initial full-year profit for the year forecast of ¥72.0 billion by exhaustive reviews of costs
- Decided interim dividend of ¥8.5 per share as planned
   Unchanged annual dividend of ¥17 per share to be issued as planned



## **Measures for Accomplishing Full-year Forecast**

### Going forward to accomplish full-year forecast through measures centered on exhaustive reviews of costs

### 1 Exhaustive reviews of costs

- ✓ Reassess operating costs of resource interest operating costs
- ✓ Continue monitoring status of improvements at unprofitable companies
- Review likelihood of fruition of initially planned projects and non-essential and non-urgent costs

### **2** Revision of earnings contribution schedule

✓ Revise investment and loan and asset replacement schedule for period of MTP\*2020 to generate earnings

### **③ Steady generation of profits from previously** executed investments and loans

✓ Ongoing monitoring of progress after investment or loan execution

\*MTP Medium-Term Management Plan



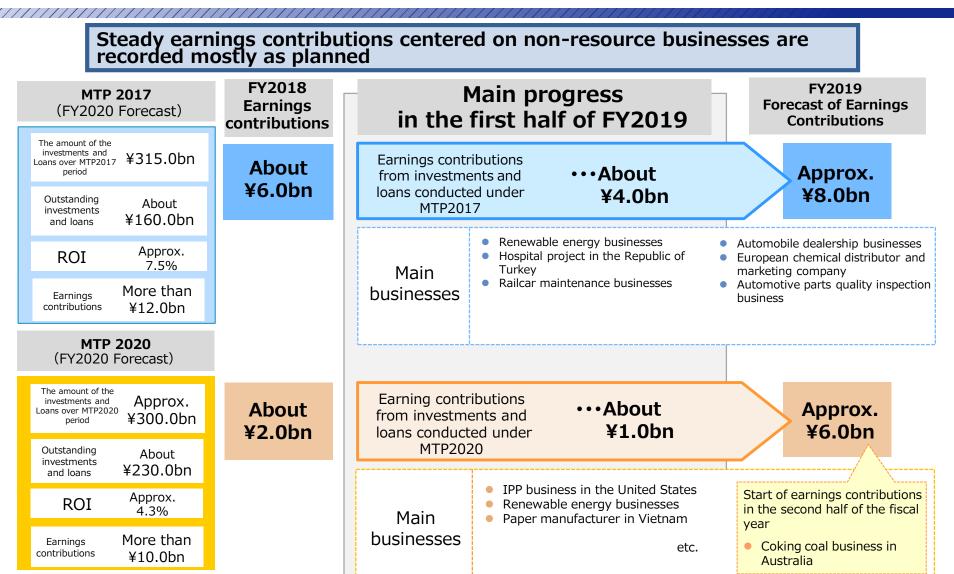
### Summary of Profit or Loss - Profit for the period by segment -

Revisions to full-year forecasts for Energy & Social Infrastructure, Metals & Mineral Resources, Foods & Agriculture Business Division based on the progress by the first half ended September 30 2019

(Billions of yen)	FY2019 2Q Results	FY2019 Initial Forecast	Achieved		FY2019 Revised Forecast	Achieved
<b>Profit for the period</b> (attributable to owners of the Company)	29.5	72.0	<u>41%</u>		72.0	
Automotive	1.5	5.5	27%		5.5	
Aerospace & Transportation Project	0.6	5.0	12%		5.0	
Machinery & Medical Infrastructure	1.5	4.5	33%		4.5	
Energy & Social Infrastructure	3.4	5.5	62%		(8.0)	43%
Metals & Mineral Resources	9.8	25.0	39%		(23.5)	42%
Chemicals	4.8	11.0	44%		11.0	
Foods & Agriculture Business	1.2	4.5	27%		(2.0)	60%
Retail & Lifestyle Business	2.8	7.5	37%	ļ	7.5	
Industrial Infrastructure & Urban Development	0.6	1.0	60%		1.0	

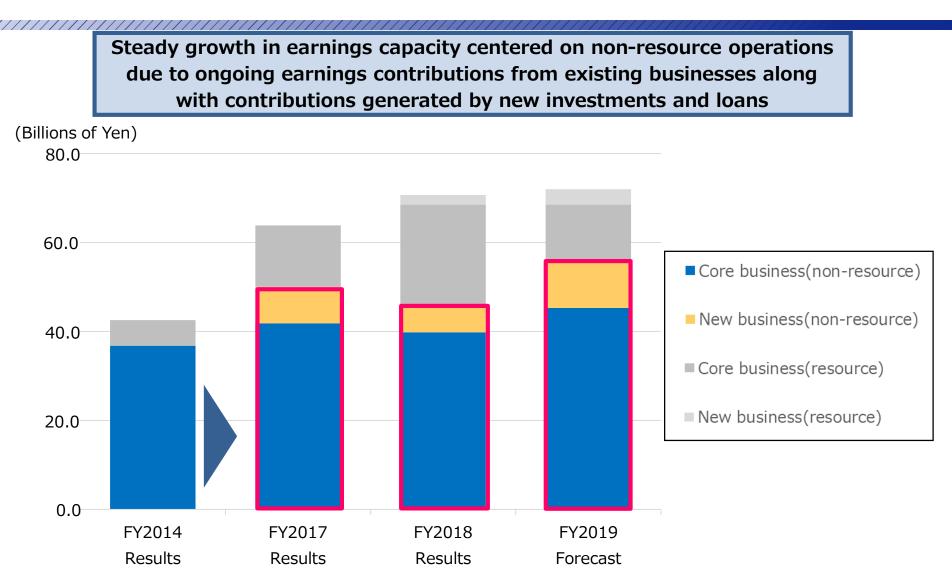
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### Earnings Contributions from Previously Executed Investments and Loans



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### **Changes in Profit Structure**



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### Functions and Progress in Focus Businesses (Renewable Energy Business)

Leverage comprehensive development functions encompassing everything from project identification to commercial operation to help create sophisticated social infrastructure contributing to sustainable, safe, secure, and comfortable lifestyles

# Competitive Advantage and History of Acquirement General development capabilities cultivated

and networks through the development of

our solar power generation business 20102017 Entering the solar power generation business in Germany On-shore wind power generation Acquiring operations in Ireland new functions development capabilities 2019 of solar power generation Off-shore wind power generation business operations in Taiwan Biomass power generation Creating Expanding operation in Japan promising new business opportunities fields Diversification of power sources based on regional characteristics 2013> Knowledge and networks Entering the power constructed through project generation business in Japan development



### ♦ Future Outlook

Earnings foundations to be reinforced by expanding regional scope and developing new projects while addressing social issues by improving energy efficiency in ICT field.

#### <Specific measures>

- Accelerate initiatives pertaining to diversification of power sources (offshore wind, biomass, geothermal, etc.)
- Develop downstream operations in deregulated power market (energy management)

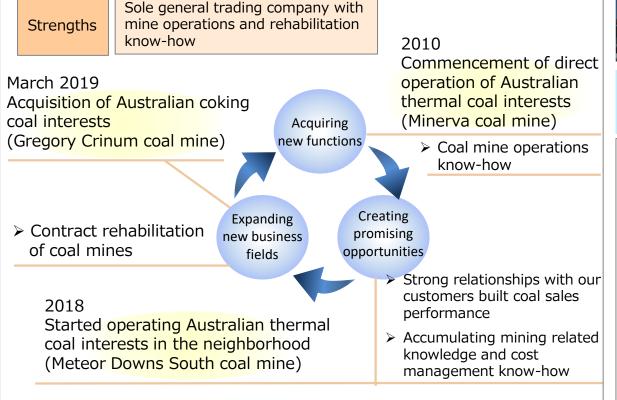


Strengths

### Functions and Progress in Focus Businesses (Australian Coking Coal Business)

Commencement of operation of Gregory Crinum coking coal mine in Australia by utilizing mine operation and rehabilitation functions cultivated for years

### Competitive Advantage and History of Acquirement





Start of Shipments in October 2019 Projected production volumes: 3 million tons/year Reserve life: 10 or more years (open-air mining)

### ♦ Future Outlook

Thermal coal assets to be replaced while proposing new functions and value that exceed traditional business frameworks to build robust operating foundations not influenced by market fluctuations and to contribute to the realization of a sustainable society.

