

# Financial Results for the Year Ended March 31, 2016

May 9, 2016 Sojitz Corporation

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#### **Caution regarding Forward-looking Statements**

This document contains forward-looking statements based on information available to the company at the time of disclosure and certain assumptions that management believes to be reasonable. Sojitz makes no assurances as to the actual results and/or other outcomes, which may differ substantially from those expressed or implied by such forward-looking statements due to various factors including changes in economic conditions in key markets, both in and outside of Japan, and exchange rate movements.

The company will provide timely disclosure of any material changes, events, or other relevant issues.



I. Progress of Mediu	m-term Management Plan 2017

## **FY2015 Summary**

Impairment losses recorded due to operating environment changes, but profit for the year forecast more or less achieved

### **FY2015 Summary**

- Profit for the Year ¥36.5bn
- ROA 1.7%
- ROE 6.8%
- Net DER 1.1 times
- Investments & Loans
  Result ¥71.0bn
- Year end Dividend¥4 (Forecast)

(Dividend Payout Ratio 27.4%)

#### **Positive Factors in FY2015**

In non-resource businesses:

- New profit contributions from automobile-related businesses and benefits of withdrawal from unprofitable businesses
- Expansion of aircraft-related business domain
- Stable earnings from chemical- and fertilizer-related businesses

#### **Negative Factors in FY2015**

Sluggish resource market conditions

Initial Assumptions

Crude Oil US\$60/bbl

Thermal Coal US\$68/t

Current prices (FY2015 4Q average) US\$35.2/bbl US\$50.3/t

Sluggish ship market conditions

<sup>(\*)</sup> Profit attributable to owners of the Company



## **Operating Environment**

**Initial Medium-term** FY2016 **Management Plan Assumptions** Crude oil Crude oil US\$40/bbl US\$60/bbl (Brent) (Brent) Thermal **Thermal** US\$68/t US\$52/t coal coal Exchange Exchange ¥110/US\$ ¥120/US\$ rate rate Interest Interest 0.2% 0.1% rate rate (TIBOR) (TIBOR)



Assumed Commodity Prices

- Americas: Modest growth; caution required in relation to impacts of interest rate increase on consumption and impacts of strong dollar
- Asia: Trend toward stable growth in China due to structural reforms and government finance and monetary measures; gentle recovery in growth in ASEAN and other emerging countries
- Japan : Only gradual growth



### FY 2016 Forecast

#### **Profit for the year by division\* Business Performance** (Billions of yen) FY2015 FY2016 (Billions of yen) 50.0 Results Forecast **¥40.0bn** • Automotive ¥36.5bn Gross profit 180.7 210.0 Aerospace & 5.9 Operating profit 40.0 29.2 44.0 IT Business 5.0 Infrastructure & 3.1 36.5 40.0 Profit for the year\* 4.5 **Environment Business** 2.2 30.0 4.7 Energy **ROA** 1.7% 1.9% 6.5 3.0 ROE 6.8% 7.5% Metals & Coal 9.0 20.0 Chemicals 9.5 **Financial Position** 5.0 Foods & Agriculture Mar. 31, 2017 Mar. 31, 2016 (Billions of yen) **Business** 3.1 Forecast 5.0 10.0 3.4 Lifestyle Commodities Total assets 2,056.7 2,200.0 & Materials 4.5 7.0 4.0 Total equity 520.3 545.0 Retail 0.0 (2.0)(6.9)Equity ratio 25.3% 24.8% Other Net interest-571.6 630.0 (10.0)FY 2016 FY 2015 bearing debt Forecast Results Net D/E ratio (times) 1.2 1.1 (\*) Profit attributable to owners of the Company