<Specific measures>

- Accelerate expansion of rehabilitation and contract operation services to surrounding mines
- Examine possible new business contributing to environmental preservation



### **Cash Flow Management**

### Positive FCF and core cash flow attributable to strong core operating cash flow and smooth asset replacement

	FY2018 Results	FY2019 2Q Results	MTP 2020 3-year total (FY2018-FY2020)
Core operating cash flow (*1)	¥79.0bn	¥45.0bn	About ¥210.0bn $\sim$
Asset Replacement (Investment recovery)	¥92.0bn	¥13.0bn	¥120.0~¥150.0bn
New investments and loans	¥(91.0)bn	¥(37.0)bn	¥(270.0)~¥(300.0)bn
Shareholder returns (*2)	¥(17.0)bn	¥(12.0)bn	About ¥(60.0)bn
Core cash flow (*3)	¥63.0bn	¥9.0bn	Positive
Free cash flow	¥54.0bn	¥40.0bn	Positive

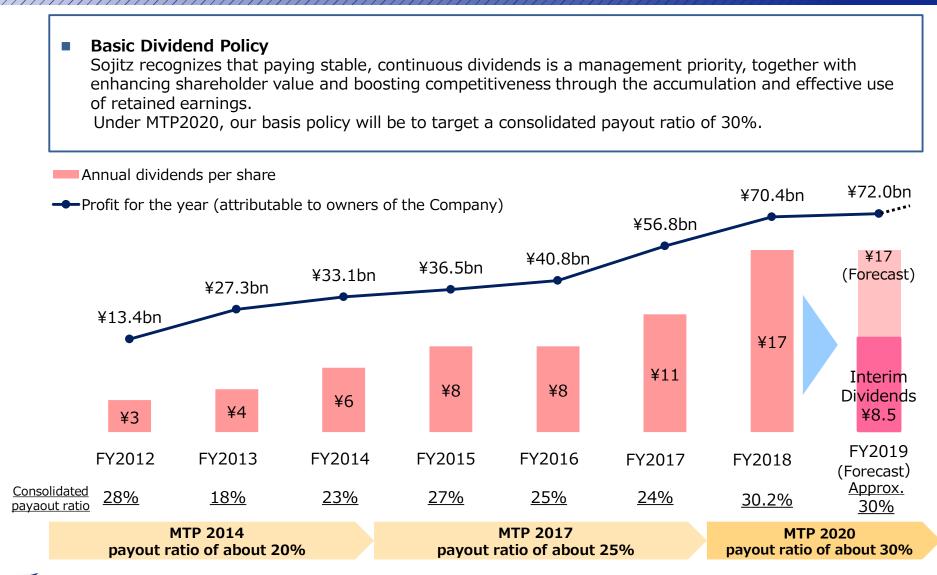
\*1. Core operating cash flow = Net cash provided by (used in) operating activities - Changes in working capital

\*2. 3-year total calculated based on target for profit for the year of ¥75.0 or more set for final year of MTP2020.

\*3. Core cash flow = Core operating cash flow (excluding changes in working capital) + Investing cash flow (including asset replacement) – Dividends paid



# **Dividend Policy**



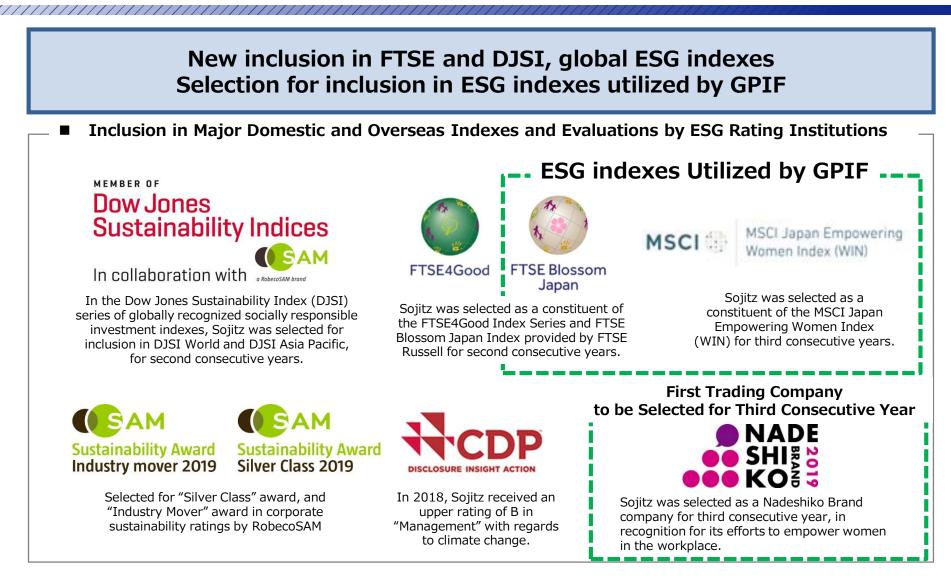
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### **Credit Rating**

 Achieved improvements in ratings and outlooks from major ratings institutions ✓ Acquired first A- rating since the Company's establishment MTP 2017 **MTP 2020** (End of Mar. 2018) (End of Sep. 2019) A-BBB+ **JCR** (Stable) (Positive) BBB+ BBB R&I (Stable) (Stable) BBB-BBB-S&P (Stable) (Positive)

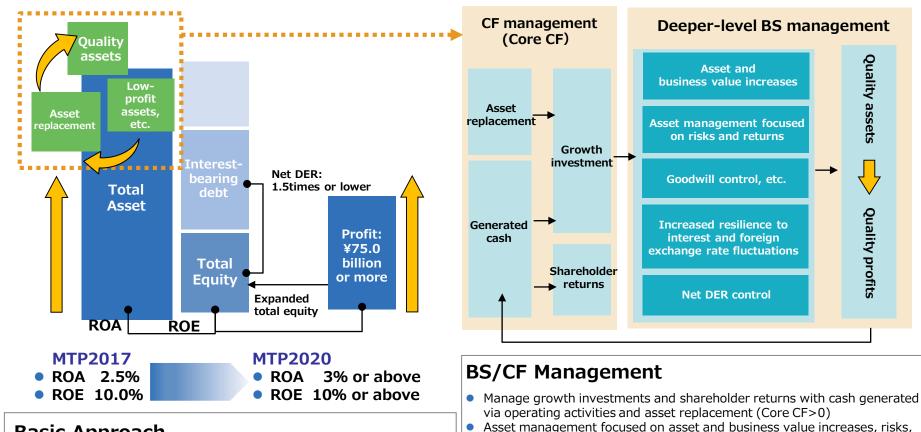


# **ESG** Rating



# [Reference] Policies of MTP2020

### Disciplined Balance Sheet and Cash Flow Management



and returns

### Basic Approach

- Improve ROA through ongoing asset replacement and accumulation of quality assets
- Expand total equity and improve ROE
- Keep net DER to below 1.5 times
- Improve ratings to enhance funding quality

#### Create quality profits and cash flows out of quality assets via ongoing BS management and realize a growth model through effective CF management

Expand total equity by controlling goodwill, etc. and increasing resilience to

interest/foreign exchange rate fluctuations



# **Investment Policy in MTP 2020**

Ensure the thoroughness and strength of our business model verification and risk identification at the project conceptualization stage by clarifying our investment guidelines

1. Acquire, expand, and utilize functions Basic

Policy

2. Expand, enter, and create markets

robust division boundaries

**Disciplined investments and loans** 

Maintaining a positive three-year core cash flow for the entire Company

### **Projects Eligible for Investments and Loans**

 Businesses in line with the company's concept of sustainability

3. Broaden range of new fields to create more

- Business with potential to implement investment objective and add value
- Investments and loans based on company-wide and division strategies, businesses whose investment objective is clear
- Businesses that allow Sojitz to exit at own discretion

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### Multidimensional examination of business models from the conceptualization stage





# [Supplemental Data] I. Financial Results for the First Half and Full Year Forecast of Fiscal Year Ending March 31, 2020

### **Summary of Profit or Loss**

(Billions of yen)	FY2018 2Q results	FY2019 2Q Results	Difference	FY2019 Initial Forecast	FY2019 Forecast (Nov.1,2019)	Achieved
Revenue	941.8	893.8	(48.0)	_	_	_
Gross profit	120.9	109.7	(11.2)	260.0	250.0	44%
Share of profit (loss) of investments accounted for using the equity method	11.9	13.2	+1.3	28.0	28.0	47%
Profit before tax	51.5	35.3	(16.2)	97.0	94.0	38%
Profit for the Year attributable to Owners of the Company	37.1	29.5	(7.6)	72.0	72.0	41%
Core earnings	45.9	35.5	(10.4)	97.0	94.0	38%

### **Summary of Profit or Loss Profit for the Year by segment**

### Profit for the year (attributable to owners of the Company) by segment

(Billions of Yen) 40.0 37.1bn 3.6 35.0 1.9 30.0 2.7 25.0 20.0 16.2 15.0 10.0 4.8 2.1 5.0 3.3 1.9 0.0 (0.1)FY2018 2Q FY2019 (5.0)Results

#### **Main Factors Behind Difference**

	Automotive ¥ 1.5 billion (down ¥ (2.1) billion YoY) Decreased due to the sale of automobile-related company in the previous equivalent period
	<ul> <li>Aerospace &amp; Transportation Project ¥ 0.6 billion (down ¥ (1.3) billion YoY)</li> <li>Decreased in reaction to aircraft sales recorded in the previous equivalent period</li> </ul>
<b>29.5bn</b> 1.5 0.6	<ul> <li>Machinery &amp; Medical Infrastructure ¥ 1.5 billion (up ¥0.8 billon YoY)</li> <li>Increased due to higher returns from medical infrastructure business and industrial machinery transactions</li> </ul>
1.5 3.4	Energy & Social Infrastructure ¥ 3.4 billion (up ¥ 0.7 billion YoY) Increased due to commencement of operations at domestic and overseas power generation projects and sales of oil interests
9.8	<ul> <li>Metals &amp; Mineral Resources ¥ 9.8 billion (down ¥ (6.4) billion YoY) Decreased due to fall in sales prices in overseas coal business</li> <li>Chemicals ¥ 4.8 billion (relatively unchanged YoY) Despite impacted as a result of declines in the price of methanol, unchanged year on year due to benefits of reduced SG&amp;A expenses</li> </ul>
4.8 1.2	<ul> <li>Foods &amp; Agriculture Business ¥ 1.2 billion (down ¥ (0.9) billion YoY)</li> <li>Decreased due to impairment loss on domestic marine products business and lower sales volumes stemming from unseasonable weather as well as sales price controls in overseas fertilizer businesses</li> </ul>
2.8 0.6 3.3	Retail & Lifestyle Business ¥ 2.8 billion (down ¥ (0.5) billion YoY) Decreased due to the drop in transaction price of imported plywood that began at the beginning of the year and lower profit margins for meat transactions
Y2019 2Q Results	<ul> <li>Industrial Infrastructure &amp; Urban Development ¥ 0.6 billion (up ¥0.7 billion YoY) Increased due to higher number of overseas industrial parks delivered</li> <li>Other ¥ 3.3 billion (up ¥ 1.4 billion YoY)</li> </ul>

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### FY2019 Forecast Profit for the Year by Segment

Profit for the ye Owners of the C	•		
(Billions of Yen)	FY2019 2Q Results	FY2019 Forecast	FY2019 Revised Forecast
Automotive	1.5	5.5	5.5
Aerospace & Transportation Project	0.6	5.0	5.0
Machinery & Medical Infrastructure	1.5	4.5	4.5
Energy & Social Infrastructure	3.4	5.5	8.0
Metals & Mineral Resources	9.8	25.0	23.5
Chemicals	4.8	11.0	11.0
Foods & Agriculture Business	1.2	4.5	2.0
Retail & Lifestyle Business	2.8	7.5	7.5
Industrial Infrastructure & Urban Development	0.6	1.0	1.0
Other	3.3	2.5	4.0
Total	29.5	72.0	72.0

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#### **Progress Overview**

#### Automotive ¥ 1.5 billion

Revision of costs and various sales efforts by overseas automobile related companies

- Aerospace & Transportation Project ¥ 0.6 billion Earnings contributions anticipated from aerospace-related business and railway projects
- Machinery & Medical Infrastructure ¥ 1.5 billion Earnings accumulation anticipated in industrial machinery and medical infrastructure-related business
- Energy & Social Infrastructure ¥ 3.4 billion Continuous earnings accumulation anticipated from domestic and overseas power generation businesses and from subsidiaries/associates in the second half of the fiscal year
- Metals & Mineral Resources ¥ 9.8 billion Downward revision to forecasts in reflection of recent coal and other resource prices, need for ongoing monitoring of resource prices and steel demand
- Chemicals ¥ 4.8 billion Performance generally as forecast
- Foods & Agriculture Business ¥ 1.2 billion Downward revision to forecasts in reflection of impairment loss in first half and sluggish demand in overseas fertilizer businesses
- Retail & Lifestyle Business ¥ 2.8 billion Performance generally as forecast
- Industrial Infrastructure & Urban Development ¥ 0.6 billion Performance generally as forecast

# **Summary of Balance Sheets**

(Billions of Yen)	End of Mar. 2019	End of Sep. 2019	Difference	End of Mar. 2020 (Forecast)	End of Mar. 2020 (Revised Forecast Nov.1, 2019)	Changes in Total Equity (End of Mar. 2019 vs. End of Sep. 2019, Breakdown) • Profit for the period				
Total Assets	2,297.1	2,321.2	+24.1	2,400.0	2,350.0	<ul> <li>attributable to owners of the Company ¥ +29.5 billion</li> <li>Dividends paid ¥ (11.9) billion</li> </ul>				
Total equity*1	618.2	597.2	(21.0)	660.0	620.0	Net Interest-Bearing Debt				
Equity Ratio	26.9%	25.7%	(1.2)%	27.5%	26.4%	Total Equity				
Net interest- bearing debt	584.7	562.5	(22.2)	640.0	640.0	700 618.2 597.2				
Net DER (Times)	0.95	0.94	(0.01)	1.0	1.0	600 - <sup>584.7</sup> 562.5				
Risk Assets vs. Total equity	360.0 (0.6times)	360.0 (0.6times)	±0 (±0times)	_	_	400 - 0.95 0.94 - 1.0				
Current Ratio	157.1%	154.6%	(2.5)%	-	-	300 0.5				
Long-term debt ratio	82.9%	82.0%	(0.9)%	-	-	100 -				

(\*1) "Total equity attributable to owners of the Company" is recognized as "Total equity" above and is also used in the denominator of the "Net DER" and the numerator of the "Equity ratio".