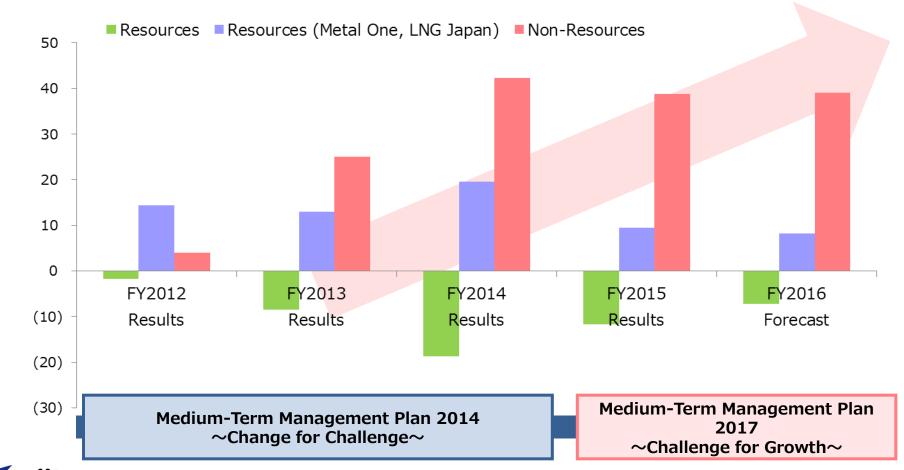


### Resources vs Non-Resources

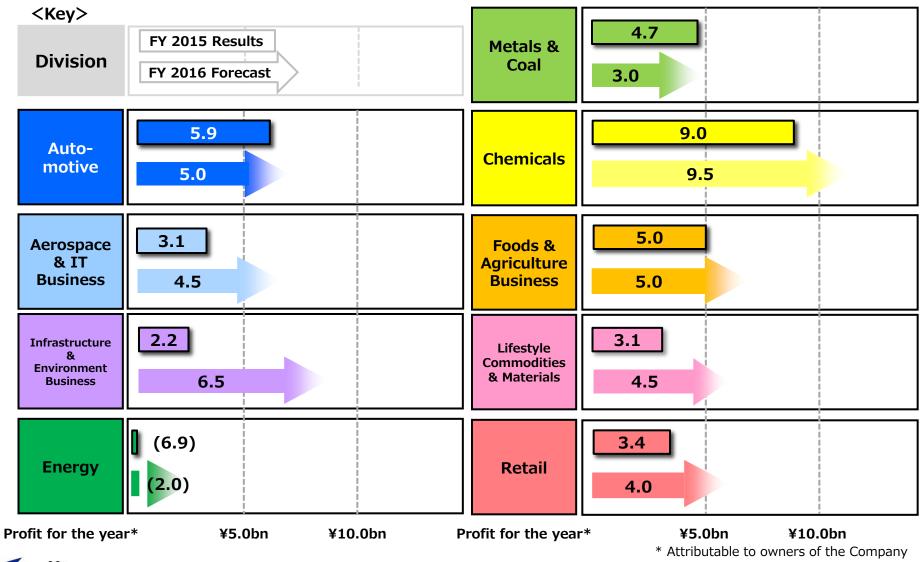
Strengthen non-resources businesses from previous medium-term management plan period Increase profits even amid sluggish resource market conditions

Increase profits even amid sluggish resource market conditions

(Profit for the Year: Billions of yen)

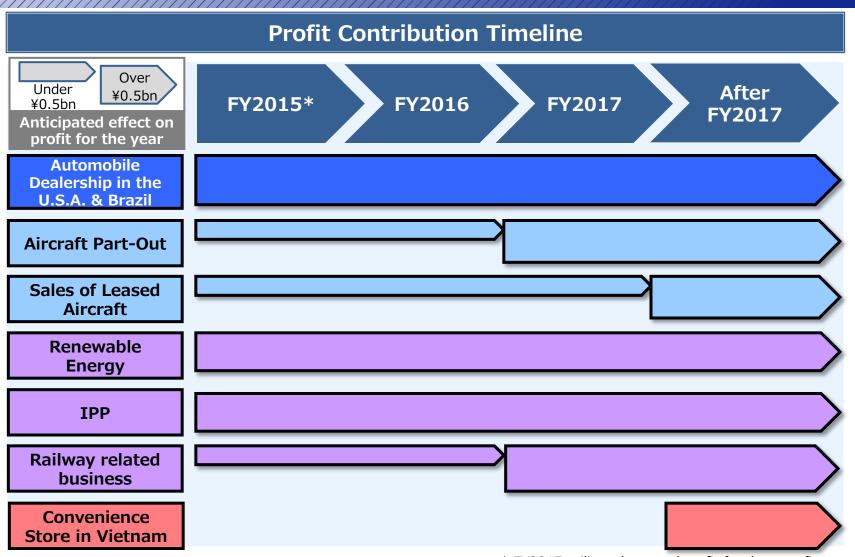


## Business Clusters Generating ¥5.0bn, ¥10.0bn in Revenue - Outlook on Profit for the Year by Division -





## **Major Investments and Loans in FY2015**





\* FY2015 utilizes the actual profit for the year figure

## Breakdown of Investments and Loans in FY2016 and Return Projections

#### FY2015 FY2016 **Investments & Loans Total: Investments & Loans Total:** ¥125.0bn ¥71.0bn (Among, Focus Areas: ¥31.0bn) (Among, Focus Areas: ¥90.0bn) **Anticipated profit** FY2017 contribution timing **Anticipated Focus Areas** effect on profit After this mid-term During this mid-term for the year management plan management plan **Automobile Related businesses**

Automobile Related businesses

Renewable Energy

Infrastructure Related Businesses

Chemicals Related Businesses

ASEAN Retail Businesses



### **Investment and Cash Flow Policies**

Accumulate assets for generating future cash flows while maintaining positive aggregate free cash flow for FY2015 and FY2016

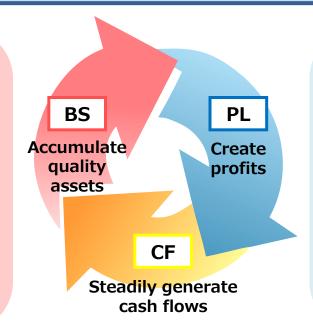
#### **Maintaining Financial Health**

#### **Financial Discipline**

Maintain net DER of less than 1.5 times and ratio of risk assets to total equity of less than 1.0 time even in volatile market climate

#### **Asset Replacement**

Continue asset replacement while constantly reassessing the purpose of holding assets



#### **Cash Flows from Profits**

#### **Investments and** Loans

Conduct investments and loans while considering generated cash flows

#### **Expansion of Trading**

Expand trading businesses that generate stable cash flows

FY2016 Cash Flow Policy
Conduct growth investments using earnings from respective periods, funds generated through ongoing asset replacement, and newly procured funds

**Cash Flows from Investing Activities** 

(Aggregate of FY2015 and FY2016)



**Cash Flows from Operating Activities** 

(Aggregate of FY2015 and FY2016)