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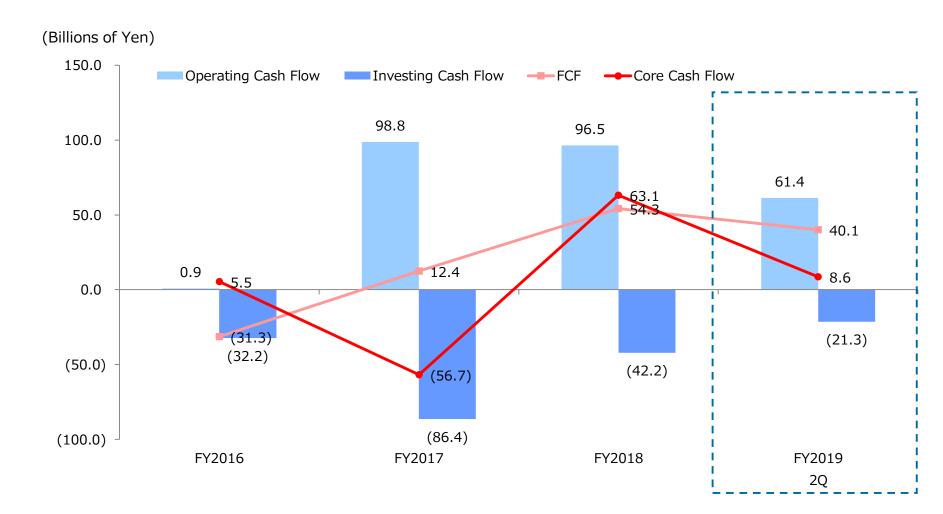
End of

Sep. 2019

End of

Mar. 2019

## **Summary of Free Cash Flows**



\*Core cash flow = Core operating cash flow + Post-adjustment net cash provided by (used in) investing activities - Dividends paid (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.) sojitz

### **Investments and Loans and Asset Replacement** for the First Half Ended September 30, 2019



### Major One-time Gain/Loss for the First Half Ended September 30, 2019

	FY2	2018 2Q Results	FY2019 2Q Results			
Non- Resource	¥3.6 billion	•Sale of automobile- related companies •Sale of aircraft etc.	¥ (0.9) billion	<ul> <li>Impairment loss on domestic marine products business</li> <li>Gain on sales of overseas power generation project</li> <li>etc.</li> </ul>		
Resource	¥0.9 billion	•Sale of oil and gas interests etc.	¥ 1.2 billion	•Exit of oil and gas interests etc.		
<b>Total</b> (After income tax expenses)		¥4.5 billion		¥0.3 billion		



### **Growth of Resource and Non-Resource Profit**

(Billions of yen)	FY2018 2Q Results	FY2019 2Q Results	Difference		FY2016 Results	FY2017 Results	FY2018 Results
①Profit for the year (attributable to Owners of the Company)	37.1	29.5	(7.6)		40.8	56.8	70.4
(② Total one-time income movements)	4.5	0.3	(4.2)		(6.0)	(7.0)	1.9
<ol> <li>2 Profit for the year [(attributable to owners of the Company)] (Excluding one-time income movements)</li> </ol>		29.2	(3.4)		46.8	63.8	68.5
Resource	12.4	5.5	(6.9)		0.3	13.8	25.3
Non- Resource	20.2	23.7	+3.5	: 	46.5	50.0	43.2



### Commodity Prices, Foreign Exchange, and Interest Rate

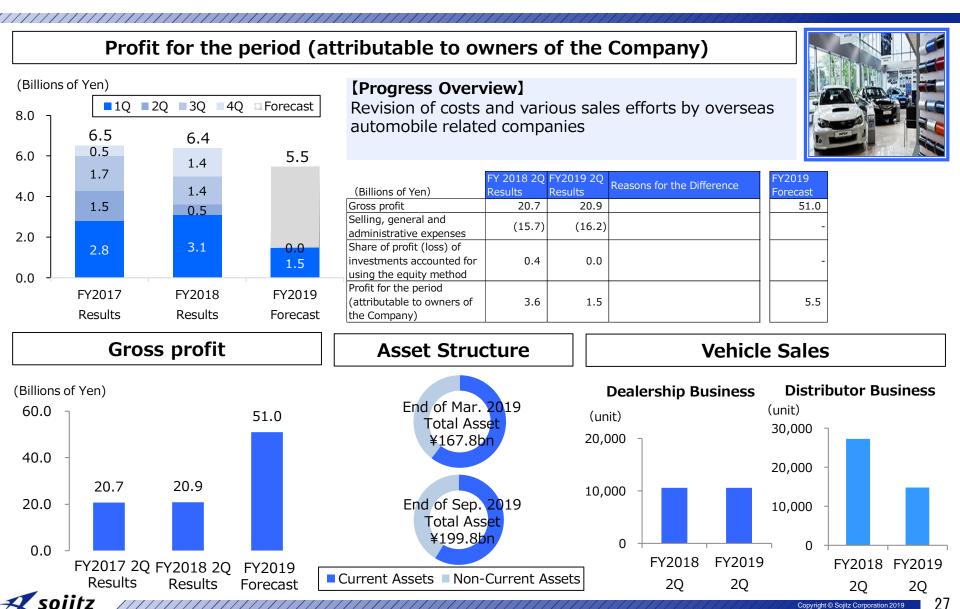


- \*1 Coal prices are based on standard market prices (globalCOAL NEWC Index for thermal coal and S&P Global Platts Coal Trader International for coking coal) and therefore differ from the Company's selling prices.
- \*2 Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters gross profit by approx. ¥0.5billion annually, profit for the year (attributable to owners of the Company) by approx. ¥0.25billion annually, and total equity by approx. ¥2.0billion.



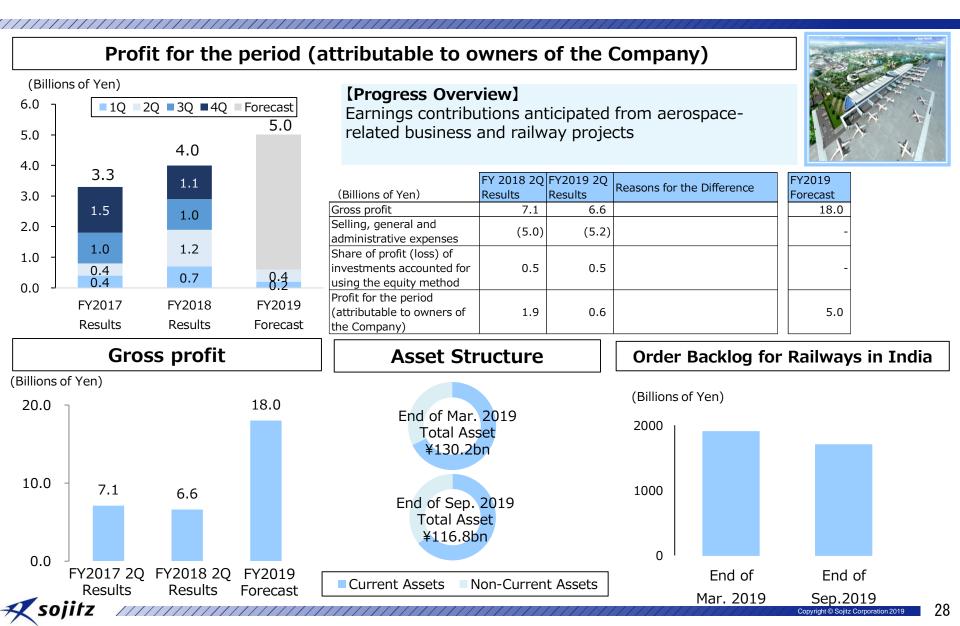
# 【Supplemental Data】 II. Segment Information

### Automotive

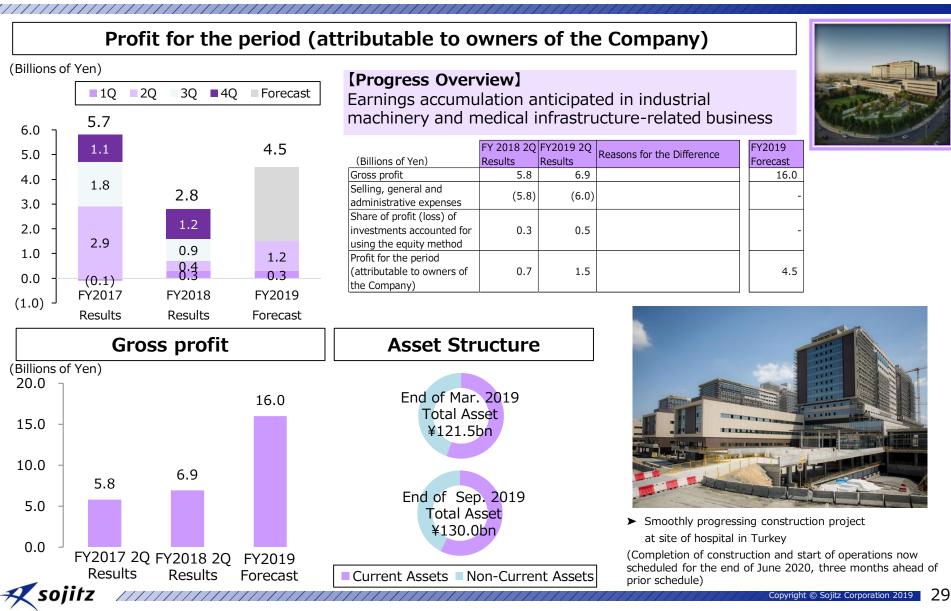


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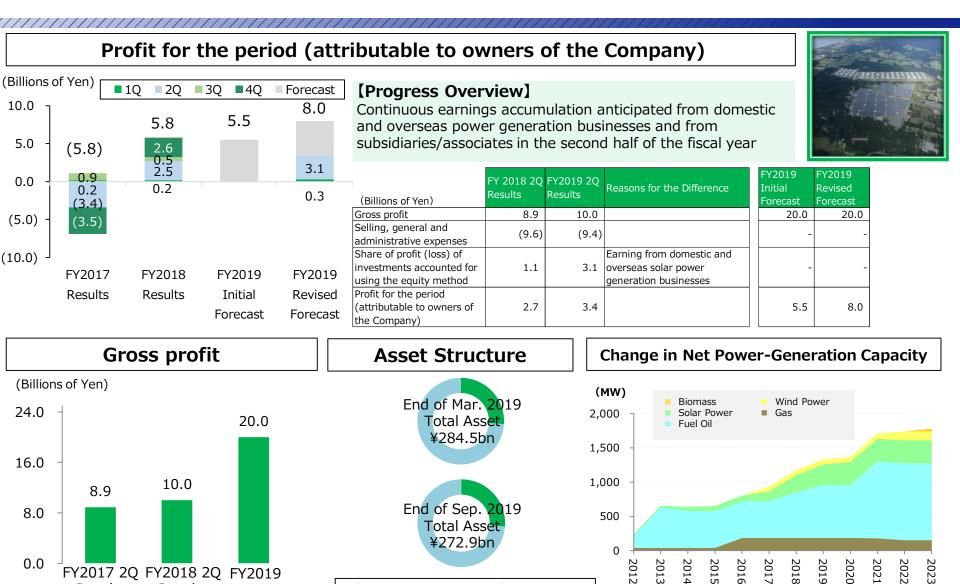
### **Aerospace & Transportation Project**



# **Machinery & Medical Infrastructure**



# **Energy & Social Infrastructure**



Current Assets Non-Current Assets

Results

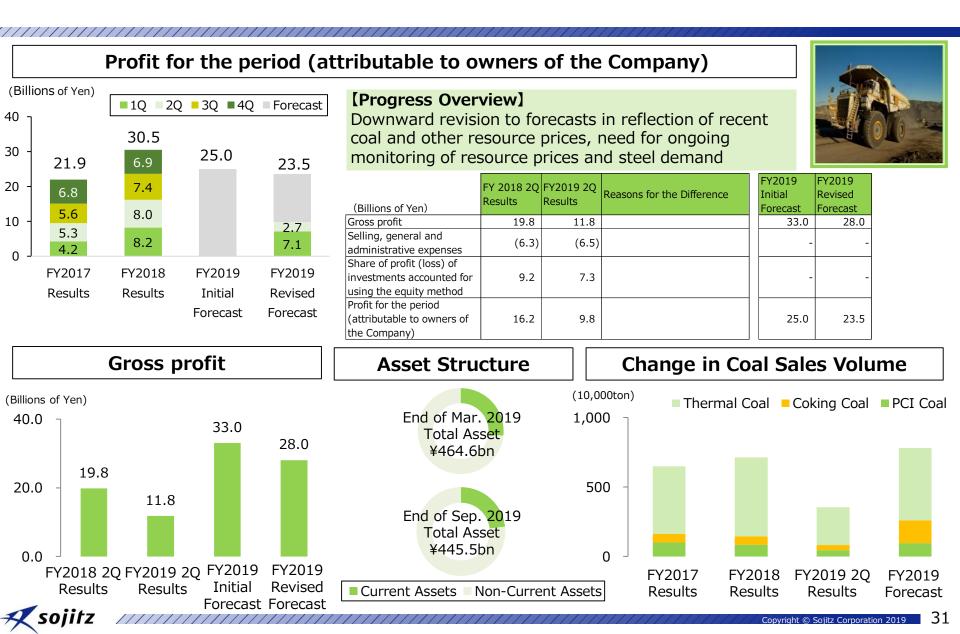
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Results

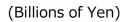
Forecast

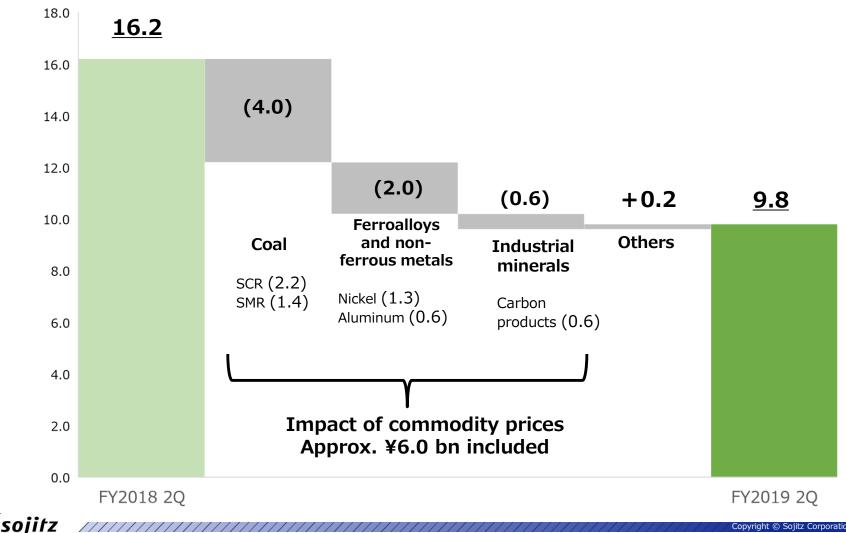
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### **Metals & Mineral Resources**