## Medium-Term Management Plan 2017 Cash Flows

## Maintain positive aggregate free cash flow over period including previous plan

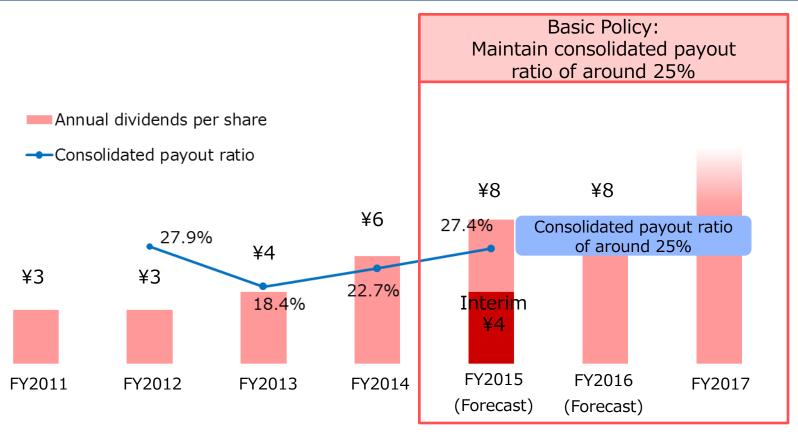
Cash Flows from Operating Activities — Cash Flows from Investing Activities — Aggregate Free Cash Flow (Billions of Yen) 200.0 157.2 150.0 99.9 100.0 65.9 91.2 55.1 47.0 50.0 39.1 43.4 0.0 (11.7)(13.8)(24.5)(50.0)(33.9)(100.0)FY2012 FY2014 FY2015 FY2016 FY2013 Results Results Results Forecast Results **Medium-Term Management Plan Medium-Term Management Plan 2014** 2017 ~Change for Challenge~ ~Challenge for Growth~



## **Dividend Policy**

#### **Basic Dividend Policy**

Sojitz recognizes that paying stable, continuous dividends is a management priority, together with enhancing shareholder value and boosting competitiveness through the accumulation and effective use of retained earnings.



II. Financial Results for the Year ended March 31, 2016 and Full Year Forecast of Fiscal Year Ending March 31, 2017

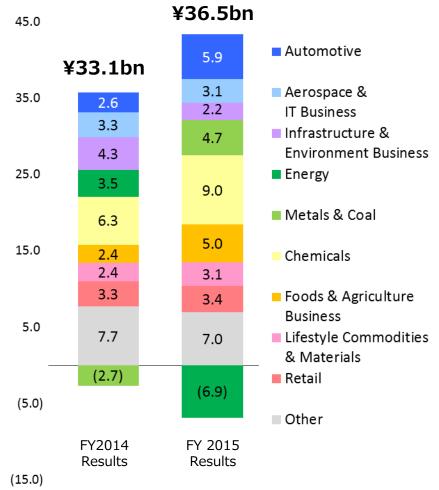
## **Summary of Profit or Loss**

(Billions of Yen)	FY2014 Results	FY2015 Results	Difference	Achieved
Net sales (JGAAP)	4,105.3	4,006.6	(98.7)	94%
Gross profit	197.7	180.7	(17.0)	88%
Operating profit	33.6	29.2	(4.4)	72%
Share of profit (loss) of investments accounted for using the equity method	28.6	23.2	(5.4)	83%
Profit before tax	52.6	44.3	(8.3)	76%
Profit for the Year attributable to owners of the Company	33.1	36.5	+3.4	91%
Core earnings	66.3	41.6	(24.7)	_



## Summary of Profit or Loss Profit for the Year by segment

Profit for the Year (attributable to owners of the Company) by segment (Billions of Yen)



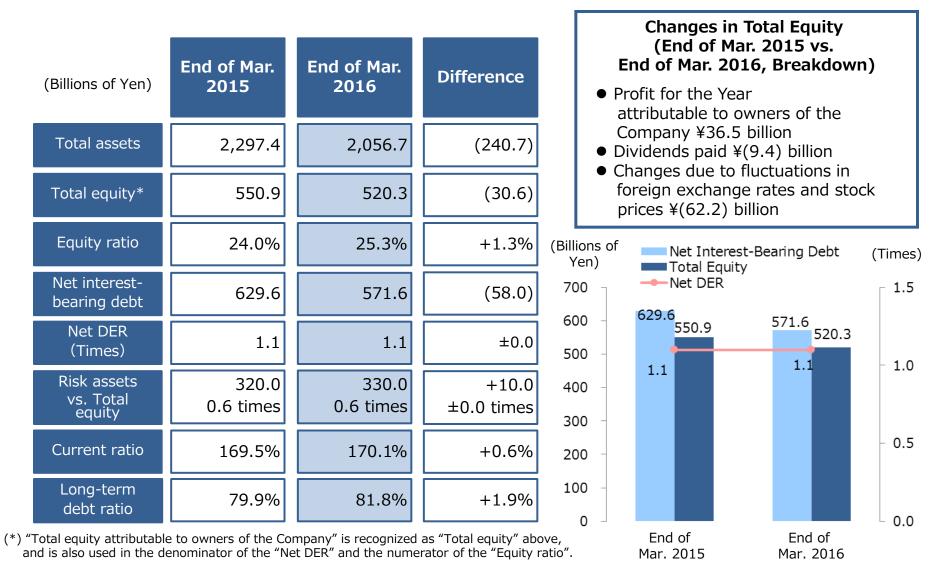
## Factor behind year on year change in earnings

- Automotive ¥5.9 billion (up 127% YoY)
   Increased as strong performance of automobile business in the Philippines offset the impacts of decreased automobile sales in Russia
- Aerospace & IT Business ¥3.1 billion (down 6% YoY)
   Despite the steady aircraft-related transactions, decreased due to impairment losses on Company-owned ships
- Infrastructure & Environment Business ¥2.2 billion (down 49% YoY)

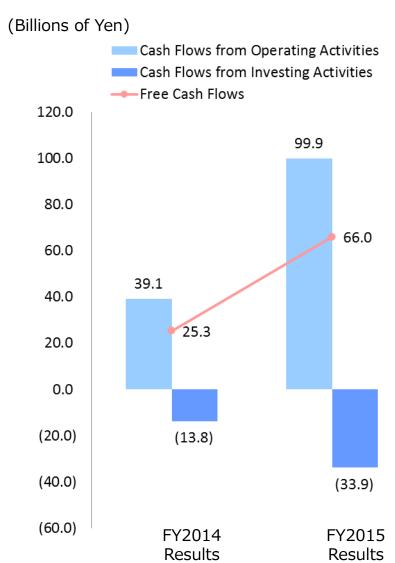
  Decreased due to a decline in plant-related transactions and impairment losses on iron ore interests held jointly with the Metals & Coal Division
- Energy ¥(6.9) billion (-)
   Decreased due to the impacts of a decline in the oil price and impairment losses on oil and gas interests
- Metals & Coal ¥4.7 billion (-)
  Despite commodity price drops and impairment losses on coal and iron ore interests, increased due to recording of gains on revaluation of coal business assets due to change in holding purpose
- Chemicals ¥9.0 billion (up 43% YoY)
   Increased due to higher transaction volumes of plastic resins in Asia and petroleum resins in the Americas
- Foods & Agriculture Business ¥5.0 billion (up 108% YoY)
   Despite the impacts of unfavorable weather on overseas fertilizer businesses, increased due to the absence of the one-time loss recorded in the previous fiscal year
- Lifestyle Commodities & Materials ¥3.1 billion (up 29% YoY)
  Increased due to the steady performance of textile businesses
- Retail ¥3.4 billion (up 3% YoY)
  Increased due to strong performance of industrial park businesses
- Other ¥7.0 billion (down 9% YoY)
   Roughly unchanged from previous fiscal year



## **Summary of Balance Sheets**



## **Summary of Cash Flows**



#### **Cash Flows from Operating Activities**

Net cash provided by operating activities ¥99.9 billion reflecting operating revenues and dividends receives as well as collection of trade receivables in the Chemicals Division and the Metals & Coal Division

#### **Cash Flows from Investing Activities**

Net cash used in investing activities ¥33.9 billion as outlays for investments and loans outweighed inflows from asset replacement

(Investments & Loans)

- ·Automobile Dealership in the U.S.A and Brazil
- Domestic Solar Power Generation Businesses
- •Comprehensive Transportation Infrastructure business in Canada Etc.

#### **Free Cash Flows**

Free Cash Flow positive ¥66.0 billion Up ¥40.7 billion YoY due to rise in net cash provided by operating activities



## **Major One Time Losses in FY2015**

### Impairment Loss on Fixed Assets ¥(24.1)bn

(Breakdown)

resource

businesses

Resource businesses

Iron ore interests \(\frac{1}{2}\)

Company-owned ships \(\frac{1}{2}\)

Resource businesses

Company-owned ships \(\frac{1}{2}\)

Company-owned ships \(\frac{1}{2}\)

Company-owned ships \(\frac{1}{2}\)

Company-owned ships

¥(1.0)bn

Overseas woodchip

manufacturing businesses

(\*) Impacts on profit before tax



¥(1.0)bn

## **Investments and Loans for FY2015**

	FY2015 Results	Main Businesses
	Investments and Loans	<ul> <li>Automobile Dealership in the U.S.A.</li> <li>Automobile Dealership in Brazil</li> <li>Aircraft Parts out business</li> <li>Solar Power Generation Business in Japan</li> <li>Comprehensive transportation infrastructure business in Canada</li> <li>IPP Business in Sri Lanka</li> <li>Convenience store business in Vietnam</li> <li>Logistic business in the U.S.A.</li> <li>Capital Expenditure for resource businesses</li> </ul>
	Investments and Loans Results	Approx. ¥71.0bn
	Asset Reduction	<ul> <li>Aircraft for Lease</li> <li>Real Estate in Japan</li> <li>Rare Metal Interest</li> </ul>
	Asset Reduction Results	Approx. ¥43.0bn
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## FY2016 Forecast Profit for the year by segment

Profit for the Year (attributable to owners of the Company) by segment

(Billions of Yen)	FY2015 Results	FY2016 Forecast
Automotive	5.9	5.0
Aerospace & IT Business	3.1	4.5
Infrastructure & Environment Business	2.2	6.5
Energy	(6.9)	(2.0)
Metals & Coal	4.7	3.0
Chemicals	9.0	9.5
Foods & Agriculture Business	5.0	5.0
Lifestyle Commodities & Materials	3.1	4.5
Retail	3.4	4.0
Other	7.0	0.0
Total	36.5	40.0

#### **Future Outlook**

Automotive ¥5.0 billion

U.S. automobile dealership operations are expected to continue displaying firm performance

- Aerospace & IT Business ¥4.5 billion
   Steady aircraft-related transactions are anticipated
- Infrastructure & Environment Business ¥6.5 billion Higher plant-related earnings are anticipated
- Energy ¥(2.0) billion
   Oil and gas and LNG operations are expected to be impacted by low prices
- Metals & Coal ¥3.0 billion
   The low metal resource prices are expected to impact operations
- Chemicals ¥9.5 billion