### Metals & Mineral Resources Year on Year Main Factors Behind Difference



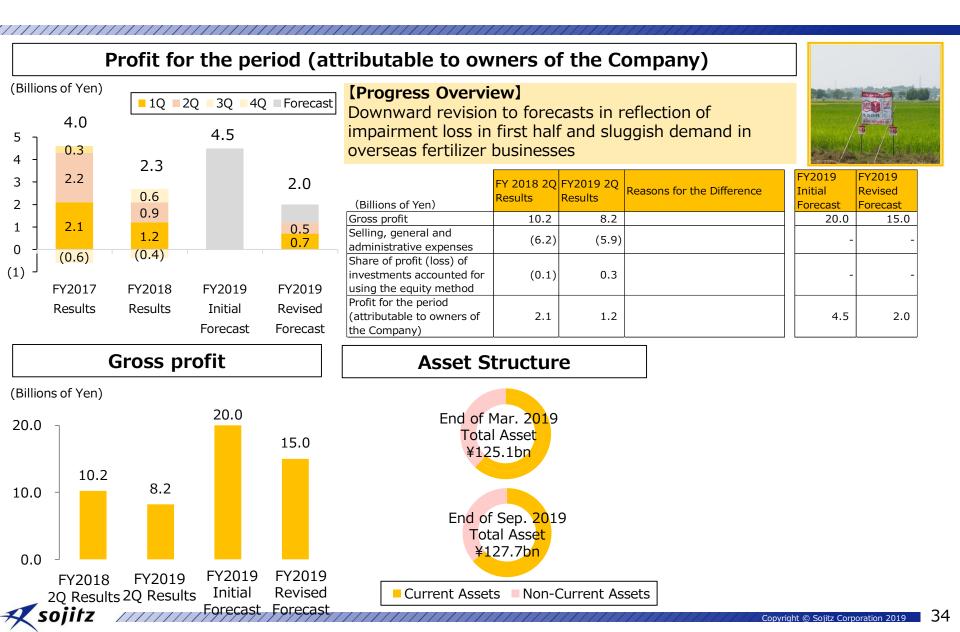


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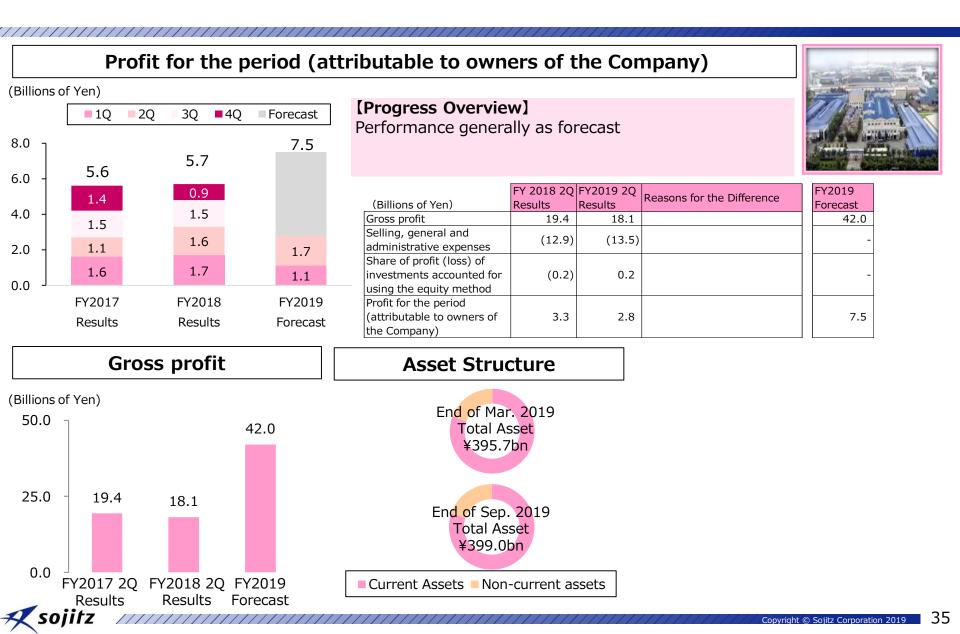
### Chemicals

/////	//////	///////////////////////////////////////	///////////////////////////////////////	///////////////////////////////////////	//////	//////	1//////	1111111		
	Pr	ofit for the	period (at	tributable to owr	ers of	the Co	mpany)		Â	
	<mark>1</mark> 0	■ 2Q    3Q    4	Q Forecast	[Progress Overvie	w]					
(Billions o	of Yen)			recast			-			
12.0 10.0 -	8.7	9.0	11.0							
8.0 -	1.8	2.0			FY 2018 2Q		Reasons for th	e Difference	FY2019	
6.0 -	2.1	2.2		(Billions of Yen) Gross profit	Results 23.6	Results 22.4		e Dincience	Forecast 48.0	
4.0 - 2.0 -	2.5	2.6	2.5	Selling, general and administrative expenses	(15.7)	(14.8)			-	
0.0	2.3 FY2017	2.2 FY2018	2.3 FY2019	Share of profit (loss) of investments accounted for using the equity method	0.5	0.3			-	
	Results	Results	Forecast	Profit for the period (attributable to owners of the Company)	4.8	4.8			11.0	
	G	ross profit		Asset Structu	ire		Sales Volume for Methanol			
(Billions o	f Yen)					(10,000 tor	ı)			
60.0	]			End of Mar. 20	19	250 -	-			
			48.0	Total Asset		200 -				
40.0 -				¥298.6bn		150 -				
	23.6	22.4				100 -				
20.0 -		22.4		End of Sep. 20	19	50 -			_	
_0.0				Total Asset		0 -				
0.0				¥277.40bn		0	FY2017	FY2018	FY2019 2Q	FY2019
0.0 -	FY2017 2	Q FY2018 2Q F	-Y2019				Results	Results	Results	Forecast
	Results	Results F	orecast	Current Assets Non-C	urrent Ass	ets				>>
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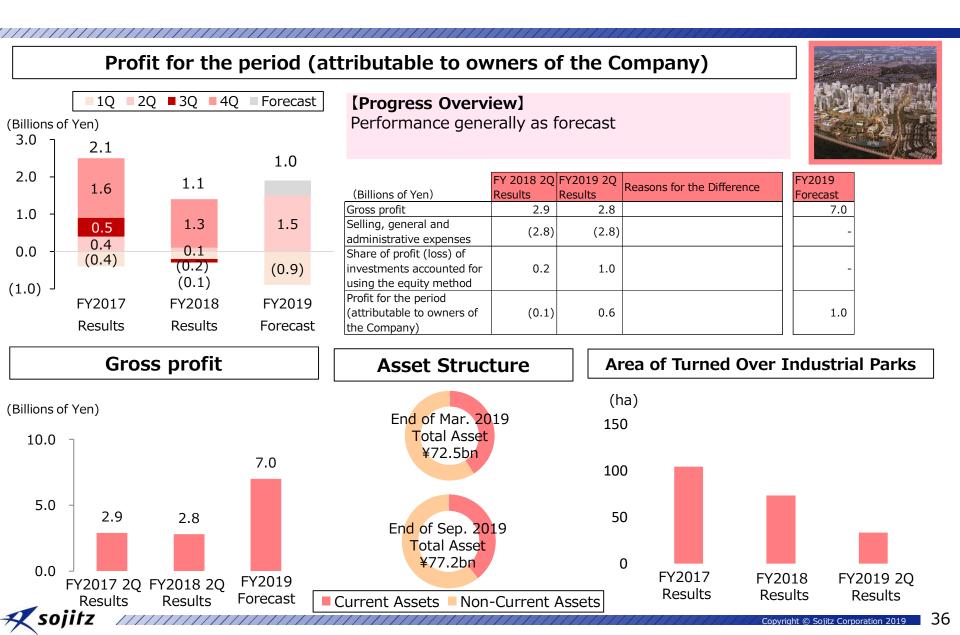
### **Foods & Agriculture Business**