Performance in petroleum resin operations in the Americas will remain firm and transactions will increase in China and other parts of Asia

- Foods & Agriculture Business ¥5.0 billion
   Performance in overseas fertilizer businesses will be relatively unchanged
- Lifestyle Commodities & Materials ¥4.5 billion
   Performance will be steady in textile businesses
- Retail ¥4.0 billion

Increased earnings are anticipated from domestic real estaterelated transactions

Other ¥0.0 billion
 Asset replacement costs to be recorded

## Commodity Prices, Foreign Exchange, and Interest Rate

		FY2014 Results (Annual Avg.)	FY2015 Results (Annual Avg.)	FY2016 Assumptions (Annual Avg.)	Latest Data (As of May 2, 2016)
	Crude oil (Brent)*1	\$85.5/bbl	\$48.7/bbl	\$40/bbl	\$45.8/bbl
	Thermal Coal *2	\$72.3/t	\$60.4/t	\$52/t	\$50.0/t
1	Exchange rate *3	¥110.6/\$	¥120.2/\$	¥110/\$	¥106.4/\$
	Interest rate (TIBOR)	0.20%	0.16%	0.1%	0.1%

<sup>\*1</sup> Impact of fluctuations in the crude oil price on earnings: A US\$1/bbl change alters profit for the year (attributable to owners of the Company) by approx. ¥50 million annually.



<sup>\*2</sup> Actual thermal coal prices are the general trading prices based on market data.

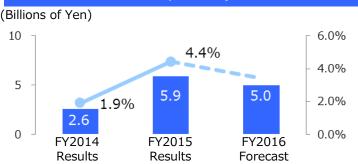
<sup>\*3</sup> Impact of fluctuations in the exchange rate on earnings: ¥1/US\$ change alters gross profit by approx. ¥0.3 billion annually, profit for the year (attributable to owners of the Company) by approx. ¥0.1 billion annually, and total equity by approx. ¥1.5 billion.

# [Supplemental Data]I. Segment Information

## **Automotive**



#### **Profit for the Year, ROA (attributable to owners of the Company)**



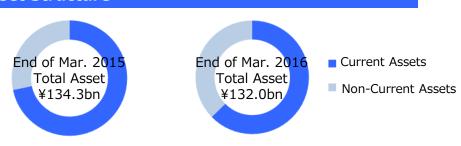
#### [Future Outlook]

U.S. automobile dealership operations are expected to continue displaying firm performance

#### **Gross profit**



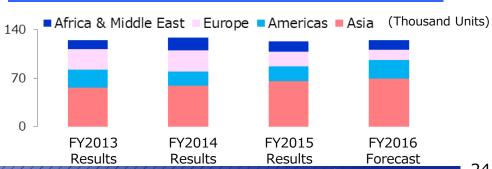
#### **Asset Structure**



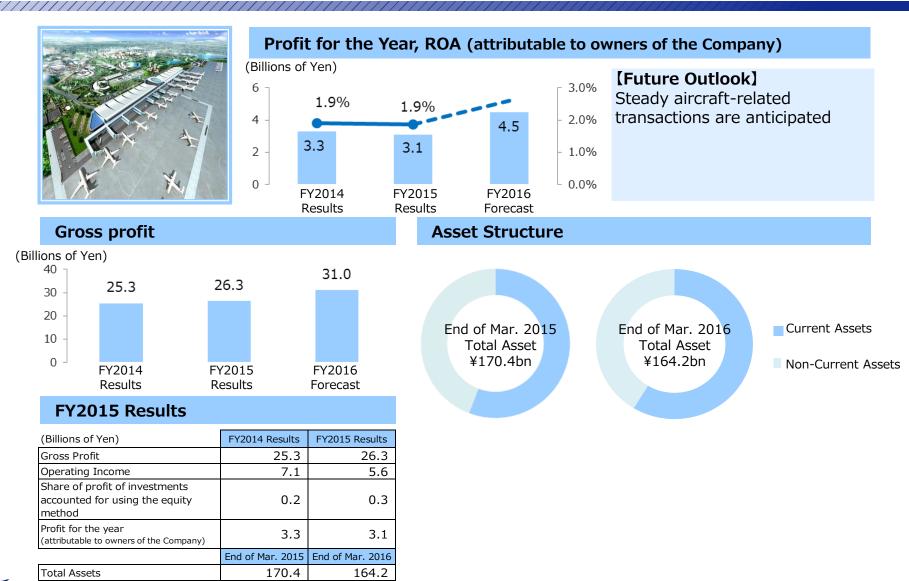
#### **FY2015 Results**

(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	28.5	25.1
Operating Income	4.7	4.7
Share of profit of investments accounted for using the equity method	1.6	4.6
Profit for the year (attributable to owners of the Company)	2.6	5.9
	End of Mar. 2015	End of Mar. 2016
Total Assets	134.3	132.0

#### **Automobile Sales Volume**



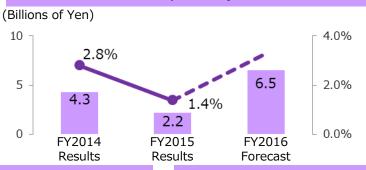
## **Aerospace & IT Business**



### **Infrastructure & Environment Business**

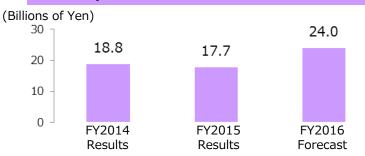


#### **Profit for the Year, ROA (attributable to owners of the Company)**

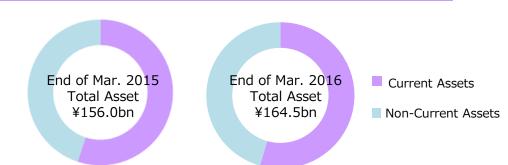


## **(Future Outlook)**Higher plant-related earnings are anticipated

#### **Gross profit**

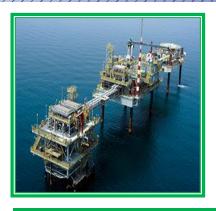


#### **Asset Structure**



(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	18.8	17.7
Operating Income	5.1	3.7
Share of profit of investments accounted for using the equity method	2.2	0.6
Profit for the year (attributable to owners of the Company)	4.3	2.2
	End of Mar. 2015	End of Mar. 2016
Total Assets	156.0	164.5

## **Energy**



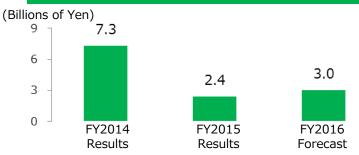
#### **Profit for the Year, ROA (attributable to owners of the Company)**



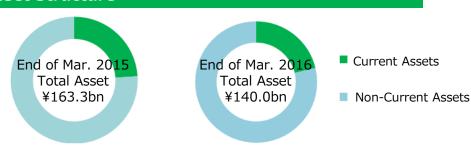
#### **(Future Outlook)**

Oil and gas and LNG operations are expected to be impacted by low prices

#### **Gross profit**



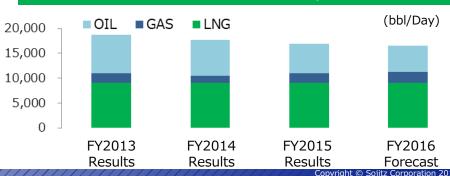
#### **Asset Structure**



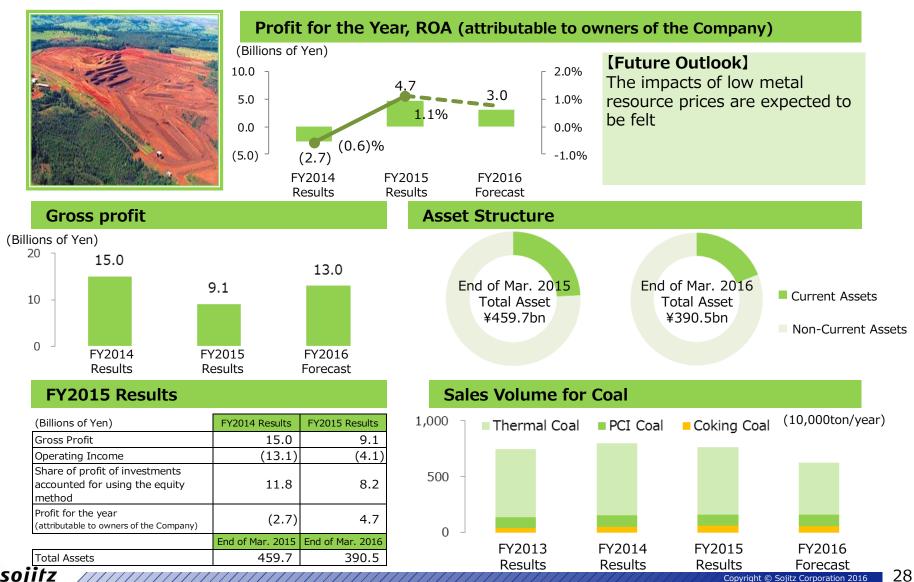
#### **FY2015 Results**

(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	7.3	2.4
Operating Income	(4.8)	(8.4)
Share of profit of investments accounted for using the equity method	9.7	3.9
Profit for the year (attributable to owners of the Company)	3.5	(6.9)
	End of Mar. 2015	End of Mar. 2016
Total Accets	163.3	140.0

#### Share of Production Volume for Oil, Gas and LNG



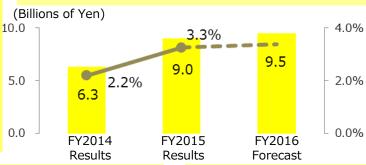
### Metals & Coal



## **Chemicals**



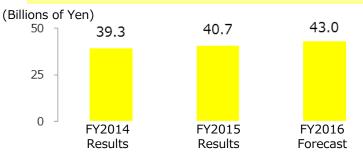
#### **Profit for the Year, ROA (attributable to owners of the Company)**



#### [Future Outlook]

Performance in petroleum resin operations in the Americas will remain firm and transactions will increase in China and other parts of Asia

#### **Gross profit**



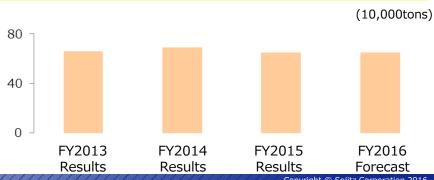
#### **Asset Structure**



#### FY2015 Results

(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	39.3	40.7
Operating Income	11.9	13.0
Share of profit of investments accounted for using the equity method	0.6	1.3
Profit for the year (attributable to owners of the Company)	6.3	9.0
	End of Mar. 2015	End of Mar. 2016
Total Assets	290.1	261.7

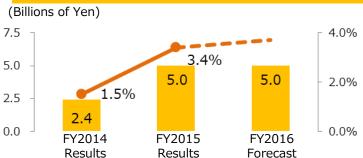
#### Sales Volume for Methanol (PT. Kaltim Methanol Industri)