# **Retail & Lifestyle Business**



### **Industrial Infrastructure & Urban Development**



### Profit or Loss of Major Subsidiaries and Associates

			ons of Yen)		
Segment	Company	Subsidiary/	FY2018	FY2019	Difference
	Company	Associate	2Q	2Q	Direrence
Automotive	Sojitz Autrans Corporation	Subsidiary	0.1	0.5	0.4
Automotive	Sojitz Automotive Group	Subsidiary	0.5	0.6	0.1
Automotive	Sojitz de Puerto Rico Corporation	Subsidiary	0.8	0.6	(0.2)
<ul> <li>Automotive</li> </ul>	Subaru Motor LLC	Subsidiary	0.1	(0.2)	(0.3)
<ul> <li>Automotive</li> </ul>	Sojitz Quality, Inc	Subsidiary	0.2	0.1	(0.1)
Aerospace & Transportation Project	Sojitz Aerospace Corporation	Subsidiary	0.1	0.6	0.5
Aerospace & Transportation Project	Sojitz Marine & Engineering Corporation	Subsidiary	0.3	0.3	0.0
Machinery & Medical Infrastructure	Sojitz Machinery Corporation	Subsidiary	0.2	0.5	0.3
Machinery & Medical Infrastructure	Sojitz Hospital PPP Investment B.V.	Subsidiary	0.8	1.2	0.4
Machinery & Medical Infrastructure	First Technology China Ltd.	Subsidiary	0.4	0.4	0.0
Energy & Social Infrastructure	Nissho Electronics Corporation	Subsidiary	0.2	0.3	0.1
Energy & Social Infrastructure	Tokyo Yuso Corporation	Subsidiary	0.2	0.2	0.0
Energy & Social Infrastructure	LNG Japan Corporation	Associate	0.3	1.2	0.9
Metals & Mineral Resources	Sojitz Coal Resources Pty. Ltd.	Subsidiary	4.5	2.3	(2.2)
Metals & Mineral Resources	Sojitz Moolarben Resources Pty. Ltd.	Subsidiary	2.4	1.0	(1.4)
Metals & Mineral Resources	Sojitz Resources (Australia) Pty. Ltd.	Subsidiary	0.8	0.0	(0.8)
Metals & Mineral Resources	Japan Alumina Associates (Australia) Pty. Ltd.	Associate	0.2	0.4	0.2
Metals & Mineral Resources	Metal One Corporation	Associate	4.9	5.1	0.2

\*1 Associate = Equity in earnings

\*2 The above figures are for profit (loss) for the period (attributable to owners of the Company), which is calculated in accordance with IFRS and therefore may differ from past figures released by these companies.

### Profit or Loss of Major Subsidiaries and Associates

#### (Billions of Yen) FY2019 Subsidiary/ FY2018 Segment Difference Company 2Q 20 Associate Chemicals Sojitz Pla-Net Corporation Subsidiary 0.7 0.4 (0.3)Chemicals 2.2 (0.5)PT. Kaltim Methanol Industri Subsidiary 2.7 solvadis deutschland gmbh Chemicals Subsidiary 0.4 0.2 (0.2)Foods & Agriculture Business 0.3 Atlas Fertilizer Corporation Subsidiary 0.4 0.1 Japan Vietnam Fertilizer Company Foods & Agriculture Business Subsidiary (0.1)0.2 0.1 Retail & Lifestyle Business Sojitz Building Materials Corporation Subsidiary (0.2)0.2 0.0 1.2 Retail & Lifestyle Business Sojitz Foods Corporation Subsidiary 1.4 (0.2)Retail & Lifestyle Business Soiitz Fashion Co., Ltd. Subsidiary 0.4 0.3 (0.1)Industrial Infrastructure & Urban Sojitz New Urban Development Corporation Subsidiary (0.3) 0.2 0.5

\*1 Associate = Equity in earnings

\*2 The above figures are for profit (loss) for the period (attributable to owners of the Company), which is calculated in accordance with IFRS and therefore may differ from past figures released by these companies.

For information on the following listed companies, please refer to their respective corporate websites.

Energy & Social Infrastructure Division: SAKURA Internet Inc. (equity-method associate)

Chemicals Division: Pla Matels Corporation (consolidated subsidiary)

Foods & Agriculture Business Division: Fuji Nihon Seito Corporation (equity-method associate), Thai Central Chemical Public Company Limited (consolidated subsidiary)

Retail & Lifestyle Business Division: JALUX Inc. (equity-method associate), Tri-Stage inc. (equity-method associate) Industrial Infrastructure & Urban Development Division: PT. Puradelta Lestari. Tbk (equity-method associate)



# 【Supplemental Data】 III. Summary of Financial Results



# Summary of Profit or Loss (Results)

(Billions of Yen)	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 2Q
Net sales (JGAAP)	5,166.2	3,844.4	4,014.6	4,321.7	3,934.5	4,046.6	4,105.3	4,006.6	3,745.5	4,209.1	_	_
Revenue	_	_	_	2,006.6	1,747.8	1,803.1	1,809.7	1,658.1	1,555.3	1,816.5	1,856.2	893.8
Gross profit	235.6	178.2	192.7	217.1	187.2	198.2	197.7	180.7	200.7	232.4	241.0	109.7
Operating profit	52.0	16.1	37.5	57.5	25.5	23.7	33.6	29.2	51.6	59.8	_	_
Share of profit (loss) of investments accounted for using the equity method	2.5	9.2	19.3	16.3	15.8	31.0	28.6	23.2	12.7	25.1	27.8	13.2
Profit before tax	37.1	18.9	39.3	58.5	28.1	44.0	52.6	44.3	58.0	80.3	94.9	35.3
Profit for the year attributable to owners of the Company	19.0	8.8	16.0	(1.0)	13.4	27.3	33.1	36.5	40.8	56.8	70.4	29.5
Core earnings	48.3	14.4	41.9	65.8	38.5	68.0	66.3	41.6	54.2	90.8	93.2	35.5
ROA	0.8%	0.4%	0.7%	(0.0)%	0.6%	1.2%	1.5%	1.7%	1.9%	2.5%	3.0%	_
ROE	4.8%	2.6%	4.7%	(0.3)%	3.8%	6.5%	6.5%	6.8%	7.6%	10.0%	11.7%	-

(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for FY2007 through FY2010. sojitz

# Summary of Balance Sheets (Results)

(Billions of Yen)	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016	End of Mar. 2017	End of Mar. 2018	End of Mar. 2019	End of Sep. 2019
Total assets	2,313.0	2,160.9	2,117.0	2,190.7	2,150.1	2,220.2	2,297.4	2,056.7	2,138.5	2,350.4	2,297.1	2,321.2
Total equity	319.0	352.4	330.0	330.0	382.6	459.9	550.9	520.3	550.5	586.4	618.2	597.2
Equity ratio	13.8%	16.3%	15.6%	15.1%	17.8%	20.7%	24.0%	25.3%	25.7%	25.0%	26.9%	25.7%
Net interest- bearing debt	865.3	737.8	700.6	676.4	643.3	640.2	629.6	571.6	611.1	603.5	584.7	562.5
Net DER (times)	2.7	2.1	2.1	2.0	1.7	1.4	1.1	1.1	1.1	1.0	1.0	0.9
Risk assets (vs. Total equity, times)	350.0 1.1	320.0 0.9	310.0 0.9	330.0 1.0	340.0 0.9	350.0 0.8	320.0 0.6	330.0 0.6	320.0 0.6	350.0 0.6	360.0 0.6	360.0 0.6
Current ratio	141.7%	152.7%	142.2%	142.5%	152.1%	162.8%	169.5%	170.1%	171.3%	162.7%	157.1%	154.6%
Long-term debt ratio	66.7%	74.3%	72.3%	73.3%	76.0%	78.7%	79.9%	81.8%	82.9%	87.5%	82.9%	82.0%

(\*) The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for End of Mar. 2009 through 2011. Under JGAAP, Total equity is calculated as Total net assets – Minority interests.