## **Foods & Agriculture Business**



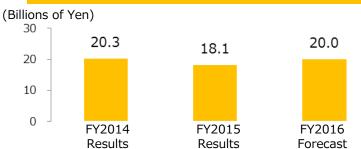
#### **Profit for the Year, ROA (attributable to owners of the Company)**



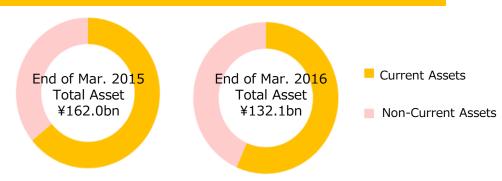
#### **(Future Outlook)**

Performance in overseas fertilizer businesses will be relatively unchanged

#### **Gross profit**



#### **Asset Structure**



(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	20.3	18.1
Operating Income	7.5	6.5
Share of profit of investments accounted for using the equity method	0.0	0.7
Profit for the year (attributable to owners of the Company)	2.4	5.0
	End of Mar. 2015	End of Mar. 2016
Total Assets	162.0	132.1

## **Lifestyle Commodities & Materials**

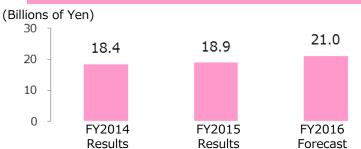


#### **Profit for the Year, ROA (attributable to owners of the Company)**

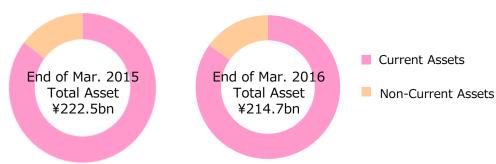


## **(Future Outlook)**Performance will be steady in textile businesses

#### **Gross profit**



#### **Asset Structure**

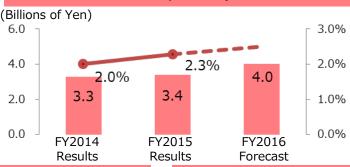


(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	18.4	18.9
Operating Income	4.3	4.7
Share of profit of investments accounted for using the equity method	0.4	0.8
Profit for the year (attributable to owners of the Company)	2.4	3.1
	End of Mar. 2015	End of Mar. 2016
Total Assets	222.5	214.7

### Retail



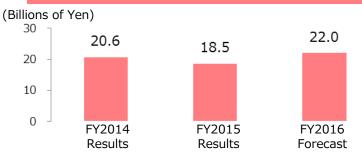
#### **Profit for the Year, ROA (attributable to owners of the Company)**



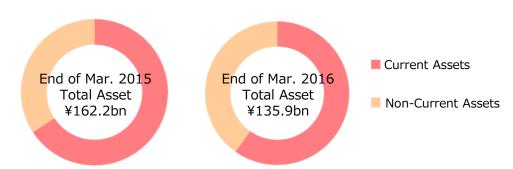
#### [Future Outlook]

Increased earnings are anticipated from domestic real estate-related transactions

#### **Gross profit**



#### **Asset Structure**



(Billions of Yen)	FY2014 Results	FY2015 Results
Gross Profit	20.6	18.5
Operating Income	4.6	3.5
Share of profit of investments accounted for using the equity method	2.2	2.9
Profit for the year (attributable to owners of the Company)	3.3	3.4
	End of Mar. 2015	End of Mar. 2016
Total Assets	162.2	135.9

# [Supplemental Data] II. Summary of Financial Results

## **Summary of Profit or Loss (Results)**

(Billions of Yen)	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Net sales (JGAAP)	4,972.1	5,218.2	5,771.0	5,166.2	3,844.4	4,014.6	4,321.7	3,934.5	4,046.6	4,105.3	4,006.6
Gross profit	242.2	254.5	277.7	235.6	178.2	192.7	217.1	187.2	198.2	197.7	180.7
Operating profit	76.2	77.9	92.4	52.0	16.1	37.5	57.5	25.5	23.7	33.6	29.2
Share of profit (loss) of investments accounted for using the equity method	19.2	23.8	28.9	2.5	9.2	19.3	16.3	15.8	31.0	28.6	23.2
Profit before tax	69.4	88.1	88.4	37.1	18.9	39.3	58.5	28.1	44.0	52.6	44.3
Profit for the year attributable to owners of the Company	43.7	58.8	62.7	19.0	8.8	16.0	(1.0)	13.4	27.3	33.1	36.5
Core earnings	78.5	89.8	110.7	48.3	14.4	41.9	65.8	38.5	68.0	66.3	41.6
(Reference)											
ROA	1.8%	2.3%	2.4%	0.8%	0.4%	0.7%	(0.0)%	0.6%	1.2%	1.5%	1.7%
ROE	12.4%	12.8%	13.0%	4.8%	2.6%	4.7%	(0.3)%	3.8%	6.5%	6.5%	6.8%

<sup>(\*)</sup> The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for FY2005 through FY2010.



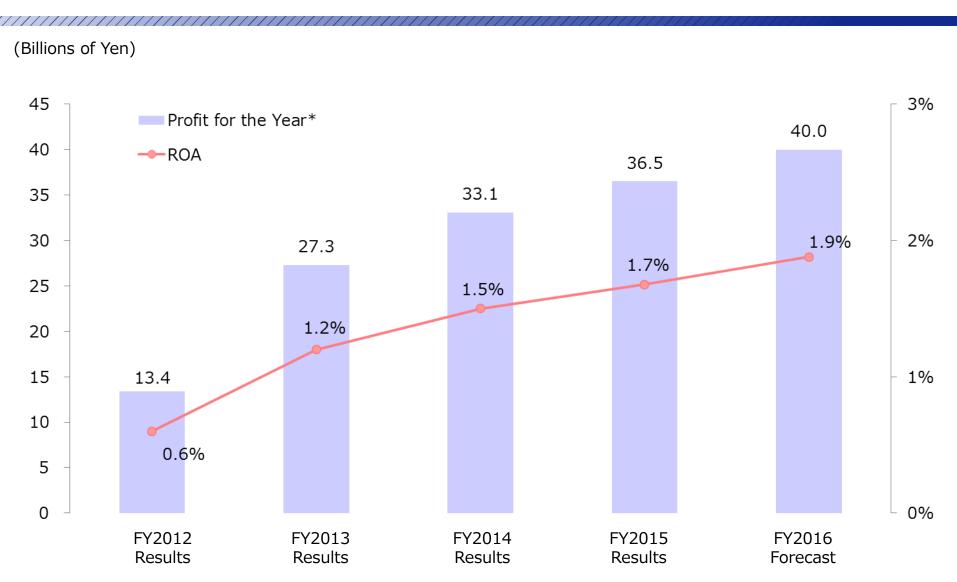
## **Summary of Balance Sheets (Results)**

(Billions of Yen)	End of Mar. 2006	End of Mar. 2007	End of Mar. 2008	End of Mar. 2009	End of Mar. 2010	End of Mar. 2011	End of Mar. 2012	End of Mar. 2013	End of Mar. 2014	End of Mar. 2015	End of Mar. 2016
Total assets	2,521.7	2,619.5	2,669.4	2,313.0	2,160.9	2,117.0	2,190.7	2,150.1	2,220.2	2,297.4	2,056.7
Total equity	427.0	488.6	476.0	319.0	352.4	330.0	330.0	382.6	459.9	550.9	520.3
Equity ratio	16.9%	18.7%	17.8%	13.8%	16.3%	15.6%	15.1%	17.8%	20.7%	24.0%	25.3%
Net interest- bearing debt	864.4	846.1	918.9	865.3	737.8	700.6	676.4	643.3	640.2	629.6	571.6
Net DER (times)	2.0	1.7	1.9	2.7	2.1	2.1	2.0	1.7	1.4	1.1	1.1
Risk assets (vs. Total equity, times)	290.0 0.7	280.0 0.6	380.0 0.8	350.0 1.1	320.0 0.9	310.0 0.9	330.0 1.0	340.0 0.9	350.0 0.8	320.0 0.6	330.0 0.6
Current ratio	106.6%	132.4%	121.1%	141.7%	152.7%	142.2%	142.5%	152.1%	162.8%	169.5%	170.1%
Long-term debt ratio	41.3%	61.1%	54.0%	66.7%	74.3%	72.3%	73.3%	76.0%	78.7%	79.9%	81.8%

<sup>(\*)</sup> The Group adopted IFRSs from the fiscal year ended March 31, 2013. The figures above are based on Japanese GAAP for End of Mar. 2006 through 2011. Under JGAAP, Total equity is calculated as Total net assets - Minority interests.



## **Summary of Profit or Loss**



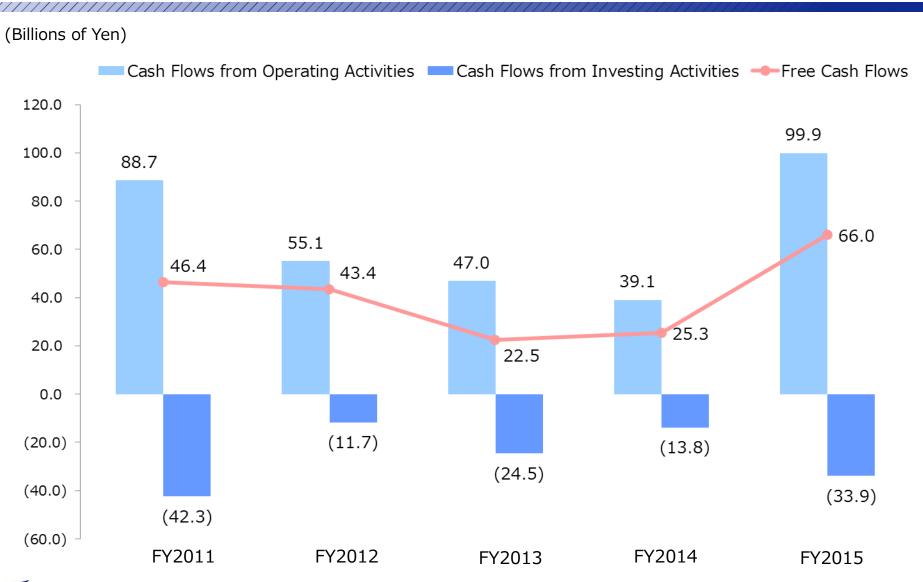


## **Summary of Balance Sheets**

(Billions of Yen) Total Equity Net Interest-Bearing Debt → Net DER 700 1.8 643.3 1.7 640.2 629.6 630.0 571.6 600 550.9 545.0 520.3 1.4 500 459.9 1.2 1.2 382.6 400 1.1 1.1 300 0.6 200 100 0 0.0 End of End of Mar. End of Mar. End of Mar. End of Mar. Mar. 2017 2013 2014 2015 2016 (Forecast)



## **Summary of Free Cash Flows (Results)**





New way, New value