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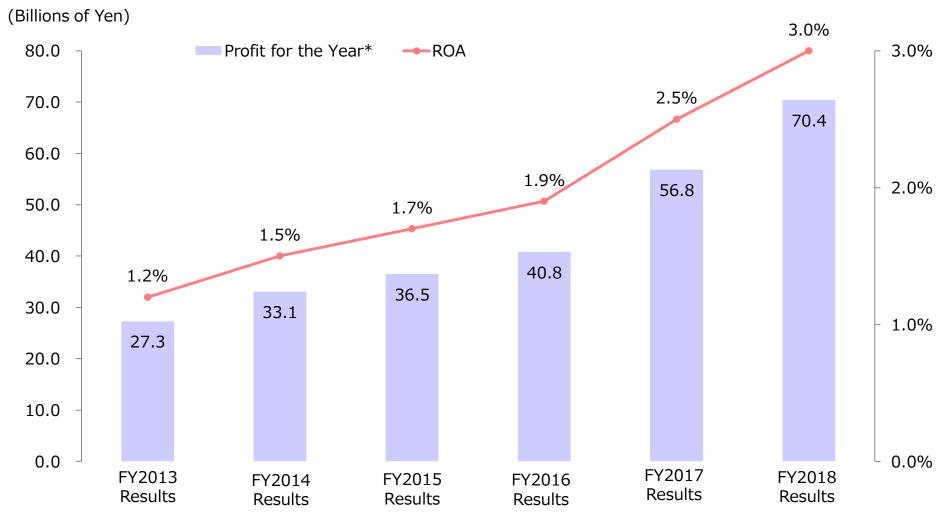
# Summary of Cash Flow (Results)

(Billions of Yen)	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016	End of Mar. 2017	End of Mar. 2018	End of Mar. 2019	End of Sep. 2019
Core cash flow	_	_	_	_	_	_	_	18.3	5.5	(56.7)	63.1	8.6
Free cash flow	86.5	135.7	48.0	46.4	43.4	22.5	25.3	66.0	(31.3)	12.4	54.3	40.1
Core operating cash flow	_	_	_	_	_	_	_	60.0	59.4	82.9	79.1	44.6
Cash flow from operating activities	103.7	107.2	67.9	88.7	55.1	47.0	39.1	99.9	0.9	98.8	96.5	61.4
Cash flow from investment activities	(17.2)	(28.4)	(19.9)	(42.3)	(11.7)	(24.5)	(13.8)	(33.9)	(32.2)	(86.4)	(42.2)	(21.3)
Cash flow from financing activities	(6.0)	(102.6)	(72.1)	(29.5)	(56.2)	(30.9)	(42.6)	(114.7)	(4.0)	(13.1)	(74.9)	(26.7)
Investments and loans	100.0	27.0	73.0	53.0	44.0	54.0	57.0	71.0	86.0	158.0	91.0	37.0

\*Core cash flow = Core operating cash flow +Investing cash flow (including asset replacement) – Dividends paid (Post-adjustment net cash provided by (used in) investing activities is net cash provided by (used in) investing activities after adjustment for changes in long-term operating assets, etc.)



### **Summary of Profit or Loss**

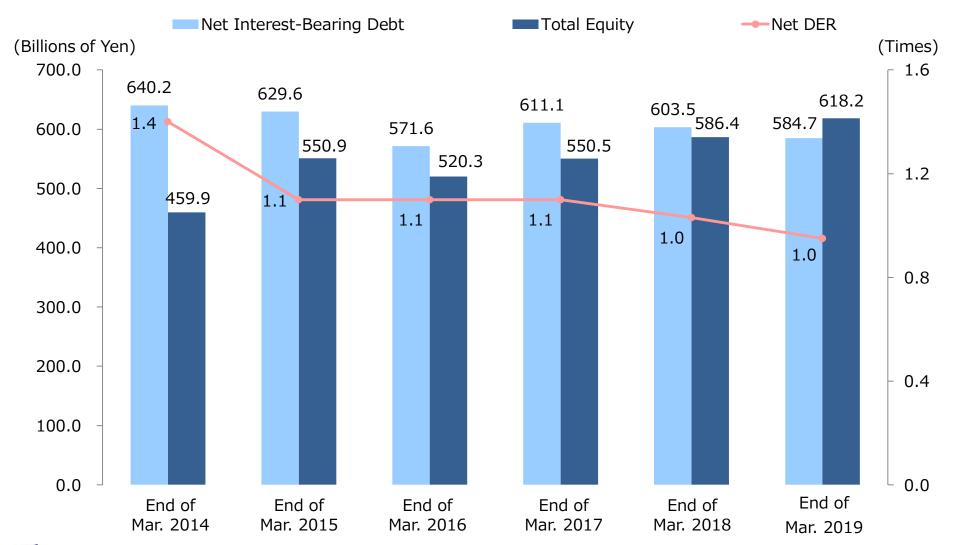


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\* Attributable to owners of the Company

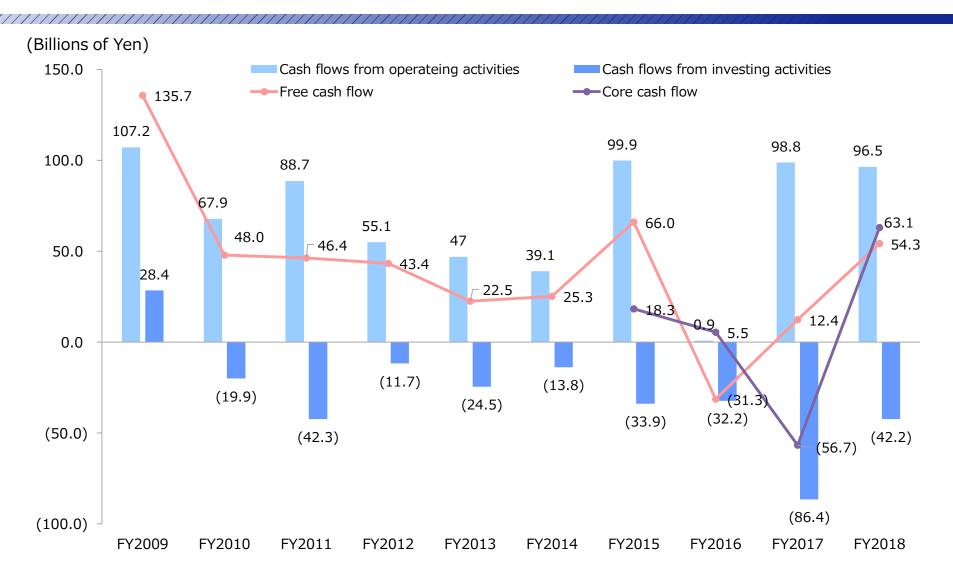
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### **Summary of Balance Sheets**



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### **Summary of Cash Flow**



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# New way, New value